PHOENIX INITIATIVE
COLOMBIA



PROJECT REPORT · PUBLIC VERSION

Semana Phoenix 2026

13 to 17 April 2026 · Huila, Colombia

For donors and partners: aggregate figures, no personal data.

FUNDS SPENT

72,825,755.98 COP

2,751.07 EUR

Transparency: every expense and its supporting evidence are detailed in the annexed budget.

REFERENCE	INF-SEM26-v1
VERSION	1
EVENT CLOSE-OUT	May 2026
ISSUING ENTITY	FUNDACION PHOENIX INICIATIVE · NIT 901899379-2

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Report sheet

Issue	Report issued on 31 October 2026, version 1, ex post documentary consolidation
Identifier	INF-SEM26-v1
Version	1. Complements the official event report of 9 May 2026 (annex to the full version), which is kept unchanged.
Date	31 October 2026
Issuing entity	FUNDACION PHOENIX INICIATIVE, NIT 901899379-2, registration S0715224, Rivera (Huila). One issuing entity.
Project	Semana Phoenix 2026 (code SEM26), second edition
Period	13 April 2026 to 17 April 2026; guests from France from 10/04/2026 to 20/04/2026; preparation trip in March 2026
Place	Huila: Tatacoa desert (Villavieja), Finca Don Pedro, Rivera, Mano del Gigante (Gigante), Páez river (Paicol)
Planned budget	No written budget found. The official report of 09/05/2026 shows 46,657,000 COP by line item, after the event
Actual spending	72,825,755.98 COP and 2,751.07 EUR (currencies never added together)
Variance	Cannot be calculated as a budget variance; section 10.1 explains why the database counts more than the official report
Source of figures	Foundation project database (BASE_PROYECTOS.xlsx, 31 October 2026): SEM26 sheet, Gastos, Salidas, Fuentes and Cuadre sheets. Reconciliation difference: zero.
Supporting documents register	Section 10. The documents are in the full version, reserved for the accountant and the tax authority.
Image consent register	Cover: group of participants. For the whole week: signed image consents (children with their parents, team, institutions), records held by the legal representative (declared). No child is named.
Currency	Colombian pesos (COP); euros (EUR) for flights paid in France. Never added together.
Document status	For review by the accountant and signature by the legal representative. Not sent, not published. Participant and logistics figures being updated in the database.

Metadata required by the Phoenix framework for any official report: identifier, version, planned budget, actual and variance, register of supporting documents and of image consents.

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Executive summary

Turning our scars into paths.

5
days, one per element
fire, earth, ether, air, water

9
local suppliers
named or invoiced

72,825,755.98 COP
spent in pesos
Foundation's Alianza accounts

13,204,644.87 COP
of that total with invoice and payment
« supported » level

What was done. From 13 April 2026 to 17 April 2026, the Foundation took a group of women from the territory through five days of effort and nature in Huila, one per element: cycling in the Tatacoa desert (fire), horse riding and a barbecue on a farm (earth), training, running and cryotherapy in Rivera (ether), paragliding over the Mano del Gigante (air) and rafting on the Páez river (water). Guests from France, a Rivera team and an audiovisual agency went with them. The legal representative describes it as an exceptional week, with more than 30 people in all.

What it cost. The money actually spent is 72,825,755.98 COP, from the Foundation's Alianza accounts, and 2,751.07 EUR in flights paid from France. The two currencies are never added together. In pesos: 13,204,644.87 COP with an invoice and bank payment, 14,110,000 COP probable, 21,000,547.86 COP reconstructed, 18,134,000 COP estimated and 6,376,563.25 COP declared by the legal representative, still without a document.

What is missing. Expense statements from the logistics team and the legal representative; receipts for four payments to local activity and catering providers; and the invoices for excursion transport and paragliding, which were not found: transport is reconstructed from a transport cooperative's quotation. The official report says that all expenses are invoiced: the database shows this is not yet the case.

What comes next. Support the transfers and reimbursements with documents, measure before and after next time and file a copy of the image consents with the report.

Planned, done, result, evidence and next step are set apart in section 7.

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Origin and traceability of funds

This section is the same in every report of the Foundation. It first states where the money for this project came from, then how all the contributions received from the French association were used, project by project, down to the account balance.

The resources for this project mainly come from contributions transferred by Fondation Phoenix Initiative France (a French association under the 1901 law, a separate legal entity) to Fundación Phoenix Iniciative, out of the donations that association received. Of the 72,825,755.98 COP spent, 72,825,755.98 COP was paid from the Foundation's account that receives those contributions.

Expenses paid directly by other entities or individuals, on behalf of the Foundation:

- **SARL SARRAMEA (sponsorship)** : 2,751.07 EUR. Funds of SARL Sarramea, corporate patronage (mécénat) under the agreement of 01/12/2024 (document DA-05): flights for the March preparation trip and the legal representative's flight for the Week, the latter charged to the SARL's corporate American Express card.

Date	Alianza transaction	EUR sent	COP credited	COP used by this project
05/03/2026	00490446	7,000 EUR	30,300,802 COP	3,101,675 COP *estimate*
20/03/2026	00496383	9,400 EUR	39,458,687.38 COP	16,837,701.84 COP *estimate*
30/03/2026	00498789	9,500 EUR	39,799,775 COP	36,999,775 COP *estimate*
08/04/2026	00501699	5,000 EUR	20,935,505.50 COP	15,588,935.27 COP *estimate*
04/09/2026	00570370	20,000 EUR	72,442,684.80 COP	297,668.87 COP *estimate*
Total				**72,825,755.98 COP**

Each transfer is assigned to expenses in the order the money arrived (first in, first out): the usage column is an estimate. EUR and COP are not added together: the peso amount is the one credited to the account after the currency sale.

Consolidated use of the contributions received

RESOURCES RECEIVED IN THE FOUNDATION'S ACCOUNT (ALIANZA)

Item	EUR	COP
Contributions transferred by Fondation Phoenix Initiative France (18 transfers)	158,900 EUR	660,570,306.68 COP
Fund financial income	not applicable	229,938.82 COP
Other account credits (MU-06 certificate): 2026 Fund returns and foreign-exchange sale commissions, reconciled with the Alianza statements	not applicable	2,280,760.58 COP
Total received according to the MU-06 certificate		**663,081,006.08 COP**
Exchange-rate rounding on currency sales		0.70 COP

USE OF THOSE RESOURCES BY PROJECT AND EVIDENCE LEVEL (COP)

Project	Supported	Probable	Reconstructed	Estimated	Declared	Total COP
Christmas 2024	0	0	0	0	0	**0**
Phoenix Week 2025	0	0	0	0	0	**0**
Vannes 2025	9,892.46	2,427,796.24	6,991,952	160,000	0	**9,589,640.70**

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Project	Supported	Probable	Reconstructed	Estimated	Declared	Total COP
Phoenix Week 2026 (this project)	13,204,644.87	14,110,000	21,000,547.86	18,134,000	6,376,563.25	**72,825,755.98**
Bajo Calima refuge	58,137.69	0	3,551,924	7,244,806	2,203,270	**13,058,137.69**
Cocoa reforestation	0	0	0	0	0	**0**
Alianza	982,882.20	207,995,000	0	0	35,041,234.06	**244,019,116.26**
Book	21,084,743.72	0	0	0	0	**21,084,743.72**
Phoenix Territory	154,724,744.96	12,945,000	2,665,600	680,000	16,000,000	**187,015,344.96**
Vannes 2027	0	0	0	0	0	**0**
Running costs	39,559,300.39	33,845,450	149,900	20,000	39,916,159.15	**113,490,809.54**
Total used	**229,624,346.29**	**271,323,246.24**	**34,359,923.86**	**26,238,806**	**99,537,226.46**	**661,083,548.85**

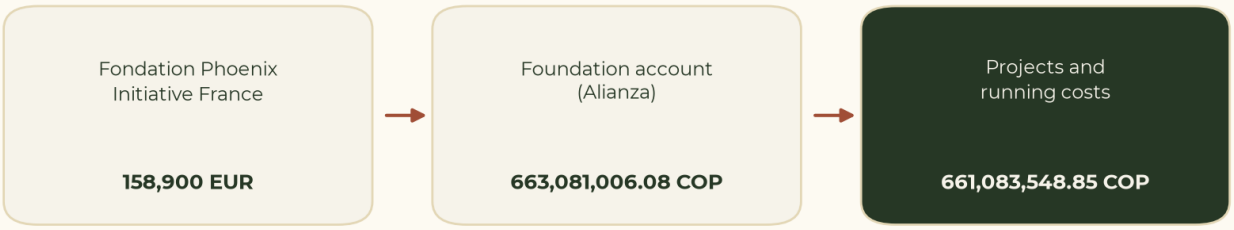
Account balance on 9 October 2026	1,997,457.93 COP
Check: received + rounding - used - balance	**0 COP**

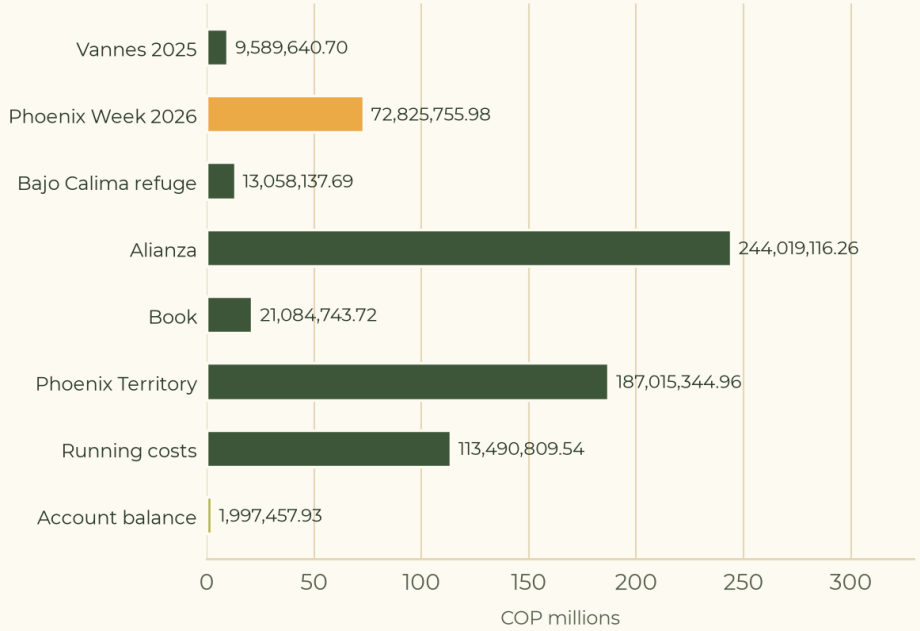
Direct payments by the French association (in-kind, not transferred; EUR)	EUR
Vannes 2025	6,058.14 EUR
Alianza	27,752.98 EUR
Book	7,194.38 EUR
Total	**41,005.50 EUR**

Fondation Phoenix Initiative France and Fundación Phoenix Iniciative are two separate legal entities. COP and EUR are never added together. Projects that did not use the account ("-") were paid directly by other entities: see each report.

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From the contribution in France to each project





The consolidated table above shows the same data.

Context

Public data on Huila, Rivera and women's physical activity, as of 31 October 2026. Each item carries its source in a note.

- The Semana Phoenix 2026 took place in a Huila whose population projected by DANE for 2026 is 1,217,671. No projection is published for Rivera.[1]
- Rivera had 16,654 inhabitants at the 2018 census, about 59 % of them outside the municipal centre.[2]
- Multidimensional poverty in Huila kept falling, from 10.9 % in 2024 to 9.7 % in 2025, but the gap between the town centre and the veredas remains the reason for working in rural areas.[3]
- Worldwide, 34 % of adult women do not reach the recommended level of physical activity, against 29 % of men; the recommendation is 150 minutes of moderate activity a week.[4]
- Rivera is described as an ecotourism destination in Huila; the Tatacoa desert, the Mano del Gigante and the Páez river are nature tourism sites in the department. The Week paid local providers of these activities.[5]

Sources

1. DANE, departmental population projections 2020-2050, post-COVID-19 update. dane.gov.co (DCD-area-proypoblacion-dep-2020-2050-ActPostCOVID-19.xlsx)

2. DANE, municipal fact sheet of the 2018 National Population and Housing Census, Rivera (41615). sitios.dane.gov.co/cnpv/app/views/informacion/fichas/41615.pdf

3. Gobernación del Huila, Health Observatory, IPM sheet; DANE, IPM bulletin 2024. huila.gov.co/observatoriosalud/publicaciones/17282/indice-de-pobreza-multidimensional-ipm/

4. World Health Organization, press release of 26/06/2024 on physical inactivity. who.int

5. Perspectiva Geográfica, vol. 28, no. 1, 2023. scielo.org.co/scielo.php?script=sci_arttext&pid=S0123-37692023000100008

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1. Introduction

This report tells the story of the second Semana Phoenix of FUNDACION PHOENIX INICIATIVE, from 13 April 2026 to 17 April 2026, in Huila. It complements the official event report of 9 May 2026, which is kept unchanged: it adds the traceability of every peso, the level of evidence of each figure, what is missing and what we learned.

It follows the official report outline of the Phoenix network (14 points) and adds what the main project reporting frameworks ask for: executive summary, sourced context, theory of change and logical framework, beneficiaries on three levels, indicator table, OECD DAC criteria, traceability of funds, risks, gender and protection, compliance with the Special Tax Regime, overlooked or probable costs and a statement of compliance. No institutional donor funded this action: these frameworks are used as good practice.

We wrote it with four words in mind: transparency, justification, common sense and goodwill.

This public version is meant for donors and partners: it shows aggregated figures, with no personal data.

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2. Context and rationale

The official report puts it this way: turning talk into real experience. Where well-being often stays superficial, the Foundation offers contact with the territory, real physical effort and group life.

Why women from the territory. Worldwide, adult women are less physically active than men, and in the veredas of Huila there are few spaces for sport and rest for them. The Foundation brought together entrepreneurs and rural leaders able to carry what they lived back to their communities.

Why the five elements. Each day was built around one element (fire, earth, ether, air, water), Phoenix's own grammar, to give each effort a meaning and each day a different place in Huila.

Why a second edition. The 2025 Week opened the relationship with Rivera; the 2026 Week tests a repeatable method, with a trained local team and coordination between France and Colombia.

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Cycling route through the Tatacoa. Tatacoa Desert, Villavieja, Huila, 13 April 2026.

3. Objectives and beneficiaries

3.1 Objectives (official report)

- **Overall:** create an immersive personal transformation experience for women from the territory, through sport and healthy practices for living well.
- **Specific 1:** build confidence through teamwork and connection with the elements.
- **Specific 2:** develop resilience through physical activity in nature.
- **Specific 3:** build cohesion within the group of participants.
- **Specific 4:** produce real, valuable content for the communication strategy.

3.2 Theory of change and logical framework

From activity to impact, in four steps. Activities and outputs are proven by the official report, photos and invoices; effects and impact are what the action aims for, with no before-and-after measurement.

ACTIVITIES
- Five days of sport and adventure in Huila, one per element
- Cycling in the Tatacoa, horse riding, a training session with running and cryotherapy, paragliding, rafting
- Meals, lodging and transport for the group
- Daily audiovisual coverage

→

OUTPUTS
- 5 days completed out of 5 planned
- Sports kit for the group (sweatshirts, sportswear, caps)
- Content bank: photos, videos, drone footage, interviews
- A Rivera team of 5 people with defined roles

→

OUTCOMES
- Confidence and fears overcome, according to the official report
- A close-knit group of women from the territory
- Income for local suppliers
- A tested method of coordination between France and Colombia

→

IMPACT
- Women in Huila who look after their health and lead in their communities
- A model week that can be repeated

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Assumptions: participants keep in touch and keep the habits; the Foundation follows up with the group. The effects come from the team's observation, not from a before-and-after measurement: they describe the logic of the action, not proven results.

Level	Description	Indicators	Means of verification	Assumptions
Overall objective	A personal transformation experience for women from the territory, through sport and healthy living	Participants; days completed	Official report; planning; insurance	Participants can take five days away
Result 1	Confidence, resilience and group cohesion	Participants' perception (not measured)	Day 5 interviews	Before-and-after questionnaire at the next edition
Result 2	Local economy boosted	Local suppliers paid	Invoices; database	Local purchases with invoices
Result 3	Real content for communication	Photos, videos, reels, interviews	Media archive; agency invoice	Signed image consents
Activities	Five days, logistics and coordination	Days completed	Dated photos; official report	Weather and safety of risk activities

3.3 Beneficiaries and impact

Beneficiaries are shown on three levels that are never added together. The direct level is counted in a document; the indirect level is estimated with a public method; the potential level is a projection. The Sustainable Development Goals (SDGs) are cited as a contribution, not a measured result.

Direct beneficiaries

People who took part or received something, counted in a document.

Group	Number	Method	Source	Status	SDG
Participants in the Week people equipped: women from the territory, guests, team and some accompanying children	**30**	30 sportswear sets invoiced; estimated split: 13 participants, 8 guests from France, 6 team members, 3 children (estimate by difference)	invoice FE2799; kit quotation; photos; official report	verified	contributes to SDG 3, SDG 5
Guests from France delegation staying at a Rivera hotel, including the Occitanie chamber of trades	**8**	hotel booking and invoice; may be among the 30 equipped: not added	invoice HCO586; official report	verified	contributes to SDG 17
Rivera team five members in charge of logistics, finance, image and social media	**5**	count from the official report	official report, section 6	verified	contributes to SDG 8

Indirect beneficiaries

People reached as a knock-on effect; estimated with a public method. Never added to the direct level.

Group	Number	Method	Source	Status	SDG
Local suppliers hotel, paragliding, rafting, restaurant, farm, transport, kit	**9**	suppliers named or invoiced	official report; invoices	verified	contributes to SDG 8
Institutional cooperation a French chamber of trades (Hautes-Pyrénées) and the Gobernación del Huila: protocol being formalised	**2**	count of institutions	official report; protocol not signed	verified	contributes to SDG 17

Potential reach

What the action makes possible in the future: a projection, not a result.

Group	Number	Method	Source	Status	SDG
Repeatable model the five-elements method for future editions	**no figure**	objective, no figure	official report, outlook	objective	contributes to SDG 3

HOW MANY PEOPLE (ESTIMATE)

Estimated split of the 30 people who received an invoiced sportswear set: 8 guests from France staying at the Rivera hotel, 6 team members (overall coordination and five logistics team members, per the official report), 3 children (children's sizes in the kit order) and, by difference, 13 participants from the territory. Total: 30; the guests are counted within the 30, not added. Check: at least 11 participants appear in a single photo of 13/04/2026; the initial planning provided for 12. The legal representative speaks of more than 30 people in all.

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Breathing pause facing the mountains. Huila, Colombia, 14 April 2026.

4. Description of the action

Where. Five places in Huila: the Tatacoa desert (Villavieja), a farm in the region, Rivera, the Mano del Gigante (Gigante) and the Páez river (Paicol). The group stayed at a hotel in Rivera.

When. From 13 April 2026 to 17 April 2026. Guests from France arrived on 10/04/2026 and left on 20/04/2026. The legal representative made a preparation trip in March.

Day by day (official report of 09/05/2026):

Day and element	Place and activity	What was observed
Day 1, fire	Tatacoa desert: guided bike tour	Early start, hard effort in a demanding climate; first bonds within the group.
Day 2, earth	A farm in the region: horse ride and barbecue lunch	Less demanding activity, strong emotional impact, bonding around the table.
Day 3, ether	Rivera: training session, running and cryotherapy	Discipline, recovery, routine; a day to take the experience in. It rained.
Day 4, air	Mano del Gigante: paragliding	Overcoming fear: the most striking day according to the team. « A great day to learn to fly and let go of fears ».
Day 5, water	Páez river at Paicol: rafting	Paddling together, sharing roles, closing the week; recorded interviews.

Cooperation. A French chamber of trades (Hautes-Pyrénées) took part, under a protocol with the Gobernación del Huila that is being formalised. That protocol is not signed: it is a prospect, not an agreement.

> WHAT WAS NOT CHANGED
> This report describes the week from the official report of 09/05/2026, the invoices and the dated photos. Nothing is added to what those documents say; what the legal representative declares is marked as declared.

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5. Human, material, logistical and financial resources

Human. Overall coordination by the legal representative; a Rivera team of five people (logistics, finance, image, social media); an audiovisual agency from Neiva; local guides and providers; guests from France.

Material. Sports kit for the group (63 sweatshirts, 30 sportswear sets, 63 caps and 3 polo shirts), bicycles, horses, and the providers' paragliding and rafting equipment.

Financial. 72,825,755.98 COP from the Foundation's Alianza accounts and 2,751.07 EUR in flights paid from France. Details are in section 10.

5.1 Event logistics

Eating, travelling, sleeping: at every event the Foundation feeds the whole group morning, noon and evening, plus a snack, and transports and houses it, often paying in cash out of the money spent. For the 2026 Week, the following are proven: the group's lodging at a Rivera hotel from 10/04/2026 to 20/04/2026 (invoice, deposit paid by bank and balance reconstructed) and the group insurance. The following are estimated, within the actual transfers to the legal representative: meals for five days (three meals and a snack), guests' meals outside the programme and airport transfers.

Transport for the four excursions is reconstructed from a Huila transport cooperative's quotation (four routes by minibus), paid through a payment of 06/04/2026 and the transfers to the legal representative; no invoice was found for vehicle hire, a bus or paragliding. Meals are estimated for 30 people over five days, with three meals and a snack, and for the guests from France outside the programme. Details are in section 10.6.

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6. Governance and responsibilities

Responsible entity. FUNDACION PHOENIX INICIATIVE (NIT 901899379-2), domiciled in Rivera (Huila), organiser, coordinator and guarantor of the Week. It is the only issuing entity of this report.

Who paid. The Foundation, from its Alianza accounts, with donations received from the Fondation Phoenix Initiative France (a French association and a separate legal person). SARL Sarramea, a French company, paid, as corporate patronage (mécénat), the flights for the preparation trip and the legal representative's flight for the Week, the latter with its corporate American Express card. Part of the payments on the ground was made through transfers to the legal representative, under a written payment mandate (MU-02C), to be supported by expense statements.

Partners. Local nature tourism providers, an audiovisual agency from Neiva, a French chamber of trades and the Gobernación del Huila (protocol being formalised).

Approval of this report. It is signed by the legal representative (statement at the end) and reviewed by the accountant.

6.1 Risk management

Risk	What happened in 2026	Measure for the next edition
Risk activities (paragliding, rafting, horse riding)	Specialised providers; first-day travel insurance for 10 people; high physical fatigue.	Insurance for every participant and every day; providers' certificates; a simple, voluntary medical form.
Weather	Rain on the running day.	An indoor fallback plan for each day.
Payments without documents	Payments to individuals and transfers to the legal representative without expense statements so far.	Signed expense statement within 30 days; suppliers paid directly from the Foundation's account.
Participants' data	Names and data in the planning and the insurance.	Written purpose, restricted access, no publication without consent.

6.2 Gender approach

The Week was aimed at women from the territory aged 30 to 50, entrepreneurs and rural leaders: the gender approach is at the heart of the project. The talk was about body, effort and confidence, with no judgement about weight or appearance. The coordination team was mixed. For the next edition: count participants by age and vereda, and ask them, before and after, how they feel.

6.3 Protection of people and minors

The participants are adult women; according to the kit quotation, 3 sets were children's sizes: some children came with the group. For the whole week there are signed image consents (children with their parents, team, institutions), records held by the legal representative (declared); the form was not found in the mailboxes or on the Drive. No child is named or shown in a scene of distress; no participant's name appears in the public version, and data from the planning and the insurance stay in the Foundation's records with restricted access, in line with Law 1581 of 2012.

> DECLARED
> Image consent: signed at every event by the children's parents, the team and the institutions, as declared by the legal representative. The forms are kept in the Foundation's records and are not published. No child's name appears in this report.

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6.4 Environmental impact

Activities in sensitive places: the Tatacoa desert, a river and a natural viewpoint. Vehicle travel between five municipalities and flights from France. The carbon footprint was not calculated. For the next edition: shared vehicles, no single-use plastic during the days, waste collection and providers with good practices.

6.5 Compliance with the Special Tax Regime

The Foundation belongs to Colombia's Special Tax Regime (RTE). Each project is linked to its meritorious activity and to the use of the resources received, under the Tax Statute (ET).

Special Tax Regime (RTE) item	Situation in this project
Meritorious activity (art. 359 ET)	Promoting the health, sport and development of women in the territory. The accountant specifies in the web register which registered meritorious activity covers it.
Origin of resources (art. 364-5 ET, form 2532)	Cash donations from the Fondation Phoenix Initiative France (French association), received in the Foundation's Alianza accounts: foreign cooperation to be reported if applicable. Flights paid by SARL Sarramea and by the legal representative are in-kind contributions. The accountant decides how they are booked.
Use of surplus (art. 358 ET)	Not applicable at project level: it is analysed in the Foundation's annual accounts.
Payments to directors (art. 356-1 ET, form 2531)	Transfers to the legal representative (under a payment mandate, to pay costs on the ground) and reimbursements to a board member. These are payments on the Foundation's behalf, not remuneration, provided they are supported by expense statements and bank statements. The accountant checks this.
Publication in the web register (art. 364-5 ET)	This report can feed the annual results report that the Foundation publishes in the RTE web register, updated by 30 June each year.

Foundation organisation chart (October 2026)

Team roles according to the organisation chart in force on 31/10/2026. The public version does not name individuals.

Area	Roles
Leadership and governance	Founder and legal representation; chair of the Fundación Phoenix Initiative Colombia; chair of the Fondation Phoenix Initiative France (separate legal entity); administration and management coordination
Advisory and support	Territorial advisor; regulatory advisor; logistics advisor; support for economic and financial strategy; accounting
Technical team	Architecture (lead and project coordination of the Phoenix mission); environmental management; forestry engineering; electrotechnical innovation; eco-responsible materials and innovative technologies
Community and ambassadors	Communication and environmental restoration; culture; healthy living; responsible architecture; youth and food well-being; culture and community development; agricultural projects and community development

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Training session in Rivera, ether day. Rivera, Huila, Colombia, 15 April 2026.

7. Impact and results

For each objective: what was planned, what was done, the result, the evidence and the next step.

Planned	Done	Result	Evidence	Next step
Transformation experience for women from the territory	5 days out of 5	30 people equipped, 13 of them participants (estimate)	Invoice FE2799; photos; official report	List of participants with their consent
Confidence and teamwork	Paragliding, rafting, horse riding	Fears overcome according to the team; not measured	Official report; interviews	Before-and-after questionnaire
Resilience through effort	Cycling, running, cryotherapy	High fatigue and perseverance observed	Official report	Physical preparation beforehand
Group cohesion	Meals and lodging together	Close-knit group according to the report	Official report	Follow-up with the group
Valuable content	Daily coverage by an agency	Photos, videos, drone footage, reels, interviews	Invoice FEHP390; media archive	File the image consents

7.1 Analysis against the OECD DAC criteria

Criterion	Analysis
Relevance	The Week meets a real need: worldwide, women are less physically active than men, and in the veredas of Huila there are few spaces for sport and rest for them. It brought together women from the territory, entrepreneurs and rural leaders. It did not start from a written needs assessment.
Coherence	Consistent with the Foundation's well-being and healthy living pillar, with cooperation being formalised with a French chamber of trades and the Gobernación del Huila.
Effectiveness	The five planned days took place. The human effects (confidence, fears overcome, cohesion) were observed by the team and stated in the official report, with no measurement tool.
Efficiency	With 30 people equipped but no attendance list, a cost per person would only be indicative and is not calculated as a firm figure. Part of the spending, 6,376,563.25 COP, has no supporting document yet: efficiency cannot be judged without it.

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Criterion	Analysis
Impact	Not measured. The Week may contribute to the participants' health and leadership; no proven effect is claimed.
Sustainability	Second edition after 2025. The official report plans follow-up with the group and repetition of the model; no follow-up action is documented yet.

OECD DAC criteria (2019), used as an internal analysis grid, not as an external evaluation.

7.2 Economic, social and cooperative benefit

LOCAL ECONOMY

72,825,755.98 COP left the Foundation's accounts in Colombia, mostly to Huila: a Rivera hotel (4,000,000 COP deposit and 9,579,200 COP balance), an audiovisual agency from Neiva (3,808,000 COP), garment makers in the region for the kit, and local providers of cycling, horse riding, paragliding and rafting. Reimbursements to the Rivera team covered expenses made in the territory.

BENEFICIARIES

A group of women from the territory, entrepreneurs and rural leaders, lived five days of effort, nature and group life; a local team of five people took on logistics, finance, image and social media. Beneficiaries are shown on three levels in section 3.3, never added together.

Level	Group	Number
Direct beneficiaries	Participants in the Week	**30**
Direct beneficiaries	Guests from France	**8**
Direct beneficiaries	Rivera team	**5**
Indirect beneficiaries	Local suppliers	**9**
Indirect beneficiaries	Institutional cooperation	**2**
Potential reach	Repeatable model	**no figure**

People reached as a knock-on effect; estimated with a public method. Never added to the direct level.

FRANCE-COLOMBIA COOPERATION AND PARTNERS

The Week tested coordination between France and Colombia: guests from France, the presence of a chamber of trades from the Hautes-Pyrénées and a protocol with the Gobernación del Huila being formalised, which is not yet a signed agreement.

HUMANITARIAN AND VOLUNTARY CHARACTER

Payments to the team are reimbursements of expenses, not salaries; part of the coordination time was unpaid. This contribution is not valued in pesos: there is no sourced basis for doing so.

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8. Quantitative and qualitative indicators

The official report proposed five indicators (participants, level of participation, cohesion, content produced, perceived impact) without targets or tools. The table shows what can be stated today.

Indicator	Baseline	Target	Achieved	Source and verification	Variance
Days completed	not applicable	5	5	official report	none
Participants	not applicable	12 according to the planning	13 (estimate)	invoice FE2799; photos; official report	one more than planned; method in section 3.3
Rivera team with defined roles	not applicable	not set	5	official report, section 6	not applicable
Local suppliers	not applicable	not set	9	official report; invoices	not applicable
Participants' perception of impact	not measured	not set	not measured	day 5 interviews (not analysed)	indicator planned in the official report, with no tool
Content produced	not applicable	not set	photos, videos, drone footage, reels, interviews	official report; media archive	number of pieces not documented at the issue date
Money actually spent	not applicable	46,657,000 COP shown after the event	72,825,755.98 COP and 2,751.07 EUR	database, SEM26 sheet	the database also counts preparation, reimbursements and what was paid without a document (section 10.1)
Spending at « supported » level	not applicable	all spending	13,204,644.87 COP	database, SEM26 sheet	expense statements and receipts missing (section 10.5)

Qualitative. The team observed a strong emotional impact on the farm day, a great overcoming of fear on the paragliding day and a symbolic close on the river. The day 5 interviews keep the participants' voices; they have not yet been analysed.

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9. Communication and records

- Daily social media coverage: stories, reels and interviews, by an audiovisual agency from Neiva (invoice FEHP390).
- Content bank of the week: photos, videos, drone footage and a summary video, on the Foundation's Drive (Semana Phoenix fundación, 09_Semana_Phoenix_2026, and April 2026 folders).
- The Foundation's « Desde el valle » series: the card « Mover el cuerpo » of the well-being pillar, with real photos from the week.
- Official event report of 9 May 2026.

Source documents are kept in the Foundation's records.

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The group in Gigante, air day. Gigante, Huila, Colombia, 16 April 2026.

10. Budget, actual spending, funding and supporting documents

10.1 Planned, actual and variance

No written budget was found from before the Week. The official report of 09/05/2026 shows, after the event, 46,657,000 COP by line item: operating costs 23,780,000, sports kit 3,840,000, polo shirts and caps 1,374,000, sweatshirts 3,716,000, lodging 9,947,000, snacks and barbecue 4,000,000.

The database counts 72,825,755.98 COP and 2,751.07 EUR. The difference is explained: the database includes the March preparation trip, the April and May reimbursements to the team, payments to individuals without documents, the declared balance of the transfers to the legal representative and the bank levy, and it takes the full hotel invoice rather than the report's figure. No variance is calculated: the two figures do not measure the same thing.

COP, EUR and USD are never added together. Euro amounts are shown in euros; the database keeps a peso equivalent for reference only, at the rate of the nearest Alianza currency sale, with its source.

10.2 How to read the levels of evidence

Level	How to read the evidence levels
■ **Supported**	Document plus payment visible on a bank statement.
■ **Probable**	Payment on the statement, plus an order, an email, a report or a written reason.
■ **Reconstructed**	Activity proven; the amount comes from a partial document (invoice in another name, payment through an intermediary, expense covered by a transfer).
■ **Estimated**	Activity proven; amount = proven volume x sourced public price, always inside a real cash outflow. Marked “estimate”.
■ **Declared**	Payment on the statement; its purpose is stated by the legal representative or allocated by indication.

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SUPPORTED
13,204,644.87 COP are supported: bank payments by the Foundation with an electronic invoice (audiovisual agency, sweatshirts, sportswear, hotel deposit), plus the levy and withholding taken by the bank.

PROBABLE
14,110,000 COP are probable: reimbursements to the logistics team named in the official report and promotional items, still without expense statements. In euros, the flight for the Week is supported by the statement of SARL Sarramea's corporate American Express card; the two preparation-trip flights remain probable (real invoice or ticket, SARL payment without a statement at the issue date).

RECONSTRUCTED
21,000,547.86 COP are reconstructed: real invoices (hotel balance, sweatshirt balance, caps, insurance, preparation flights and hotels) covered by the transfers to the legal representative.

ESTIMATED
18,134,000 COP are estimates: each day's activities, meals and transfers. Each estimate multiplies a proven volume by a sourced public price, and is allocated only within the transfers to the legal representative, which are actual outflows.

DECLARED
6,376,563.25 COP are declared: the balance of the transfers to the legal representative without documents, and four payments to local activity and catering providers without receipts, declared by the legal representative. They remain to be supported.

10.3 Expense detail

Item	Category	Actual payer	Level	Amount
Pau-Bogotá flight of the legal representative for the Week (03/04/2026 to 18/04/2026), allocated share	Transport	SARL SARRAMEA (sponsorship)	■ Supported	1,260.02 EUR
Paris-Bogotá flight in March 2026, preparation trip	Transport	SARL SARRAMEA (sponsorship)	■ Probable	1,205.37 EUR
Pau-Paris flight in March 2026, preparation trip	Transport	SARL SARRAMEA (sponsorship)	■ Probable	285.68 EUR
Medellín-Bogotá flight of 11/03/2026, preparation	Transport	FUNDACION (Alianza accounts)	■ Reconstructed	281,930 COP
Flight to Medellín of 13/03/2026, preparation	Transport	FUNDACION (Alianza accounts)	■ Reconstructed	731,660 COP
Hotel in Bogotá, March 2026, preparation	Accommodation	FUNDACION (Alianza accounts)	■ Reconstructed	510,165 COP
Tour package for 7 people, one month before the Week	Other	FUNDACION (Alianza accounts)	■ Reconstructed	640,000 COP
Neiva-Bogotá flight of 27/03/2026, preparation	Transport	FUNDACION (Alianza accounts)	■ Reconstructed	937,920 COP

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Item	Category	Actual payer	Level	Amount
Group sweatshirts (63), deposit on invoice SD28	Materials and gifts	FUNDACION (Alianza accounts)	■ Supported	1,339,650 COP
Promotional items Role: local provider	Materials and gifts	FUNDACION (Alianza accounts)	■ Probable	270,000 COP
Audiovisual coverage of the five days (Neiva agency)	Communication	FUNDACION (Alianza accounts)	■ Supported	3,808,000 COP
Sportswear sets (30)	Materials and gifts	FUNDACION (Alianza accounts)	■ Supported	3,759,326 COP
Group lodging, deposit (10/04/2026 to 20/04/2026)	Accommodation	FUNDACION (Alianza accounts)	■ Supported	4,000,000 COP
Local activity and catering providers for the Week Role: local activity and catering provider	Other	FUNDACION (Alianza accounts)	■ Declared	2,000,000 COP
Hotel in Bogotá on arrival on 04/04/2026	Accommodation	FUNDACION (Alianza accounts)	■ Reconstructed	921,923 COP
Reimbursement of operating costs to a member of the logistics team (no breakdown) Role: Rivera team	Other	FUNDACION (Alianza accounts)	■ Probable	4,000,000 COP
Reimbursement of operating costs to a member of the logistics team who sits on the board (no breakdown) Role: Rivera team	Other	FUNDACION (Alianza accounts)	■ Probable	1,800,000 COP
Reimbursement of operating costs to a member of the logistics team (no breakdown) Role: Rivera team	Other	FUNDACION (Alianza accounts)	■ Probable	2,000,000 COP
Transport for the four excursions (Tatacoa, farm, Mano del Gigante, Paicol) Role: local transport	Transport	FUNDACION (Alianza accounts)	■ Reconstructed	3,300,000 COP
Reimbursement of operating costs to a member of the logistics team (no breakdown) Role: Rivera team	Other	FUNDACION (Alianza accounts)	■ Probable	600,000 COP
Local activity and catering providers for the Week Role: local activity and catering provider	Other	FUNDACION (Alianza accounts)	■ Declared	600,000 COP
Local activity and catering providers for the Week Role: local activity and catering provider	Other	FUNDACION (Alianza accounts)	■ Declared	800,000 COP
Local activity and catering providers for the Week Role: local activity and catering provider	Other	FUNDACION (Alianza accounts)	■ Declared	2,200,000 COP
Reimbursement of operating costs to a member of the logistics team (no breakdown) Role: Rivera team	Other	FUNDACION (Alianza accounts)	■ Probable	1,000,000 COP
Balance of the group lodging (invoice HCO586) Role: lodging	Accommodation	FUNDACION (Alianza accounts)	■ Reconstructed	9,579,200 COP

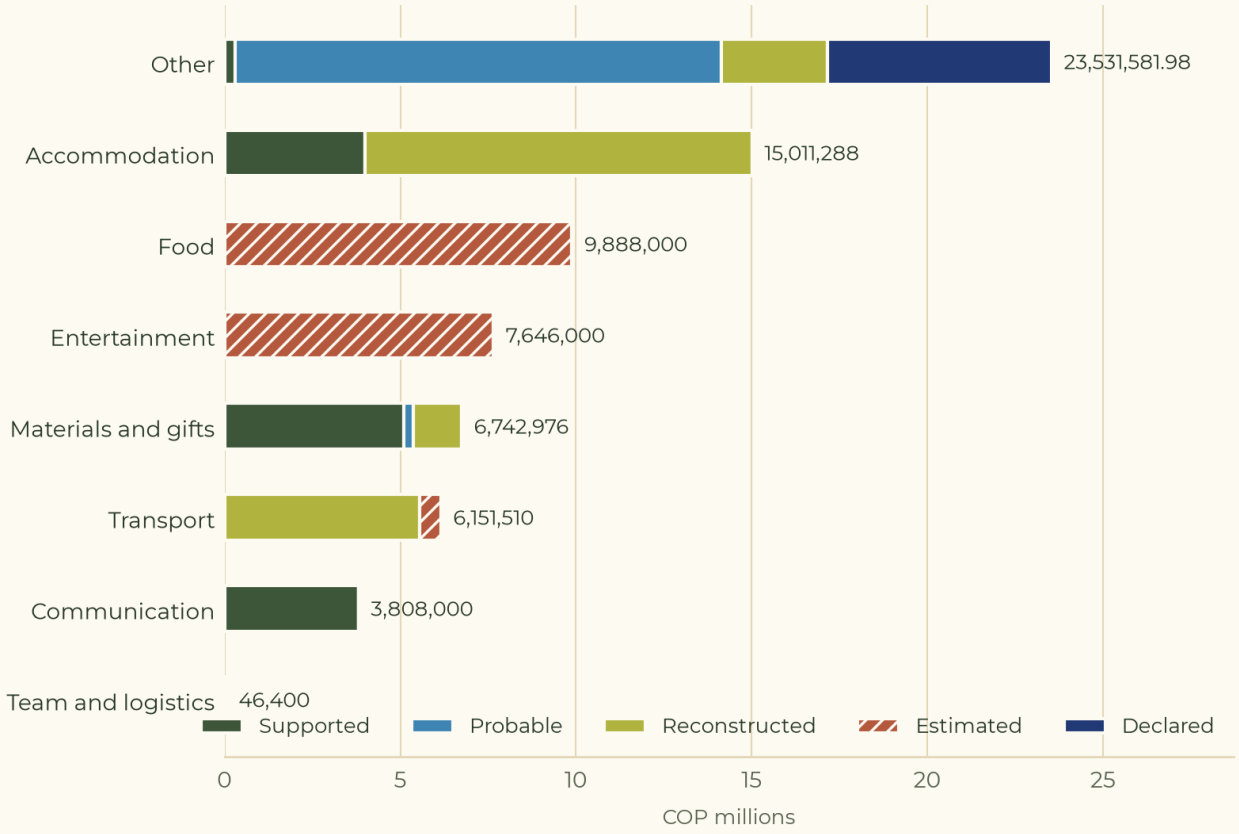
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Item	Category	Actual payer	Level	Amount
Balance for the sweatshirts (invoice SD28)	Other	FUNDACION (Alianza accounts)	Reconstructed	2,377,349.86 COP
Caps (63) and polo shirts (3)	Materials and gifts	FUNDACION (Alianza accounts)	Reconstructed	1,374,000 COP
Group travel insurance	Team and logistics	FUNDACION (Alianza accounts)	Reconstructed	46,400 COP
Bicycles, Tatacoa desert (day 1, fire) Role: local provider	Entertainment	FUNDACION (Alianza accounts)	Estimated	400,000 COP *estimate*
Local guide, Tatacoa desert (day 1) Role: local provider	Entertainment	FUNDACION (Alianza accounts)	Estimated	600,000 COP *estimate*
Horse ride and barbecue, Finca Don Pedro (day 2, earth) Role: local catering provider	Food	FUNDACION (Alianza accounts)	Estimated	2,600,000 COP *estimate*
Paragliding, Mano del Gigante (day 4, air)	Entertainment	FUNDACION (Alianza accounts)	Estimated	4,400,000 COP *estimate*
Entry to the Mano del Gigante viewpoint (day 4) Role: local provider	Entertainment	FUNDACION (Alianza accounts)	Estimated	546,000 COP *estimate*
Rafting on the Páez river, Paicol (day 5, water)	Entertainment	FUNDACION (Alianza accounts)	Estimated	1,700,000 COP *estimate*
Week expenses paid by the legal representative, without detail Role: local provider	Other	FUNDACION (Alianza accounts)	Declared	776,563.25 COP
Programme meals (three meals and a snack, 13/04/2026 to 17/04/2026)	Food	FUNDACION (Alianza accounts)	Estimated	5,688,000 COP *estimate*
Meals for the 8 guests from France outside the programme Role: local catering provider	Food	FUNDACION (Alianza accounts)	Estimated	1,600,000 COP *estimate*
Neiva airport-Rivera transfers for the guests from France Role: local transport	Transport	FUNDACION (Alianza accounts)	Estimated	600,000 COP *estimate*
Transport for the four excursions, balance of the quotation	Transport	FUNDACION (Alianza accounts)	Reconstructed	300,000 COP
Reimbursement of operating costs to a member of the logistics team who sits on the board (no breakdown) Role: Rivera team	Other	FUNDACION (Alianza accounts)	Probable	240,000 COP
Reimbursement of April expenses to a member of the logistics team Role: Rivera team	Other	FUNDACION (Alianza accounts)	Probable	1,400,000 COP
Reimbursement of April expenses to a member of the logistics team Role: Rivera team	Other	FUNDACION (Alianza accounts)	Probable	1,400,000 COP
Reimbursement to a member of the logistics team who sits on the board Role: Rivera team	Other	FUNDACION (Alianza accounts)	Probable	1,400,000 COP

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Item	Category	Actual payer	Level	Amount
Financial transactions levy (4 x 1000) on the project's outflows	Other	FUNDACION (Alianza accounts)	■ Supported	290,112.34 COP
Withholding tax on returns when withdrawing from the Fund	Other	FUNDACION (Alianza accounts)	■ Supported	7,556.53 COP
Total COP				**72,825,755.98 COP**
Total EUR				**2,751.07 EUR**

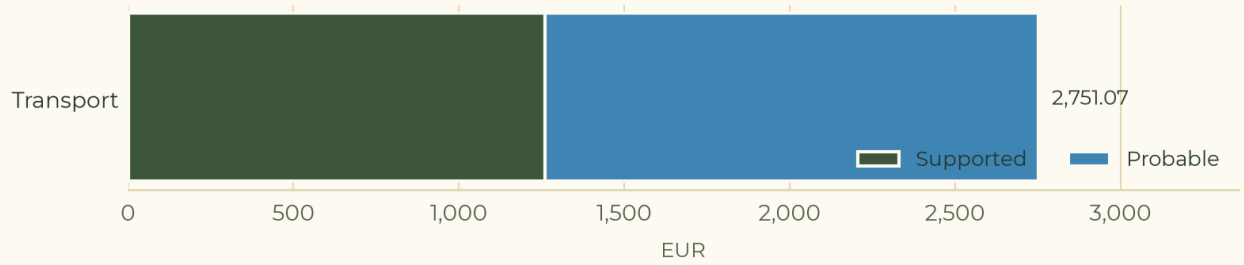
Spending by category and evidence level (COP)



Same data as a table

Category	Supported	Probable	Reconstructed	Estimated	Declared	Total COP
Transport	0 COP	0 COP	5,551,510 COP	600,000 COP *estimate*	0 COP	6,151,510 COP
Accommodation	4,000,000 COP	0 COP	11,011,288 COP	0 COP	0 COP	15,011,288 COP
Other	297,668.87 COP	13,840,000 COP	3,017,349.86 COP	0 COP	6,376,563.25 COP	23,531,581.98 COP
Materials and gifts	5,098,976 COP	270,000 COP	1,374,000 COP	0 COP	0 COP	6,742,976 COP
Communication	3,808,000 COP	0 COP	0 COP	0 COP	0 COP	3,808,000 COP
Team and logistics	0 COP	0 COP	46,400 COP	0 COP	0 COP	46,400 COP
Entertainment	0 COP	0 COP	0 COP	7,646,000 COP *estimate*	0 COP	7,646,000 COP
Food	0 COP	0 COP	0 COP	9,888,000 COP *estimate*	0 COP	9,888,000 COP
Total	**13,204,644.87 COP**	**14,110,000 COP**	**21,000,547.86 COP**	**18,134,000 COP**	**6,376,563.25 COP**	**72,825,755.98 COP**

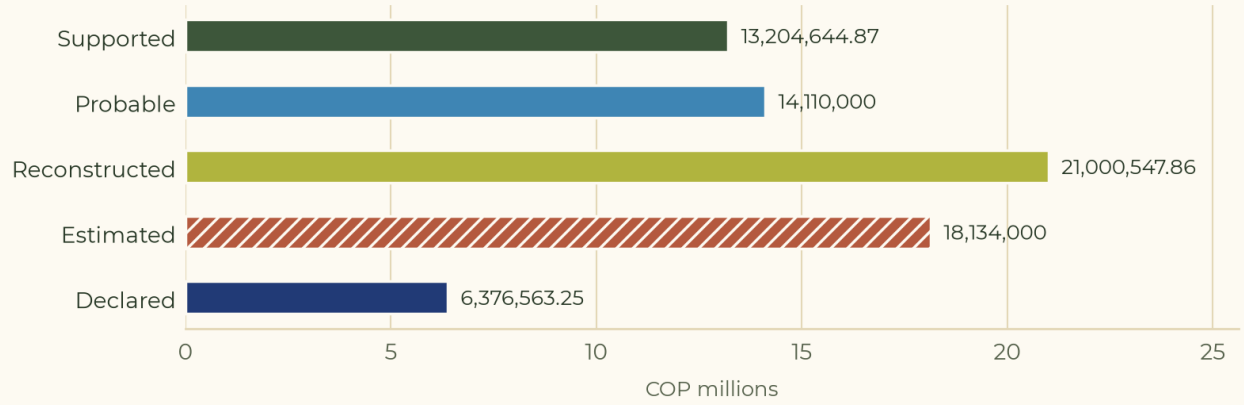
Spending by category and evidence level (EUR)



Same data as a table

Category	Supported	Probable	Total EUR
Transport	1,260.02 EUR	1,491.05 EUR	2,751.07 EUR
Total	**1,260.02 EUR**	**1,491.05 EUR**	**2,751.07 EUR**

Spending by evidence level (COP)

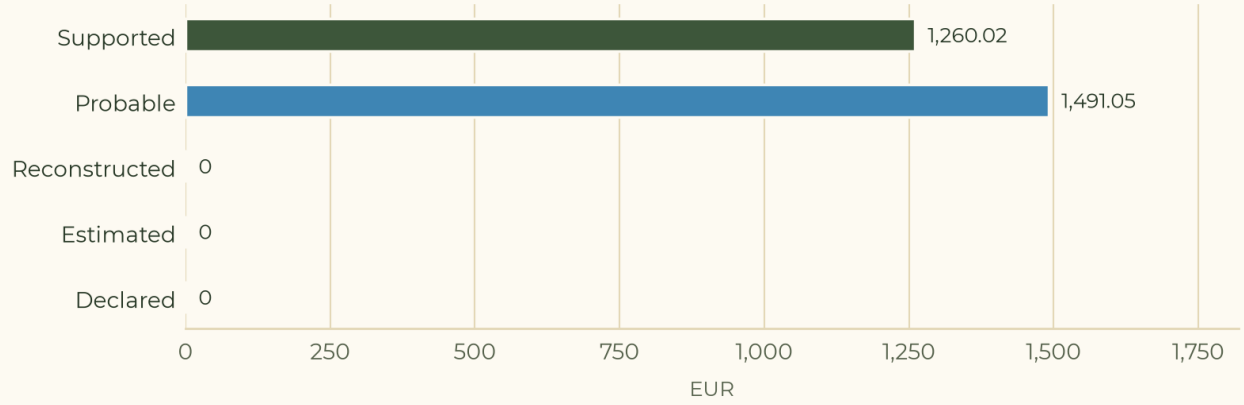


Same data as a table

Level	Amount
Supported	13,204,644.87 COP
Probable	14,110,000 COP
Reconstructed	21,000,547.86 COP
Estimated	18,134,000 COP (estimate)
Declared	6,376,563.25 COP
Total	**72,825,755.98 COP**

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Spending by evidence level (EUR)



Same data as a table

Level	Amount
Supported	1,260.02 EUR
Probable	1,491.05 EUR
Reconstructed	0 EUR
Estimated	0 EUR
Declared	0 EUR
Total	**2,751.07 EUR**

10.4 Traceability of funds

From the money that came in to each outflow. All peso spending came from the Foundation's Alianza accounts; its origin, by the first-in first-out method, is donations from the Fondation Phoenix Initiative France converted into pesos between March and September 2026 (an estimate of origin, not of destination).

Actual payer	Source	Amount
FUNDACION (Alianza accounts)	The Foundation's Alianza accounts: cash donations from the Fondation Phoenix Initiative France converted into pesos at Alianza, plus returns from the Fund.	72,825,755.98 COP
SARL SARRAMEA (sponsorship)	Funds of SARL Sarramea, corporate patronage (mécénat) under the agreement of 01/12/2024 (document DA-05): flights for the March preparation trip and the legal representative's flight for the Week, the latter charged to the SARL's corporate American Express card.	2,751.07 EUR

Outflow	Item	Outflow amount	In this project	Outside this project	Difference
FUND-074	Deposit on the invoice for the group sweatshirts. 26/03/2026 · FUNDACION (Alianza accounts) → kit supplier	1,339,650 COP	1,339,650 COP	0 COP	0 COP
FUND-075	Promotional items. 26/03/2026 · FUNDACION (Alianza accounts) → individual (supplier)	270,000 COP	270,000 COP	0 COP	0 COP
FUND-077	Audiovisual coverage of the Week, paid in full. 26/03/2026 · FUNDACION (Alianza accounts) → Neiva communication agency	3,808,000 COP	3,808,000 COP	0 COP	0 COP

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Outflow	Item	Outflow amount	In this project	Outside this project	Difference
FUND-078	Sportswear sets for the group. 26/03/2026 · FUNDACION (Alianza accounts) → individual (sportswear maker)	3,759,326 COP	3,759,326 COP	0 COP	0 COP
FUND-079	Deposit for the group lodging. 26/03/2026 · FUNDACION (Alianza accounts) → individual (Rivera hotel)	4,000,000 COP	4,000,000 COP	0 COP	0 COP
FUND-081	Payment to local activity and catering providers for the Week. 26/03/2026 · FUNDACION (Alianza accounts) → local activity and catering providers	2,000,000 COP	2,000,000 COP	0 COP	0 COP
FUND-082	Reimbursement of operating costs. 06/04/2026 · FUNDACION (Alianza accounts) → individual (logistics coordination)	4,000,000 COP	4,000,000 COP	0 COP	0 COP
FUND-084	Reimbursement of operating costs. 06/04/2026 · FUNDACION (Alianza accounts) → individual (logistics team, board member)	1,800,000 COP	1,800,000 COP	0 COP	0 COP
FUND-085	Reimbursement of operating costs. 06/04/2026 · FUNDACION (Alianza accounts) → individual (logistics team)	2,000,000 COP	2,000,000 COP	0 COP	0 COP
FUND-086	Payment without a receipt one week before the Week, allocated to excursion transport per a quotation. 06/04/2026 · FUNDACION (Alianza accounts) → individual (transport)	3,300,000 COP	3,300,000 COP	0 COP	0 COP
FUND-087	Reimbursement of operating costs. 06/04/2026 · FUNDACION (Alianza accounts) → individual (logistics team)	600,000 COP	600,000 COP	0 COP	0 COP
FUND-088	Payment to local activity and catering providers for the Week. 06/04/2026 · FUNDACION (Alianza accounts) → local activity and catering providers	600,000 COP	600,000 COP	0 COP	0 COP
FUND-089	Payment to local activity and catering providers for the Week. 06/04/2026 · FUNDACION (Alianza accounts) → local activity and catering providers	800,000 COP	800,000 COP	0 COP	0 COP
FUND-090	Payment to local activity and catering providers for the Week. 06/04/2026 · FUNDACION (Alianza accounts) → local activity and catering providers	2,200,000 COP	2,200,000 COP	0 COP	0 COP
FUND-S11	Six transfers to the legal representative between 06/04/2026 and 15/04/2026, under a payment mandate, to pay costs on the ground: balances for the hotel and sweatshirts, caps, insurance, activities, meals, transfers, and the flights and hotels of the preparation trip. The balance without documents remains declared. 06/04/2026 · FUNDACION (Alianza accounts) → legal representative (payment mandate)	36,611,111.11 COP	36,611,111.11 COP	0 COP	0 COP
FUND-093	Reimbursement of operating costs. 07/04/2026 · FUNDACION (Alianza accounts) → individual (logistics team)	1,000,000 COP	1,000,000 COP	0 COP	0 COP

Outflow	Item	Outflow amount	In this project	Outside this project	Difference
FUND-099	Reimbursement of operating costs. 23/04/2026 · FUNDACION (Alianza accounts) → individual (logistics team, board member)	240,000 COP	240,000 COP	0 COP	0 COP
FUND-101	Reimbursement of April expenses. 05/05/2026 · FUNDACION (Alianza accounts) → individual (logistics coordination)	1,400,000 COP	1,400,000 COP	0 COP	0 COP
FUND-102	Reimbursement of April expenses. 05/05/2026 · FUNDACION (Alianza accounts) → individual (logistics team)	1,400,000 COP	1,400,000 COP	0 COP	0 COP
FUND-104	Reimbursement. 05/05/2026 · FUNDACION (Alianza accounts) → individual (logistics team, board member)	1,400,000 COP	1,400,000 COP	0 COP	0 COP
FUND-GMF-SEM26-2026	Financial transactions levy on the project's outflows. 31/12/2026 · FUNDACION (Alianza accounts) → national tax	290,112.34 COP	290,112.34 COP	0 COP	0 COP
FUND-RET-SEM26-2026	Withholding tax on returns. 31/12/2026 · FUNDACION (Alianza accounts) → national tax	7,556.53 COP	7,556.53 COP	0 COP	0 COP
HC-77	Flight of the legal representative for the Week, paid from France. 27/02/2026 · SARL SARRAMEA (sponsorship) → airline	1,260.02 EUR	1,260.02 EUR	0 EUR	0 EUR
HC-79	Flight for the March preparation trip, paid from France. 09/03/2026 · SARL SARRAMEA (sponsorship) → airline	1,205.37 EUR	1,205.37 EUR	0 EUR	0 EUR
HC-81	Pau-Paris flight for the preparation trip. 09/03/2026 · SARL SARRAMEA (sponsorship) → airline	285.68 EUR	285.68 EUR	0 EUR	0 EUR
Total COP				**72,825,755.98 COP**	**0 COP**
Total EUR				**2,751.07 EUR**	**0 EUR**

How to read it: each actual outflow appears with its full amount and the share allocated to this Week. The expense lines of each outflow add up to its allocated share: zero difference.

10.5 Overlooked or probable costs

What probably cost something and is not in the total, or what is in the total without a complete document. Each line with its level.

Cost	What we know	Level	Treatment
Vehicle hire, bus and paragliding	Reported by the legal representative; no invoice found. Excursion transport is reconstructed from a quotation.	reconstructed / estimated	Within actual outflows, without double counting.
Participants' meals	Group of more than 30 people according to the legal representative; estimate for 30.	estimated	In the total, « Logística por evento » sheet.
Day 3 training session and cryotherapy	Mentioned in the official report; no cost identified.	no figure	Not documented at the issue date.
Hotel breakfasts	Probably included in the hotel rate.	no figure	Not estimated separately.
Invoice differences	Sportswear paid slightly less than the invoice; a second email for the same flight.	not documented at the issue date	Not counted.

Cost	What we know	Level	Treatment
Family share of a Bogotá hotel	Arrival stay possibly shared with family.	not documented at the issue date	Family share to be removed if confirmed.
Expense statements	Logistics team and legal representative.	probable / declared	In the total; documents to be requested.

10.6 Logistics by event

This whole table is an estimate: people x days x sourced unit cost. It only absorbs unsupported real outflows from the same payer close to the date; the uncovered cost is not added to the project's expenses.

Period	programme from 13/04/2026 to 17/04/2026 and guests from France from 10/04/2026 to 20/04/2026	
People	30	
Counting method	30 sportswear sets invoiced and quoted by size; at least 11 participants in a single photo; more than 30 people according to the legal representative	
Days	5 (+5 para 8 invitados)	
Meals per day	three meals and a snack	
Unit cost	12,000 + 4,000 COP; transport 4 x 900,000 + 4 x 150,000 COP	
Theoretical cost		11,488,000 COP *estimate*
Already supported by invoice (deducted)		0 COP *estimate*
Allocated to real outflows		11,488,000 COP *estimate*
Cost not covered by identified outflows		**0 COP** *estimate*

10.7 Why some supporting documents are missing

In Colombia's villages and countryside, 83.1 % of working people were in informal work between June and August 2026; in Neiva, 48.8 % (DANE). Cash is still the most used means of payment (78.4 % of transactions in 2022, Banco de la República), and many small providers are not required to invoice if their annual income is below 3,500 UVT (art. 437 ET).

Since 2026 the Foundation pays by bank, and the Week's formal suppliers issued electronic invoices: that is the supported level. What is missing mostly concerns purchases paid in cash by the legal representative or the team to small providers. For those, the law requires an electronic « documento soporte » issued in the same week; it cannot be issued today backdated to that week. Formal suppliers, by contrast, can issue their invoice today with the real date, and their settlement certificates are third-party statements with evidential value. This evidence shows the cost existed; it does not replace the tax requirement, whose treatment is for the accountant to decide.

Sources: DANE, informal employment bulletin June-August 2026; Banco de la República, 2022 payment instruments survey; Colombian Tax Statute, arts. 437 and 771-2; tax authority Resolution 000167 of 2021.

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11. Difficulties and adjustments

- **High physical fatigue** and adapting to new activities (official report). Adjustment: physical preparation beforehand and a gradual pace.
- **Travel logistics** between five municipalities. Adjustment: a single transport provider under contract.
- **Rain** on the running day. Adjustment: a fallback plan.
- **Quick payments, slow paperwork.** Many payments were made to individuals or in cash the week before; six months later, expense statements are missing. Adjustment: signed expense statement within 30 days.
- **An optimistic official report.** It states that all expenses are invoiced; the database shows otherwise for part of them. Adjustment: the financial report comes from the database, not from memory.

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12. Lessons and recommendations

Phoenix does not rely on miracles but on method; not only on dreams but on rigour.

- One day, one element, one place: the structure worked and can be repeated.
- Clear roles in the Rivera team were the key (official report).
- Plan logistics and structure finances before the week: a budget by line item, suppliers paid from the Foundation's account.
- Measure what you want to change: one simple question before and after for each participant.
- File the signed image consents with each event.

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13. Next steps

Action	Responsible	Status
Confirm the estimated split of the 30 people equipped	Legal representative	follow-up planned for December 2026
Request the invoice for excursion transport and paragliding, or a supplier certificate	Rivera team	to do
Support the six transfers to the legal representative with expense statements and bank statements	Legal representative and accountant	to do
Request the logistics team's expense statements and receipts for the four payments to activity and catering providers	Legal representative	to do
Request settlement certificates from the hotel and the sweatshirt supplier	Rivera team	to do
File a copy of the image consents with this report	Legal representative	to do
Follow up with the group and prepare the next edition with a budget and measurement	Foundation	proposal

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Photographs



Horse ride on a local farm, earth day. Huila, Colombia, 14 April 2026. · Fundación Phoenix Iniciative



Barbecue prepared by the host farm. Huila, Colombia, 14 April 2026. · Fundación Phoenix Iniciative

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The group at the gym. Rivera, Huila, Colombia, 15 April 2026. · Fundación Phoenix Iniciative



Paragliding over Gigante. Gigante, Huila, Colombia, 16 April 2026. · Fundación Phoenix Iniciative

14. Annexes

This public version has no annexes: the source documents contain personal data or photographs of children. They are in the full version, reserved for the accountant and the DIAN.

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Statement of compliance

I, the legal representative of FUNDACION PHOENIX INICIATIVE, state that this report presents in good faith the Semana Phoenix 2026 and the money actually spent on it, based on the documents available at the date of the report. In particular:

- the totals of 72,825,755.98 COP and 2,751.07 EUR match, to the cent, the project sheet in the Foundation's database, and are never added together;
- each amount carries its level of evidence; estimates are marked as estimates and never exceed the money actually spent;
- what only I declare, without a document, is marked as declared, and I will support it with expense statements and bank statements;
- what is missing is stated as « not documented at the issue date » and is not filled in with assumptions;
- no personal data about participants or minors is published.



Signature	Signed by the legal representative, Benjamin Ravenel
Name	Benjamin Ravenel
Capacity	Legal representative, FUNDACION PHOENIX INICIATIVE (NIT 901899379-2)
Place and date	Rivera (Huila), 31 October 2026

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