

PROJECT REPORT · PUBLIC VERSION

Un refugio para Bajo Calima y el Chocó

Earthquake of 10 August 2026 · Bajo Calima, Buenaventura

For donors and partners: aggregate figures, no personal data.

FUNDS SPENT

13,058,137.69 COP

2,408.55 EUR

Transparency: every expense and its supporting evidence are detailed in the annexed budget.

REFERENCE	INF-REF26-v1
VERSION	1
EVENT CLOSE-OUT	October 2026
ISSUING ENTITY	FUNDACION PHOENIX INICIATIVE · NIT 901899379-2

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Report sheet

Issue	Report issued on 31 October 2026, version 1, ex post documentary consolidation
Identifier	INF-REF26-v1
Version	1. The official mission report of 27 September 2026 (annex 1 of the full version) is kept unchanged; this report completes it with the money actually spent and the humanitarian standards.
Date	31 October 2026
Issuing entity	FUNDACION PHOENIX INICIATIVE, NIT 901899379-2, registration S0715224, Rivera (Huila). One single issuing entity.
Project	Un refugio para Bajo Calima y el Chocó (code REF26)
Period	Three phases: logistics preparation of about 20 days before the building work (September 2026); intervention in Bajo Calima from 26 September 2026 to 28 September 2026, according to the dated photos, with the nights of the 25th and 26th in Cali and at Lake Calima on the outward journey; follow-up and continuity until the next mission, in January 2027
Place	Afro-Colombian community of Bajo Calima, rural area of the district of Buenaventura (Valle del Cauca): Institución Educativa Niño Jesús de Praga and the Los Corderitos nursery. Initially planned destination: Chachajo, lower San Juan river (Chocó).
Type of action	Emergency humanitarian response after the magnitude 7.4 earthquake of 10 August 2026: temporary guadua bamboo classrooms and food distribution
Planned budget	None in writing before departure: the mission was decided in under two weeks (official report, chapter 10)
Actual spending	13,058,137.69 COP and 2,408.55 EUR, in their original currency and never added together
Variance	Cannot be calculated without a prior budget. The official report declared 16,100,000 COP of estimated costs; section 10.6 explains the gap with actual spending.
Source of figures	Foundation project database (BASE_PROYECTOS.xlsx, 31 October 2026): REF26 sheet, Gastos, Salidas, Fuentes, Beneficiarios_Impactos, Medios and Cuadre tabs. Reconciliation gap: zero.
Register of supporting documents	Section 10. The documents are in the full version, reserved for the accountant.
Register of image consents	Image consent forms signed at every event (declared; records held by the legal representative). No community member is named.
Currencies	Colombian pesos (COP) and euros (EUR), shown separately
Document status	Signed by the legal representative; for review by the accountant. Not sent, not published.

Metadata required by the Phoenix framework for every official report: identifier, version, planned, actual and variance, register of supporting documents and of image consents.

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Executive summary

We are a resilient and joyful community, in spite of everything. (Community leader of Bajo Calima, September 2026)

3
temporary guadua bamboo classrooms
built with the community; finishing work left to the technical partner

175
families who received food or aid
declared by the legal representative

13,058,137.69 COP
paid out of the Foundation's account
plus 2,408.55 EUR of air tickets paid by a corporate donor

58,137.69 COP
with full supporting documents
the rest is reconstructed, estimated or declared (section 10.2)

What happened. On 10 August 2026, a magnitude 7.4 earthquake with its epicentre in the area of San José del Palmar (Chocó) struck western Colombia. In Bajo Calima, a rural area of Buenaventura (Valle del Cauca), houses, the school and the nursery collapsed. The community was emerging from months of confinement caused by the armed conflict.

What we did. Six Foundation volunteers left Rivera (Huila) with a technical partner specialised in guadua bamboo. With no boat to reach the planned destination on the San Juan river (Chocó), the team decided in Buenaventura to go to Bajo Calima. In three days of building, with 10 to 20 community members each day, they put up three temporary guadua bamboo classrooms for grade 10 and 11 students and the nursery children. Food was delivered door to door to 175 families, according to the legal representative.

What it cost. 13,058,137.69 COP left the Foundation's account: two advance transfers to the legal representative, plus bank taxes. A corporate donor also paid 2,408.55 EUR of air tickets. The guadua panels were paid for by the partner's fundraising campaign, outside the Foundation's accounts: they are not counted here.

How well it is evidenced. Only 58,137.69 COP have full supporting documents (bank taxes). 3,551,924 COP are reconstructed from invoices in the legal representative's name or from statements in the official report; 7,244,806 COP are estimates (volume from the report x public price), and 2,203,270 COP remain a declared balance, still to be accounted for. No invoices were kept during the mission: that is the main lesson.

What comes next. Account for the advances with a signed expense statement, continue the ongoing follow-up with the Consejo Comunitario on the use and condition of the classrooms, and prepare the January 2027 mission with a prior budget, a written agreement and a complaints mechanism.

Planned, done, result, evidence and next step are distinguished in section 7. Earthquake figures come from public sources, quoted in the Context section with their cut-off date.

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Origin and traceability of funds

This section is the same in every Foundation report. It first states where this project's money came from, then how all the contributions received from the French association were used, project by project, down to the account balance.

The resources for this project mainly come from contributions transferred by Fondation Phoenix Initiative France (a French association under the 1901 law, a separate legal entity) to Fundación Phoenix Iniciative, out of the donations that association received. Of the 13,058,137.69 COP spent, 13,058,137.69 COP was paid from the Foundation's account that receives those contributions.

Expenses paid directly by other entities or individuals, on behalf of the Foundation:

- **SARL Sarramea (corporate patronage)** : 2,408.55 EUR. Funds of SARL Sarramea, corporate patronage (agreement of 01/12/2024, document DA-05).

Date	Alianza transaction	EUR sent	COP credited	COP used by this project
07/07/2026	00537019	4,000 EUR	15,192,645.10 COP	1,146,960 COP *estimate*
04/09/2026	00570370	20,000 EUR	72,442,684.80 COP	11,911,177.69 COP *estimate*
Total				**13,058,137.69 COP**

Each transfer is assigned to expenses in the order the money arrived (first in, first out): the usage column is an estimate. EUR and COP are not added together: the peso amount is the one credited to the account after the currency sale.

Consolidated use of the contributions received

RESOURCES RECEIVED IN THE FOUNDATION'S ACCOUNT (ALIANZA)

Item	EUR	COP
Contributions transferred by Fondation Phoenix Initiative France (18 transfers)	158,900 EUR	660,570,306.68 COP
Fund financial income	not applicable	229,938.82 COP
Other account credits (MU-06 certificate): 2026 Fund returns and foreign-exchange sale commissions, reconciled with the Alianza statements	not applicable	2,280,760.58 COP
Total received according to the MU-06 certificate		**663,081,006.08 COP**
Exchange-rate rounding on currency sales		0.70 COP

USE OF THOSE RESOURCES BY PROJECT AND EVIDENCE LEVEL (COP)

Project	Supported	Probable	Reconstructed	Estimated	Declared	Total COP
Christmas 2024	0	0	0	0	0	**0**
Phoenix Week 2025	0	0	0	0	0	**0**
Vannes 2025	9,892.46	2,427,796.24	6,991,952	160,000	0	**9,589,640.70**
Phoenix Week 2026	13,204,644.87	14,110,000	21,000,547.86	18,134,000	6,376,563.25	**72,825,755.98**
Bajo Calima refuge (this project)	58,137.69	0	3,551,924	7,244,806	2,203,270	**13,058,137.69**
Cocoa reforestation	0	0	0	0	0	**0**
Alianza	982,882.20	207,995,000	0	0	35,041,234.06	**244,019,116.26**
Book	21,084,743.72	0	0	0	0	**21,084,743.72**
Phoenix Territory	154,724,744.96	12,945,000	2,665,600	680,000	16,000,000	**187,015,344.96**

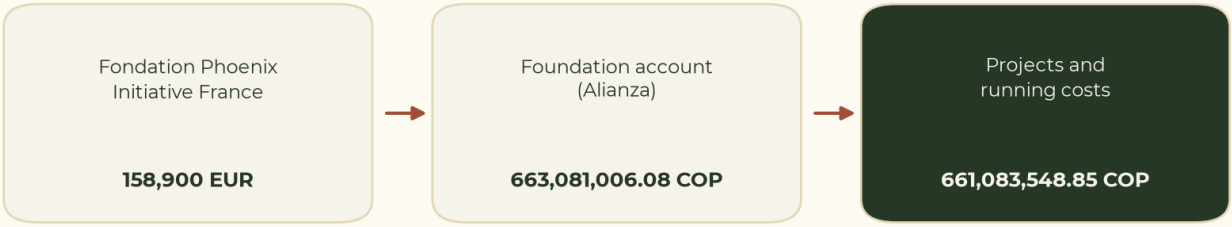
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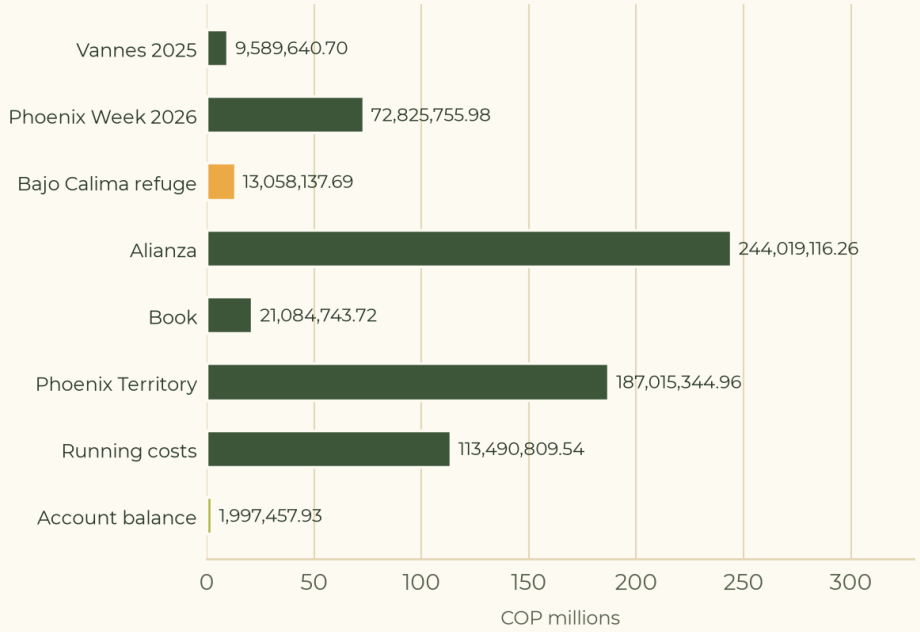
Project	Supported	Probable	Reconstructed	Estimated	Declared	Total COP
Vannes 2027	0	0	0	0	0	**0**
Running costs	39,559,300.39	33,845,450	149,900	20,000	39,916,159.15	**113,490,809.54**
Total used	**229,624,346.29**	**271,323,246.24**	**34,359,923.86**	**26,238,806**	**99,537,226.46**	**661,083,548.85**
Account balance on 9 October 2026						1,997,457.93 COP
Check: received + rounding - used - balance						**0 COP**

Direct payments by the French association (in-kind, not transferred; EUR)	EUR
Vannes 2025	6,058.14 EUR
Alianza	27,752.98 EUR
Book	7,194.38 EUR
Total	**41,005.50 EUR**

Fondation Phoenix Initiative France and Fundación Phoenix Iniciative are two separate legal entities. COP and EUR are never added together. Projects that did not use the account ("-") were paid directly by other entities: see each report.

From the contribution in France to each project





The consolidated table above shows the same data.

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Context

Public data on the earthquake, Buenaventura and Bajo Calima, with a cut-off date of 31 October 2026. Each figure carries its source in a note. Where sources disagree, all are quoted: this report never picks a figure silently.

- On 10 August 2026, at 7:34 in the morning, a magnitude 7.4 earthquake struck western Colombia. The Servicio Geológico Colombiano (SGC) and the USGS agree on the magnitude and place the epicentre in the area of San José del Palmar (Chocó), with two different location solutions.[1]
- It was an intermediate-depth earthquake whose depth varies by document: 96 km in the SGC event page, 103 km in its explanatory bulletin, 116.1 km according to the USGS and 88 km in a UNGRD circular. All four figures are quoted, not averaged.[2]
- The toll changed with each cut-off date. The UNGRD report of 10/10/2026 records 335 deaths, 4,516 people injured and 103 missing. People affected nationwide range from 489,862 (same report) to 778,281 (IFRC, citing the UNGRD report of 21/09/2026): the sources do not reconcile these figures and this report does not choose one.[3]
- Destroyed homes nationwide also diverge: 36,478 in the UNGRD consolidated figure and 19,143 according to the single register of disaster victims, in the same IFRC document.[4]
- The epicentre is not in Bajo Calima. Bajo Calima is a rural area of the district of Buenaventura, in Valle del Cauca, and one of the affected areas. It should not be confused with the municipality of Calima-El Darién.[5]
- In Buenaventura, destroyed homes vary by source: 954 for the mayor's office (cut-off 25/08/2026), 1,782 according to the single register of disaster victims as of 07/09/2026 and 1,690 according to the Gobernación del Valle on 07/10/2026.[6]
- There is no official toll specific to Bajo Calima. The Consejo Comunitario reported nine affected communities, 142 homes completely destroyed in Las Colonias and about 1,000 partly damaged; the standfirst of the same article mentions 150 collapsed. On 28/08/2026, a community statement spoke of 40 families whose homes had collapsed in La Colonia: the census progressed between the two dates. The community leader, in the testimony collected by the Foundation, spoke of 146 destroyed houses. All three figures are quoted with their source.[7]
- Three days after the earthquake, the Defensoría del Pueblo (Ombudsman's Office) found communities in Bajo Calima that depend on rainwater without their usual supply, areas without power and a health post with cracks and a collapsed wall.[8]
- As of 05/10/2026, the Consejo Comunitario still had no support to rebuild roofs and homes, although it was on the census of disaster victims. Kits from a humanitarian consortium arrived almost three weeks after the earthquake, according to residents.[9]
- An already vulnerable territory: in 2018, multidimensional poverty reached 67.4 % in the villages and rural area of Buenaventura, and 85.25 % of the district's population identified as Black, Afro-descendant or Afro-Colombian.[10]
- In 2025, the Defensoría del Pueblo warned of armed confrontation in Bajo Calima: more than 4,000 people affected, mostly from the Consejo Comunitario del Bajo Calima and the Wounaan people, and 40 mass confinements in the year. The community was emerging from that crisis when the earthquake struck.[11]
- No public register of aid delivered per riverside community was found: public sources do not show exactly what each community in Bajo Calima received.[12]

Sources

1. SGC, event page SGC2026pqqmro. sgc.gov.co/detallesismo/SGC2026pqqmro/resumen; USGS, event us6000tjl2. earthquake.usgs.gov/earthquakes/eventpage/us6000tjl2

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2. SGC, “Sismo de magnitud 7,4: el SGC resolvió las preguntas más frecuentes”, 14/08/2026. www2.sgc.gov.co/Noticias; UNGRD, Circular 076 of 26/08/2026. portal.gestiondelriesgo.gov.co/Documents/Circulares/CIRCULAR_76_26082026.pdf

3. Infobae, 10/10/2026, UNGRD report 102. infobae.com/colombia/2026/10/10/; IFRC, Colombia Earthquake Operation Update 2 (MDRCO036), ReliefWeb, 28/10/2026. reliefweb.int/report/colombia/colombia-earthquake-operation-update-2-mdrco036

4. IFRC, Operation Update 2, ReliefWeb, 28/10/2026. reliefweb.int/report/colombia/colombia-earthquake-operation-update-2-mdrco036

5. Foundation context note of 31/10/2026, based on the SGC event pages and the Gobernación del Valle (30/08/2026). valledelcauca.gov.co/publicaciones/90377

6. Alcaldía de Buenaventura, published 31/08/2026. buenaventura.gov.co/articulos; Danish Refugee Council, rapid assessment, September 2026. drc.ngo/media/urxbudyi/drc-col-rpa-buenaventura-earthquake-response-september-2026.pdf; BLU Radio, 07/10/2026. bluradio.com/regiones/pacifico

7. Caracol Radio, 05/10/2026, statements by the legal representative of the Consejo Comunitario del Bajo Calima. caracol.com.co/2026/10/05/; Proceso de Comunidades Negras and Consejo Comunitario, 28/08/2026. renacientes.net/2026/08/28/; Foundation official mission report, 27/09/2026, testimony of the community leader.

8. Defensoría del Pueblo, monitoring of the institutional response, cut-off 13/08/2026. defensoria.gov.co

9. Caracol Radio, 05/10/2026. caracol.com.co/2026/10/05/; EFE via Eje21, 30/08/2026. eje21.com.co/2026/08/

10. DANE, municipal multidimensional poverty measure, 2018 census. dane.gov.co; Gobernación del Valle, profile of Buenaventura. comunales.valledelcauca.gov.co

11. Defensoría del Pueblo, 19/05/2025. defensoria.gov.co

12. Foundation desk research of 31/10/2026: not found.

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1. Introduction

This report covers the first emergency humanitarian response of FUNDACION PHOENIX INICIATIVE, and its first action outside Huila: the mission “Un refugio para Bajo Calima y el Chocó”, in September 2026, seven weeks after the earthquake of 10 August 2026.

The title keeps the name of the original campaign, “Un refugio para el Chocó”, and adds the place where the Foundation actually worked: Bajo Calima is in Valle del Cauca, not in Chocó. The 2027 campaign still looks to both areas.

It follows the official report outline of the Phoenix network (14 points) and adds what humanitarian and development standards ask for: sourced context, logical framework and theory of change, beneficiaries on three levels, an indicator table, the OECD DAC criteria, the nine commitments of the Core Humanitarian Standard (CHS) and the Sphere Handbook, traceability of funds, risks and safeguarding, compliance with the special tax regime, forgotten or probable costs, and a statement of compliance. No institutional donor funded this mission: these standards are used as good practice.

We wrote it with four words in mind: transparency, justification, common sense and goodwill. Every figure comes from the Foundation's project database and carries its level of evidence. What we do not know, we say.

This public version is meant for donors and partners: it shows aggregate figures, with no personal data. Any images of the community that accompany it show the building work and collective action, with no names.

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2. Context and rationale

An earthquake on top of a crisis. Bajo Calima is a rural corregimiento (sub-municipal area) of Buenaventura, on the Calima river about 20 km from the urban area, home mostly to Black communities organised in a community council. Before the earthquake it had been living through confinements caused by fighting between armed groups, high rural poverty and fragile access to water and electricity (Context section).

What the team saw. According to the community leader, the earthquake destroyed 146 houses and damaged nearly all the others; the classrooms of the school and the nursery collapsed and grade 10 and 11 students had nowhere to study. On 05/10/2026, the Consejo Comunitario gave the press a figure of 142 homes destroyed in Las Colonias. Both figures are quoted: the first is a testimony, the second a public statement by the Consejo.

Why the Foundation. A partner of the Foundation asked for its support for the “Un refugio para el Chocó” campaign, which was prefabricating guadua panels in Pitalito (Huila). In under two weeks, the Foundation decided to contribute funds and send a team. The mission reflects three of the Foundation's principles: priority to women and children, support for vulnerable communities, and doing its part on the ground rather than funding from afar.

> WHAT THE MISSION DID NOT CLAIM TO DO
> The Foundation is not a specialised humanitarian organisation. This mission did not rebuild homes, did not address water, sanitation or health, and does not replace the State's response. It brought three temporary classrooms and food to a community that, at the time of the mission, saw no other organisations in its territory, according to the official report.

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3. Objectives and beneficiaries

3.1 Objectives

- **Overall:** provide a concrete and rapid response to Pacific communities affected by the earthquake, with dignified, safe and replicable guadua bamboo structures.
- **Specific 1:** build 3 to 5 structures (classrooms or family shelters) from prefabricated guadua bamboo.
- **Specific 2:** deliver the material funded by the campaign: guadua panels, plastic sheeting, posts and battens.
- **Specific 3:** give children and adolescents back a safe place to resume classes.
- **Specific 4:** demonstrate guadua bamboo building on the ground as an emergency solution.

3.2 Logical framework and theory of change

The logical framework links each level to its indicator, means of verification and assumptions. The theory of change sums it up in four steps: the first two are evidenced by the official report and photos; the last two are what the mission aims for, not measured as of 31/10/2026.

Level	Description	Indicators	Means of verification	Assumptions
Overall objective	Provide a concrete and rapid response to Pacific communities affected by the earthquake of 10/08/2026.	Community reached within eight weeks of the earthquake	Official mission report; dated photos	Safe access to the territory; consent of the community
Specific objective	Give students and nursery children back a safe place to learn.	Classrooms in use, according to the follow-up with the Consejo Comunitario	Follow-up with the Consejo Comunitario (under way)	Finishing work completed; upkeep by the community
Result 1	Temporary guadua bamboo structures built.	Target: 3 to 5 structures. Achieved: 3 classrooms	Official report, chapter 8; photos from 26/09/2026 to 28/09/2026	Panels funded by the partner's campaign
Result 2	Families received basic food supplies.	Families reached: 175 (declared)	Legal representative's declaration; photos of the distribution	Food bought with the mission advance
Result 3	Guadua technique passed on to the community.	10 to 20 people per day on site	Official report, chapters 5 and 7	Voluntary participation of the community
Activities	Travel, panel transport, timber purchase, assembly, food distribution, daily coordination.	3 days of building; team of 6 volunteers	Official report; Gastos tab of the database	Vehicle and lodging available

ACTIVITIES
- Team travel from Rivera and change of destination decided in Buenaventura
- Guadua panels carried by hand; timber bought in Buenaventura
- Three structures assembled with 10 to 20 community members each day
- Door-to-door food distribution

→

OUTPUTS
- 3 temporary guadua bamboo classrooms
- 175 families who received food or aid (declared)
- 10 to 20 people who practised the guadua technique

→

OUTCOMES
- Grade 10 and 11 students and nursery children have a place to resume classes
- Families receive immediate food support
- A local building technique known in the community

→

IMPACT
- Continuity of schooling while the school is rebuilt
- A community better prepared to rebuild with guadua bamboo

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Assumptions: the technical partner completes the finishing work; the Consejo Comunitario maintains and uses the classrooms; the school does not first receive a permanent building that makes the temporary classrooms unnecessary. Effects and impact have not been measured as of 31/10/2026: they describe the logic of the action.

3.3 Beneficiaries and impacts

Beneficiaries are shown on three levels that are never added together. The direct level is counted in a document or declared; the indirect level is estimated with a public method; the potential level is a projection. The Sustainable Development Goals (SDGs) are cited as a contribution, not as a measured result.

Direct beneficiaries

People who took part or received something, counted in a document.

Group	Number	Method	Source	Status	SDG
Classrooms built temporary guadua bamboo classrooms for the Bajo Calima school	**3**	count in the official report	official mission report, chapter 8	verified	contributes to SDG 4, SDG 11
Students and nursery children grade 10 and 11 students and children of the Los Corderitos nursery	**50 to 100 (estimate)**	official report estimate, no student list	official report, chapter 7	estimate	contributes to SDG 4
Community members on site took part in the assembly each day and practised the guadua technique	**10 to 20 (estimate)**	official report estimate	official report, chapter 5	estimate	contributes to SDG 8, SDG 11
Families who received food or aid door-to-door distribution	**175**	declared by the legal representative on 31/10/2026; no distribution list	legal representative	declarado	contributes to SDG 2

Indirect beneficiaries

People reached as a knock-on effect; estimated with a public method. Never added to the direct level.

Group	Number	Method	Source	Status	SDG
People in the students' households people living in the households of the students and children	**190 to 380 (estimate)**	estimate: 50 to 100 students x 3.8 people per household (Buenaventura); not added to the direct level	DANE, 2018 census, Buenaventura profile: 3.8 people per household	estimate	contributes to SDG 4, SDG 11
People in the families who received food people living in the households that received food or aid	**665 (estimate)**	estimate: 175 families x 3.8 people per household; not added to the direct level	DANE, 2018 census, Buenaventura profile: 3.8 people per household	estimate	contributes to SDG 2

Potential reach

What the action makes possible in the future: a projection, not a result.

Group	Number	Method	Source	Status	SDG
School safety and continuity a safe place to resume classes after the earthquake	**no figure**	projection	official report, objectives	projection	contributes to SDG 4, SDG 11

People in the households: with 175 families and 3.8 people per household (DANE, 2018 census, Buenaventura), the estimate is 665 people. It is an estimate: the actual size of Bajo Calima households was not measured, and it is not added to the direct

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beneficiaries.

Initial destination: the Indigenous community of Chachajo, on the lower San Juan river (Chocó), with two schools. It was not reached for lack of a boat (section 11): its students are not counted as beneficiaries.

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4. Description of the action

Where. The community of Bajo Calima, rural area of the district of Buenaventura (Valle del Cauca): Institución Educativa Niño Jesús de Praga and the Los Corderitos nursery.

When. The mission has three phases. The building work in Bajo Calima lasted three days, from 26 September 2026 to 28 September 2026, according to the dated photos; the official report gave 25 to 27. It was preceded by about 20 days of logistics preparation and is followed by ongoing activity until the next mission, in January 2027.

Phase	What it covers	Cost in the database
Preparation (about 20 days before the building work)	Logistics: vehicle, food, tools, coordination with the technical partner and the community	Air tickets bought in August (1,146,960 COP and 2,408.55 EUR); the rest: no payment identified to date
Intervention (travel and building, about 24/09/2026 to 30/09/2026)	Travel, lodging, three days of building, food, return	September 2026 transfers (13,000,000 COP), allocated in section 10
Follow-up and continuity (until January 2027)	Upkeep, communication, secretariat, accounting and legal	No payment identified to date

What.

- All the prefabricated guadua panels carried by hand to the school site.
- Timber for the posts bought and cut at a sawmill in Buenaventura.
- Panels assembled into three structures, with the community every day.
- Basic food supplies delivered door to door by two Foundation ambassadors.
- Daily coordination with the Consejo Comunitario and the school's management.
- Testimonies recorded with the consent of those involved, and image consent forms signed (declared).

Key moments. Entering the community in the rain, amid silence and glances, then the first panel standing: “the school stopped being a plan”. At the end, the technical partner stayed on for the finishing work and the handover of the classrooms.

> WHAT WAS NOT CHANGED
> This report describes the action as set out in the official mission report of 27 September 2026, signed by the legal representative. Nothing is added to what that document says; where this report differs from it (dates, costs), it says so.

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5. Human, material, logistical and financial resources

Human. Six unpaid Foundation volunteers; a technical partner with its guadua building team and volunteers; between 10 and 20 community members each day.

Material. Guadua panels prefabricated in Pitalito (Huila), plastic sheeting, posts and battens, paid for by the partner's campaign; timber for the posts bought in Buenaventura; food supplies; tools brought from Rivera, lent by the community or bought locally.

Financial. 13,058,137.69 COP paid out of the Foundation's account and 2,408.55 EUR of air tickets contributed by a corporate donor. Details are in section 10.

5.1 Event logistics

The team's meals, transport and lodging were paid with the money from the advance transfers, often in cash. Where there is no invoice, the database reconstructs the cost with a single method: people x days x sourced unit cost, only within an actual payment, never above its amount and always labelled as an estimate.

Item	Basis of calculation	Level	Amount
9-seat vehicle	7 days: 2 out, 3 on site, 2 back	estimated	3,256,974 COP
Tolls and fuel	2 trips Cali - Buenaventura; Rivera - Cali leg not estimated	estimated	236,904 COP
Team meals	6 people x 7 days x 2 meals	estimated	1,008,000 COP
Extra: third meal and snack	6 people x 7 days (“Logística por evento” tab)	estimated	672,000 COP
Stopover hotels	2 nights x 4 rooms	estimated	2,070,928 COP
Lodging in Cali	night of 25/09/2026, four invoices	reconstructed	1,035,464 COP
Lodging at Lake Calima	night of 26/09/2026, Booking reservation	reconstructed	769,500 COP
Domestic air tickets	two members, 03/09/2026	reconstructed	1,146,960 COP
International air tickets	two members; allocated in full to the mission	declared	2,408.55 EUR

During the building work, the team slept in a community hall at no cost. The “Logística por evento” tab of the database applies the single method to the mission (6 people, 7 days, 3 meals and a snack): its whole theoretical cost is covered by the mission transfer, which keeps a declared balance of 2,203,270 COP.

This whole table is an estimate: people x days x sourced unit cost. It only absorbs unsupported real outflows from the same payer close to the date; the uncovered cost is not added to the project's expenses.

Period	mission from 22/09/2026 to 28/09/2026	
People	6	
Counting method	6 Foundation volunteers from Rivera (official report)	
Days	7	
Meals per day	3 and a snack	
Unit cost	12,000 + 4,000 COP	
Theoretical cost		1,680,000 COP *estimate*
Already supported by invoice (deducted)		0 COP *estimate*
Allocated to real outflows		1,680,000 COP *estimate*
Cost not covered by identified outflows		**0 COP** *estimate*

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6. Governance and responsibilities

Responsible entity. FUNDACION PHOENIX INICIATIVE (NIT 901899379-2), based in Rivera (Huila). It is the only issuing entity of this report. The French association of the Phoenix network contributed funds to the Foundation; it is not responsible for the mission.

Leadership. Collective, on the ground, with the Foundation's legal representative. All decisions, including the change of destination, were made on site, with no remote coordination contact.

Role	Responsible
Technical lead of the building work	Technical partner (guadua building team @dguadua)
Building, timber cutting, panel transport	The whole Foundation team
Food distribution	Two Foundation ambassadors
Coordination with the community	Foundation team and Consejo Comunitario de Bajo Calima
Finishing work and handover of the classrooms	Technical partner, after the team left
On-site communication	Ambassadors and legal representative

Agreements. No written agreement with the partner, the Consejo Comunitario or the school: everything was verbal. This must be fixed before the 2027 mission.

Third-party money. According to the official report, the partner's campaign raised more than 10 million pesos for the panels and materials. That money did not go through the Foundation, is not counted in this report, and its accounts must be requested from the partner.

6.1 Risks, security and safeguarding

Risk	What happened in 2026	Measure for 2027
Armed conflict in the area	No incident. Area hit by confinements in 2025 and by an early warning for the Litoral del San Juan in 2026.	Shared itinerary, local contact at each stage, daytime travel, following the Consejo Comunitario's guidance.
River transport	The planned boat was not there: the initial destination was dropped.	Confirm any river transport 48 hours ahead, with a written plan B.
Accidents on site	Rain, heat, panels carried by hand; no accident reported.	First-aid kit, protective equipment, volunteer insurance (no insurance documented at the issue date).
Costs without invoices	Advances spent in cash, with no receipts.	A cash manager, invoices in the Foundation's name, an expense statement on return.
Mixing of funds	The partner's campaign and the Foundation's funds were not distinguished for the public.	A single donation channel per entity, named on every poster.
Images of the community	Photos and videos with children and adults; consent forms signed (declared). Some house fronts bearing armed-group graffiti.	Dignified photos focused on the building work and collective action; no names; no scenes of distress; no graffitied house fronts.

6.2 Gender and differential approach

The community reached is mostly Afro-Colombian and organised in a community council; the mission worked with its leader and its Consejo. The Foundation team had two women out of six people, and they were the ones who delivered food door to door. The database does not record how many women, girls, boys or men received aid: not documented at the issue date. For 2027: count by sex, age and ethnicity where the community agrees, and consult women separately on their needs.

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6.3 Safeguarding of vulnerable people and children

The classrooms serve students and young children, and the community was living through a double crisis. Image consent forms were signed at every Foundation event, children with their parents or guardians (declared; records held by the legal representative). The public version may therefore show the community, children included, under three rules: no names, no scenes of distress after the earthquake, priority to the building work and collective action. No volunteer was alone with children, according to the team's statement, with no written record at the issue date. No code of conduct was signed: one will be required for 2027, with a contact point for any concern, in line with Colombian Law 1581 of 2012 on personal data.

> DECLARED
> Image consent: signed at every event by the children's parents, the team and the institutions, as declared by the legal representative. The forms are kept in the Foundation's records and are not published. No child's name appears in this report.

6.4 Environmental impact

Guadua bamboo is a local, renewable material, and the mission showed it as an alternative to concrete block and zinc sheeting. Environmental costs: transport of the panels from Pitalito, seven days of vehicle use, plastic sheeting, and two international flights for two members, whose invoice includes a sustainable fuel surcharge. The carbon footprint was not measured. For 2027: more building days per day of road travel, and collection of site waste.

6.5 Compliance with the special tax regime

The Foundation belongs to Colombia's special tax regime (RTE). Each project is linked to its qualifying activity and to the use of the resources received, under the Tax Statute (ET).

Special Tax Regime (RTE) item	Situation in this project
Qualifying activity (art. 359 ET)	Disaster response: temporary classrooms for a school and food aid. Which qualifying activity registered by the Foundation covers it (education, social development, emergency response): set by the accountant.
Origin of resources (art. 364-5 ET, form 2532)	Money from the Foundation's Alianza account, funded by contributions from the French association of the Phoenix network, a separate legal entity, out of the donations it received (international cooperation) and by fund returns; air tickets contributed in kind by SARL Sarramea (corporate patronage). Their reporting on form 2532 is for the accountant to decide.
Use of surplus (art. 358 ET)	Not applicable at project level: analysed in the Foundation's annual accounts.
Payments to directors (art. 356-1 ET, form 2531)	No salary or fee to directors. The mission transfers went through the legal representative as an expense advance, to be accounted for with a signed expense statement.
Publication in the web register (art. 364-5 ET)	This report can feed the annual results report that the Foundation publishes in the web register of the special tax regime, updated by 30 June each year at the latest.

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Foundation organisation chart (October 2026)

Team roles according to the organisation chart in force on 31/10/2026. The public version does not name individuals.

Area	Roles
Leadership and governance	Founder and legal representation; chair of the Fundación Phoenix Initiative Colombia; chair of the Fondation Phoenix Initiative France (separate legal entity); administration and management coordination
Advisory and support	Territorial advisor; regulatory advisor; logistics advisor; support for economic and financial strategy; accounting
Technical team	Architecture (lead and project coordination of the Phoenix mission); environmental management; forestry engineering; electrotechnical innovation; eco-responsible materials and innovative technologies
Community and ambassadors	Communication and environmental restoration; culture; healthy living; responsible architecture; youth and food well-being; culture and community development; agricultural projects and community development

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7. Impacts and results

For each objective: what was planned, what was done, the result, the evidence and the next step.

Planned	Done	Result	Evidence	Next step
3 to 5 guadua bamboo structures	3 classrooms built in 3 days	Classrooms standing; finishing work left to the partner	Official report; photos from 26/09/2026 to 28/09/2026	Photos of the finished classrooms
Deliver the campaign material	Panels carried by hand to the school	All material on site	Official report	Campaign accounts, to be requested from the partner
A safe place to resume classes	Classrooms for grades 10 and 11 and the nursery	50 to 100 students and children (estimate)	Official report	Follow-up under way with the Consejo Comunitario
Demonstrate guadua bamboo in emergencies	10 to 20 people a day on site	Technique practised by the community	Official report; photos	Written material for the community
(Not planned) Food	Door-to-door distribution	175 families (declared)	Legal representative's declaration; photos	Distribution list in 2027

Institutional impact. The Foundation's first mission outside Huila, a new technical partnership in guadua bamboo, a team of six volunteers trained on the ground, and a formal invitation from the community to come back.

7.1 Analysis against the OECD DAC criteria

Criterion	Analysis
Relevance	High in intent: the school and the nursery had lost their classrooms and grade 10 and 11 students had nowhere to study. However, the first need voiced by the Consejo Comunitario in October was roofing for homes, which this mission did not cover. There was no prior needs assessment: the destination changed on the ground.
Coherence	Coordinated with the Consejo Comunitario, the school's management and the technical partner. Not registered with the mayor's office, the education authority or the humanitarian coordination groups: the risk of duplicating other tents or temporary classrooms (for example UNHCR's) was not checked.
Effectiveness	Three classrooms built, within the planned range of 3 to 5 structures; food given to 175 families according to the legal representative. Finishing work was left to the partner; follow-up of classroom use with the Consejo Comunitario is under way as of 31/10/2026.
Efficiency	13,058,137.69 COP paid out of the Foundation's account and 2,408.55 EUR of tickets paid by a corporate donor. With about half of the peso spending estimated or declared, no cost per classroom or per family is given as a firm figure. Two days of road travel each way weighed more than the three days of building.
Impact	Not measured. The classrooms can support continuity of schooling while the school is rebuilt; no effect is claimed without the results of the ongoing follow-up.
Sustainability	Temporary structures, maintained by the community; guadua technique known by 10 to 20 people. Continuity depends on the 2027 campaign and on a written agreement with the Consejo Comunitario.

OECD DAC criteria (2019), used as an internal analysis grid, not as an external evaluation.

7.2 Core Humanitarian Standard (CHS) and Sphere Handbook

The nine commitments of the Core Humanitarian Standard (2024 edition) are used here as an honest checklist: what was met and what was not.

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CHS commitment	Status	What was done or what is missing
1. Appropriate and relevant assistance	partly	Classrooms requested by the leader for students without a place to study; basic food supplies. No written needs assessment; home roofing, the Consejo Comunitario's first need, was left out.
2. Timely assistance	partly	Arrived about seven weeks after the earthquake, when the Consejo still had no support for roofs. Classroom finishing work unfinished when the team left.
3. Better prepared, more resilient communities	partly	10 to 20 people a day practised the guadua technique, which is local and replicable. No structured training and no written material left with the community.
4. Rights, information and participation in decisions	partly	Daily participation of the community and coordination with its Consejo; testimonies recorded with consent. No consultation before arrival and no written agreement.
5. Safe complaints mechanisms	not met	No complaints mechanism offered to the community. To be created: a Foundation contact given to the Consejo, and a question on complaints in the ongoing follow-up.
6. Coordinated and complementary assistance	partly	Coordination with the Consejo Comunitario, the school and the technical partner. No registration with the mayor's office or the humanitarian coordination groups.
7. Continuous improvement: the organisation learns	partly met	Official report with lessons learned the day after the building work, then this report. Follow-up with the Consejo Comunitario under way.
8. Competent, well-managed staff and volunteers	partly	Six volunteers with expert technical leadership. No humanitarian training, no signed code of conduct or child safeguarding commitment: not documented at the issue date.
9. Resources managed effectively, efficiently and ethically	partly	No prior budget and no invoices during the mission. The database reconstructs every peso spent and separates what is proven from what is estimated (section 10).

Core Humanitarian Standard (CHS), 2024 edition, and Sphere Handbook 2018, used as a good-practice reference.

Sphere Handbook. The mission touches two of Sphere's technical chapters. Shelter and settlement: temporary structures in local materials with community participation, but no written technical assessment of their structural safety or lifespan. Food security: food distributed without registering households or written selection criteria. Water, sanitation and hygiene, and health, needs flagged by the Defensoría, were not addressed. The Humanitarian Charter and the Protection Principles were respected in intent (dignity, non-discrimination), without a written protocol.

7.3 Economic, social and cooperative benefit

LOCAL ECONOMY

Local economy. The mission's peso spending went to Colombian suppliers, mostly in Valle del Cauca: vehicle hire (3,256,974 COP, estimate), lodging in Cali and at Lake Calima (1,035,464 COP and 769,500 COP), meals on the road (1,008,000 COP, estimate), timber from a Buenaventura sawmill (600,000 COP), tolls and fuel, and food bought for the families, within the declared balance. The international tickets were paid to a foreign airline. No multiplier effect is calculated: there is no source to do so.

BENEFICIARIES

Social benefit. On three levels that are not added together (section 3.3): direct, with 3 classrooms, 50 to 100 students and children (estimate), 10 to 20 people on site and 175 families who received food (declared); indirect, about 665 people in those households (estimate); potential, continuity of schooling while the school is rebuilt.

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Level	Group	Number
Direct beneficiaries	Classrooms built	**3**
Direct beneficiaries	Students and nursery children	**50 to 100 (estimate)**
Direct beneficiaries	Community members on site	**10 to 20 (estimate)**
Direct beneficiaries	Families who received food or aid	**175**
Indirect beneficiaries	People in the students' households	**190 to 380 (estimate)**
Potential reach	School safety and continuity	**no figure**
Indirect beneficiaries	People in the families who received food	**665 (estimate)**

People reached as a knock-on effect; estimated with a public method. Never added to the direct level.

FRANCE-COLOMBIA COOPERATION AND PARTNERS

Franco-Colombian cooperation. The pesos came from the Foundation's account, funded by contributions transferred to it by the French association of the Phoenix network, a separate legal entity, out of the donations that association received. A French corporate donor paid the tickets of two team members. No donation received by the French association went directly to the Foundation.

HUMANITARIAN AND VOLUNTARY CHARACTER

Humanitarian and voluntary nature. The six members of the Foundation team were not paid; the community worked on site on a voluntary basis; the technical partner provided site leadership and finishing work. This work is not given a monetary value: there is no sourced basis for doing so.

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8. Quantitative and qualitative indicators

The only numerical target set beforehand was 3 to 5 structures. The other columns state what is known and what is missing.

Indicator	Baseline	Target	Achieved	Source and verification	Variance
Structures built	0 usable classrooms on site	3 to 5 structures	3 classrooms	official report, chapter 8; photos	Minimum target met; finishing work pending with the technical partner (final state not documented at the issue date)
Students and children with a classroom	no space for grades 10 and 11	not set	50 to 100 (report estimate)	official report, chapter 7	Cannot be calculated without a target; actual count not documented at the issue date
Families who received food or aid	not applicable	not set	175 (declared)	legal representative, 31/10/2026	No distribution list
Community members on site	not applicable	not set	10 to 20 per day	official report, chapter 5	Cannot be calculated without a target
Days of building	not applicable	3	3	official report; dated photos	none; building work from 26/09/2026 to 28/09/2026 according to the dated photos (the official report gave 25 to 27)
Follow-up with the Consejo Comunitario	not applicable	use and condition of the classrooms, complaints	under way	legal representative, 31/10/2026	no figure to date
Money actually spent	not applicable	no prior budget	13,058,137.69 COP and 2,408.55 EUR	database, REF26 sheet	Not comparable
Spending at “supported” level	not applicable	all spending	58,137.69 COP	database, REF26 sheet	No invoices kept during the mission (section 10.6)

Qualitative. The official report describes a relationship that moved from mistrust to curiosity and then daily participation, and filmed testimonies of gratitude. The community leader formally invited the Foundation to return. No satisfaction indicator was measured with a method.

9. Communication and records

- Before: a video of the Foundation's four ambassadors calling for donations, and the partner's campaign poster.
- During: live stories on the Foundation's account and LinkedIn posts by the legal representative.
- After: a series of 30 Instagram carousels from 01/10/2026, 30 LinkedIn posts, 20 Reel scripts and a 2027 fundraising campaign titled “Un refugio para Bajo Calima y el Chocó”.
- Official mission report of 27 September 2026, in Spanish, with courtesy translations into French and English.

> THE PARTNER'S CAMPAIGN POSTER
> The partner's original campaign poster showed payment details in the name of a private individual and referred to “Indigenous communities of Buenaventura”, whereas the community reached is Afro-Colombian. It is not annexed to this report. Since 28/09/2026, the Foundation's campaign uses three giving levels (from 100,000, 500,000 and 6,000,000 COP) and a single donation link, with no account number.

Image consent: forms signed at every Foundation event by adults and, for children, by their parents or guardians (declared; records held by the legal representative). Published images show the building work and collective action, with no names and no scenes of distress.

Source documents, photos and videos are kept in the Foundation's records.

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10. Budget, actual costs, funding and supporting documents

10.1 Planned, actual and variance

There was no written budget before departure. The official report, written at the end of the mission, estimated 16,100,000 COP of costs (including 8,000,000 planned for communication) and 4,500,000 of income. This report does not start from those estimates: it starts from the money actually spent, line by line. Actual spending is 13,058,137.69 COP and 2,408.55 EUR. The gap with the estimates is explained in section 10.6.

COP, EUR and USD are never added together. The international tickets were paid in euros and are shown in euros. Their peso equivalent in the database uses the rate of the nearest earlier Alianza currency sale (07/07/2026); it is not part of the peso total.

10.2 How to read the levels of evidence

Level	How to read the evidence levels
■ **Supported**	Document plus payment visible on a bank statement.
■ **Probable**	Payment on the statement, plus an order, an email, a report or a written reason.
■ **Reconstructed**	Activity proven; the amount comes from a partial document (invoice in another name, payment through an intermediary, expense covered by a transfer).
■ **Estimated**	Activity proven; amount = proven volume x sourced public price, always inside a real cash outflow. Marked “estimate”.
■ **Declared**	Payment on the statement; its purpose is stated by the legal representative or allocated by indication.

SUPPORTED
58,137.69 COP have full supporting documents: the financial transactions tax and the withholding tax, read on the Alianza statements.

RECONSTRUCTED
3,551,924 COP are reconstructed: lodging and ticket invoices in the legal representative's name, covered by the Foundation's transfer, a reservation paid in cash and the timber declared in the official report.

ESTIMATED
7,244,806 COP are estimates: vehicle, meals, stopover hotels, tolls and fuel. Each estimate multiplies a volume from the official report by a sourced public price (cost reconstruction file, version 2), and is allocated only within the mission transfer.

DECLARED
2,203,270 COP are the declared balance of the transfer: food, on-site communication and other costs cited in the official report, with no document. To be accounted for with a signed expense statement.

DECLARED
2,408.55 EUR: the international ticket invoice exists. Allocating it in full to this mission is a decision of the legal representative of 31/10/2026: the allocation is declared.

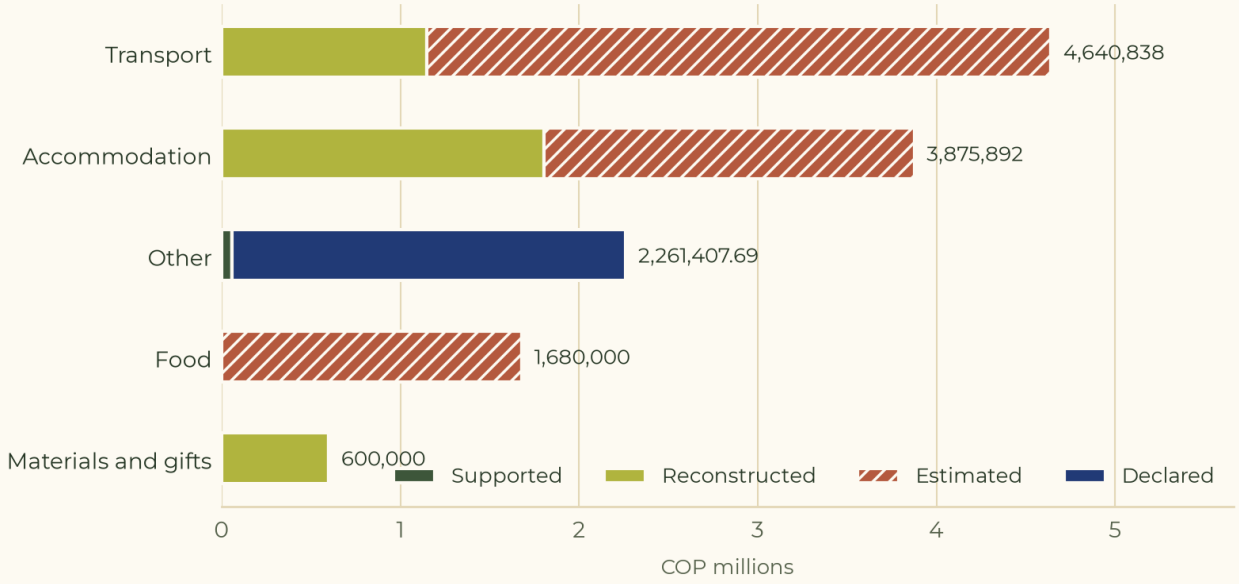
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10.3 Breakdown of costs

Item	Category	Actual payer	Level	Amount
Domestic air tickets of 03/09/2026 from Bogotá, two team members	Transport	FUNDACION (Alianza account)	Reconstructed	1,146,960 COP
International air tickets of two team members, from 03/09/2026 to 05/10/2026	Transport	SARL Sarramea (corporate patronage)	Declared	2,408.55 EUR
Lodging in Cali, night of 25/09/2026	Accommodation	FUNDACION (Alianza account)	Reconstructed	1,035,464 COP
Lodging at Finca Prometeo, Lake Calima, night of 26/09/2026	Accommodation	FUNDACION (Alianza account)	Reconstructed	769,500 COP
Hire of the 9-seat vehicle (7 days: 2 out, 3 on site, 2 back) Role: local transport	Transport	FUNDACION (Alianza account)	Estimated	3,256,974 COP *estimate*
Team meals (7 days) Role: local caterer	Food	FUNDACION (Alianza account)	Estimated	1,008,000 COP *estimate*
Stopover hotels (out and back, 2 nights, 4 rooms) Role: lodging	Accommodation	FUNDACION (Alianza account)	Estimated	2,070,928 COP *estimate*
Timber for the posts (Buenaventura sawmill) Role: local supplier	Materials and gifts	FUNDACION (Alianza account)	Reconstructed	600,000 COP
Tolls and fuel Cali - Buenaventura (round trip) Role: local supplier	Transport	FUNDACION (Alianza account)	Estimated	236,904 COP *estimate*
Balance of the mission transfers without a document (food, on-site communication and other declared expenses) Role: local supplier	Other	FUNDACION (Alianza account)	Declared	2,203,270 COP
Additional team meals (3 meals and a snack per day instead of 2 meals) Role: local caterer	Food	FUNDACION (Alianza account)	Estimated	672,000 COP *estimate*
Financial transactions tax (4 x 1000) on project payments	Other	FUNDACION (Alianza account)	Supported	52,000 COP
Withholding tax on returns, on withdrawal from the fund	Other	FUNDACION (Alianza account)	Supported	6,137.69 COP
Total COP				**13,058,137.69 COP**
Total EUR				**2,408.55 EUR**

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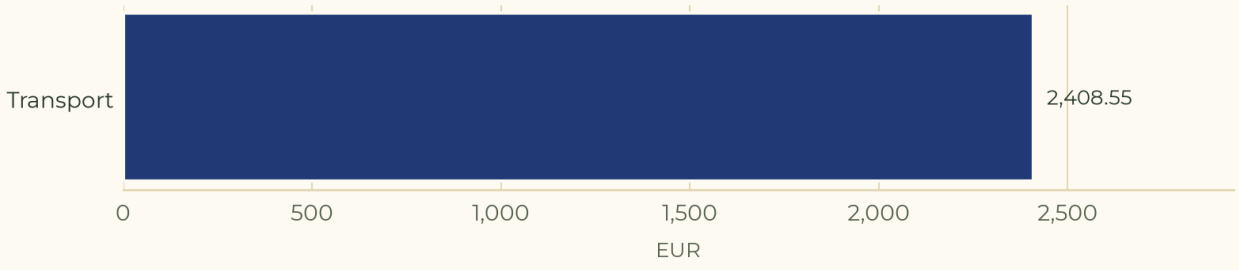
Spending by category and evidence level (COP)



Same data as a table

Category	Supported	Reconstructed	Estimated	Declared	Total COP
Transport	0 COP	1,146,960 COP	3,493,878 COP *estimate*	0 COP	4,640,838 COP
Accommodation	0 COP	1,804,964 COP	2,070,928 COP *estimate*	0 COP	3,875,892 COP
Food	0 COP	0 COP	1,680,000 COP *estimate*	0 COP	1,680,000 COP
Materials and gifts	0 COP	600,000 COP	0 COP	0 COP	600,000 COP
Other	58,137.69 COP	0 COP	0 COP	2,203,270 COP	2,261,407.69 COP
Total	**58,137.69 COP**	**3,551,924 COP**	**7,244,806 COP**	**2,203,270 COP**	**13,058,137.69 COP**

Spending by category and evidence level (EUR)

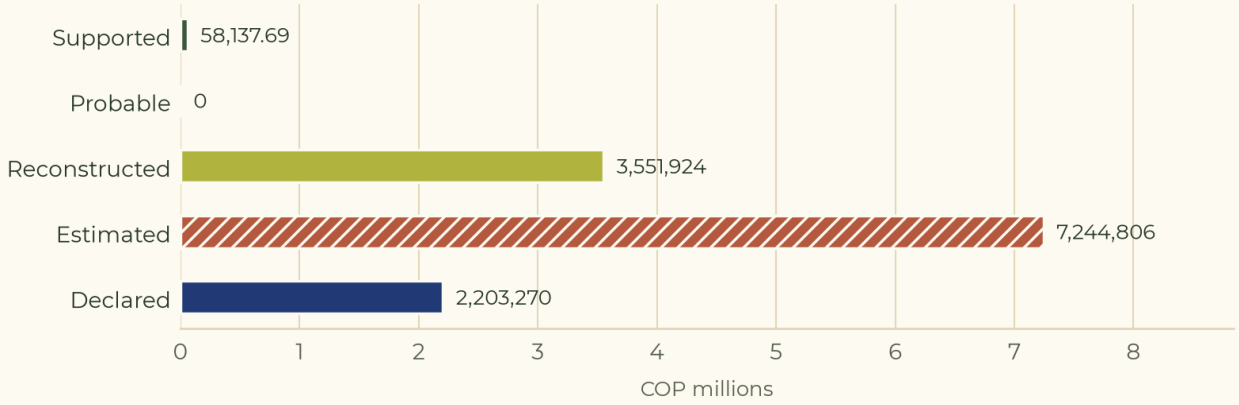


Same data as a table

Category	Declared	Total EUR
Transport	2,408.55 EUR	2,408.55 EUR
Total	**2,408.55 EUR**	**2,408.55 EUR**

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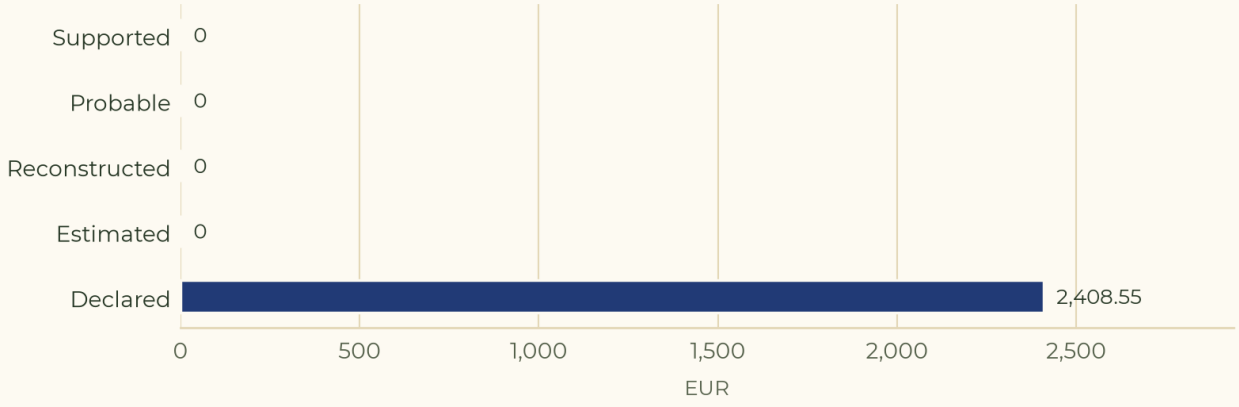
Spending by evidence level (COP)



Same data as a table

Level	Amount
Supported	58,137.69 COP
Probable	0 COP
Reconstructed	3,551,924 COP
Estimated	7,244,806 COP (estimate)
Declared	2,203,270 COP
Total	**13,058,137.69 COP**

Spending by evidence level (EUR)



Same data as a table

Level	Amount
Supported	0 EUR
Probable	0 EUR
Reconstructed	0 EUR
Estimated	0 EUR
Declared	2,408.55 EUR
Total	**2,408.55 EUR**

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10.4 Traceability of funds

From the money that came in to each payment. First, who paid and where their money came from; then each actual payment with the share allocated to this mission.

Actual payer	Source	Amount
FUNDACION (Alianza account)	The Foundation's Alianza account, funded by contributions transferred to it by the French association of the Phoenix network (a 1901-law association and a separate legal entity), out of the donations that association received (euros converted at Alianza, document MU-06, annex A), and by fund returns.	13,058,137.69 COP
SARL Sarramea (corporate patronage)	Funds of SARL Sarramea, corporate patronage (agreement of 01/12/2024, document DA-05).	2,408.55 EUR

Outflow	Item	Outflow amount	In this project	Outside this project	Difference
FUND-S13	Two transfers from the Foundation's Alianza account (22 and 28/09/2026) to the legal representative, as an advance for mission expenses. To be accounted for with an expense statement. 22/09/2026 · FUNDACION (Alianza account) → legal representative (expense advance)	13,000,000 COP	13,000,000 COP	0 COP	0 COP
FUND-GMF-REF26-2026	Financial transactions tax withheld on project payments. 31/12/2026 · FUNDACION (Alianza account) → GMF tax (4 x 1000)	52,000 COP	52,000 COP	0 COP	0 COP
FUND-RET-REF26-2026	Withholding tax on fund returns. 31/12/2026 · FUNDACION (Alianza account) → withholding tax	6,137.69 COP	6,137.69 COP	0 COP	0 COP
HC-46	Invoice for international air tickets paid by SARL Sarramea, an in-kind contribution to the Foundation. 26/08/2026 · SARL Sarramea (corporate patronage) → airline	2,408.55 EUR	2,408.55 EUR	0 EUR	0 EUR
Total COP				**13,058,137.69 COP**	**0 COP**
Total EUR				**2,408.55 EUR**	**0 EUR**

Reading: the advance transfer is allocated in full to the mission's expense lines; the sum of the lines for each payment equals its allocated share, with zero difference.

10.5 Money that did not go through the Foundation

The guadua panels, sheeting, posts and battens were funded by the partner's campaign, which raised more than 10 million pesos according to the official report. That money did not go through the Foundation: it is neither in the total nor in the traceability tables. Its detailed costs belong to the partner and are not published.

10.6 Forgotten or probable costs, and differences with the official report

What probably cost something and is not in the total, or what is in the total without full documents. Each line with its level.

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Cost	What we know	Level	Treatment
Communication (8,000,000 COP planned in the official report)	Content, ambassadors, editing, promotion and report. According to the legal representative, actual spending was much higher; to date no payment identified in the database supports it.	no figure	Outside the total until the payments are identified.
Income of 4,500,000 COP in the official report	3,000,000 of own funds and 1,500,000 of donations into the account, according to the official report. The database does not identify these inflows.	declared	Outside traceability; not documented at the issue date.
Deficit of 11,600,000 COP “covered by personal contributions”	The official report attributed it to the legal representative. The database shows the Foundation transferred 13,000,000 COP to him for the mission.	declared	Not a net personal contribution until accounted for.
Food	Door-to-door distribution to 175 families; no purchase receipt.	declared	Within the declared balance; no supporting document located, treated as a declared expense.
Rivera - Cali leg (fuel and tolls)	Not estimated for lack of a distance source.	no figure	Outside the total; not documented at the issue date.
Volunteer insurance	No document found.	no figure	Not documented at the issue date.

10.7 Why some supporting documents are missing

Part of the costs was paid in cash to small rural suppliers, in a country where more than eight in ten rural workers are informal (DANE, 2026). In Bajo Calima, the earthquake had also left areas without power (Defensoría del Pueblo). Many of these sellers are not required to issue invoices, and the document the law requires in that case had to be produced within the same week. The Foundation does not fabricate or backdate documents: it gathers the existing evidence, asks for certificates bearing the real date and declares costs without documents as such. Given the security situation in the territory, the community was not asked to sign any statements.

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11. Difficulties and adjustments

- **A river with no boat.** The boat planned to reach Chachajo (San Juan river) was not there. Adjustment: destination changed in Buenaventura to Bajo Calima, reachable by road, with an identified school and an engaged community.
- **No timber on site.** Adjustment: bought and cut at a sawmill in Buenaventura.
- **Lots of road, little building.** Four days of road travel for three days of building.
- **Rain and heat** during the three days, and panels carried by hand.
- **No invoices.** No invoices or receipts were kept during the mission. Adjustment: reconstruction in the database and an expense statement to be signed.
- **A mission longer than the building work.** The building work lasted three days, from 26 to 28 September according to the dated photos, but the mission began about 20 days earlier with logistics preparation and continues until the next mission in January 2027. To date the database records no payment specific to those two phases.
- **Different figures.** 146 houses destroyed according to the leader, 142 according to the Consejo Comunitario in the press; costs estimated at 16,100,000 in the official report against the money actually spent. All figures are quoted with their source.

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12. Lessons learned and recommendations

Doing our part: acting before talking, being there rather than funding from afar.

- Speed worked: under two weeks between the request and departure, and a community that moved from mistrust to participation.
- Speed is no excuse for missing documents: a written budget, a cash manager and invoices in the Foundation's name, always.
- A written agreement with the partner and the Consejo Comunitario before leaving protects everyone, the community included.
- Ask before arriving: home roofing was the Consejo's first need. A short assessment with the community points the aid in the right direction.
- Coordinating with the mayor's office and humanitarian groups avoids duplicating classrooms or tents.
- A community that receives aid must be able to complain: a contact and a question at every follow-up.
- Protecting children also means caring about how they are shown: signed consent, no names, images of action rather than distress, a signed code of conduct.

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13. Next steps

Action	Responsible	Status
Account for the mission transfers with a signed expense statement and whatever receipts can be obtained (sawmill, finca, hotels in the Foundation's name)	Legal representative and accountant	to do
Follow-up with the Consejo Comunitario: use and condition of the classrooms, complaints	Foundation	under way
Photos of the finished classrooms and handover date	Technical partner	pending
Ask the partner for the accounts of its fundraising campaign	Legal representative	to do
2027 mission: destination chosen with the community, written agreement, prior budget, complaints mechanism, code of conduct	Foundation	proposal
2027 fundraising campaign: overall budget estimated at 49,600,000 COP (Foundation estimate), three giving levels	Foundation	under way

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Photographs



Fitting a guadua panel. Bajo Calima, Buenaventura, Valle del Cauca, 28 September 2026. · Fundación Phoenix Iniciative



The shelter's guadua walls take shape. Bajo Calima, Buenaventura, Valle del Cauca, 28 September 2026. · Fundación Phoenix Iniciative

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Moving desks to the temporary classroom. Bajo Calima, Buenaventura, Valle del Cauca, 28 September 2026. · Fundación Phoenix Iniciative



First day of work. Bajo Calima, Buenaventura, Valle del Cauca, 26 September 2026. · Fundación Phoenix Iniciative



Preparing aid for the families. Bajo Calima, Buenaventura, Valle del Cauca, 27 September 2026. · Fundación Phoenix Iniciative



A classroom damaged by the earthquake. Bajo Calima, Buenaventura, Valle del Cauca, 28 September 2026. · Fundación Phoenix Iniciative



A street in Bajo Calima after the earthquake. Bajo Calima, Buenaventura, Valle del Cauca, 28 September 2026. · Fundación Phoenix Iniciative

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14. Annexes

This public version has no annexes: the source documents contain personal data. They are in the full version, reserved for the accountant.

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Statement of compliance

I, the legal representative of FUNDACION PHOENIX INICIATIVE, declare that this report presents in good faith the mission “Un refugio para Bajo Calima y el Chocó” and the money actually spent on it, based on the documents available at the date of the report. In particular:

- the total of 13,058,137.69 COP and that of 2,408.55 EUR match, to the cent, the project sheet in the Foundation's database, and are never added together;
- each amount carries its level of evidence; estimates are labelled as such and never exceed the money actually spent;
- costs estimated in the official report that do not match an actual payment are kept out of the total and listed in section 10.6;
- the number of families reached is my own declaration, with no distribution list;
- no name of a child or community member is published, published images have signed consent (declared), and no cost of the technical partner is presented as a Foundation expense.



Signature	Signed by the legal representative, Benjamin Ravenel
Name	Benjamin Ravenel
Capacity	Legal representative, FUNDACION PHOENIX INICIATIVE (NIT 901899379-2)
Place and date	Rivera (Huila), 31 October 2026

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