

PHOENIX INITIATIVE COLOMBIA

PROJECT REPORT · PUBLIC VERSION

Semana Phoenix 2025

16 to 23 April 2025 · Rivera, Huila, Colombia

For donors and partners: aggregate figures, no personal data.

FUNDS SPENT

39,896,155.92 COP

23,284.05 EUR

Transparency: every expense and its supporting evidence are detailed in the annexed budget.

REFERENCE	INF-SEM25-v1
VERSION	1
EVENT CLOSE-OUT	May 2025
ISSUING ENTITY	FUNDACION PHOENIX INICIATIVE · NIT 901899379-2

Contents

Report sheet . . . 4

Executive summary . . . 5

Origin and traceability of funds . . . 6

Consolidated use of the contributions received . . . 6

Context . . . 8

1. Introduction . . . 9

2. Context and rationale . . . 10

3. Objectives and beneficiaries . . . 11

3.1 Objectives . . . 11

3.2 Theory of change and logical framework . . . 11

3.3 Beneficiaries and impact . . . 12

4. Description of the action . . . 14

5. Human, material, logistical and financial resources . . . 16

5.1 Event logistics . . . 16

6. Governance and responsibilities . . . 17

6.1 Risk management . . . 17

6.2 Gender approach . . . 17

6.3 Child protection . . . 17

6.4 Environmental impact . . . 18

6.5 Compliance with the Special Tax Regime . . . 18

Foundation organisation chart (October 2026) . . . 18

7. Impact and results . . . 19

7.1 Analysis against the OECD DAC criteria . . . 19

7.2 Economic, social and cooperative benefit . . . 20

8. Quantitative and qualitative indicators . . . 21

9. Communication and records . . . 22

10. Budget, actual spending, funding and supporting documents . . . 23

10.1 Planned, actual and variance . . . 23

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

10.2 How to read the levels of evidence . . . 23
10.3 Expense detail . . . 24
10.4 Traceability of funds . . . 27
10.5 Overlooked or probable costs . . . 28
10.6 Logistics by event . . . 28
10.7 Why some supporting documents are missing . . . 29

11. Difficulties and adjustments . . . 30

12. Lessons and recommendations . . . 31

13. Next steps . . . 32

Photographs . . . 33

14. Annexes . . . 35

Statement of compliance . . . 36

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Report sheet

Issue	Report issued on 31 October 2026, version 1, ex post documentary consolidation
Identifier	INF-SEM25-v1
Version	1. No official report of the 2025 Week existed: this document reconstructs it in full from invoices, transfers, dated photographs and statements by the legal representative.
Date	31 October 2026
Issuing entity	FUNDACION PHOENIX INICIATIVE, NIT 901899379-2, registration S0715224, Rivera (Huila). One issuing entity.
Project	Semana Phoenix 2025 (code SEM25), first edition
Period	16 April 2025 to 23 April 2025 (Holy Week); delegation from France in Colombia from 12/04/2025 to 25/04/2025
Place	Rivera (Huila) and its veredas (rural districts)
Planned budget	None: the Week was prepared without a formal budget
Actual spending	39,896,155.92 COP and 23,284.05 EUR (currencies never added together)
Variance	Cannot be calculated: there was no budget
Source of figures	Foundation project database (BASE_PROYECTOS.xlsx, 31 October 2026): SEM25 sheet, Gastos, Salidas, Fuentes and Cuadre sheets. Reconciliation difference: zero.
Supporting documents register	Section 10. The documents are in the full version, reserved for the accountant and the tax authority.
Image consent register	Cover: hands and a seedling. For the whole week: signed image consents (children with their parents, team, institutions), records held by the legal representative (declared). No child is named.
Currency	Colombian pesos (COP) for spending in Colombia; euros (EUR) for flights and the agency paid in France. Never added together.
Document status	For review by the accountant and signature by the legal representative. Not sent, not published.

Metadata required by the Phoenix framework for any official report: identifier, version, planned budget, actual and variance, register of supporting documents and of image consents.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Executive summary

Peace is not decreed; it is sown.

12
schools reached
according to the legal representative (declared)

250
notebooks for the school kits
invoice FE707

39,896,155.92 COP
spent in pesos
spending in Colombia

23,284.05 EUR
spent in euros
flights and agency, paid in France

What was done. From 16 April 2025 to 23 April 2025, during Holy Week, the Foundation held its first Semana Phoenix in Rivera (Huila) and its veredas: a pastry workshop with children, the handing out of school kits, a celebration with a band and traditional dance, a planting by a stream and a visit to a cocoa farm. A delegation of 11 people came from France to work alongside schools, families and cocoa growers.

What it cost. The money actually spent is 39,896,155.92 COP in Colombia and 23,284.05 EUR in France (delegation flights and communication agency). The two currencies are never added together. The Foundation did not yet have a bank account: the payers were ACAB S.A.S., the legal representative (from personal funds), SARL Sarramea (including its corporate American Express card) and a payer not documented at the issue date. In pesos, 24,613,500 COP are reconstructed from transfers with a written reference and from invoices, 10,936,399.92 COP are invoices paid outside the Foundation's accounts and 4,346,256 COP are estimates.

What is missing. There was no official report: this document reconstructs the whole week. Children at the workshop and with kits were not counted, nor were the seedlings; invoice FE707 proves 250 notebooks, not 250 kits. The twelve schools and twelve veredas are declared by the legal representative. Still missing: the coordinator's expense statement and confirmation of who paid the Bogotá hotel.

What comes next. List the schools and veredas, count children and seedlings at the next edition, approve the contributions received by board minutes and, from 2026 onwards, pay from the Foundation's account with an electronic invoice.

Planned, done, result, evidence and next step are set apart in section 7.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Origin and traceability of funds

This section is the same in every report of the Foundation. It first states where the money for this project came from, then how all the contributions received from the French association were used, project by project, down to the account balance.

This project was not paid for with the contributions that Fondation Phoenix Initiative France (a French association under the 1901 law, a separate legal entity) transferred to Fundación Phoenix Iniciative; the first of those contributions was credited on 29 May 2025.

Expenses paid directly by other entities or individuals, on behalf of the Foundation:

- **ACAB S.A.S.** : 28,959,756 COP. ACAB S.A.S. own funds (euro contributions from its shareholder, converted into pesos at Alianza), given to the Foundation as a contribution (document DA-02, for signature).
- **legal representative (personal funds)** : 5,932,999.92 COP. Personal funds of the legal representative: in-kind contribution (document DA-03), to be supported with his bank statements.
- **payer not documented at the issue date** : 5,003,400 COP. Invoice in the Foundation's name paid in cash or by an unidentified third party.
- **SARL SARRAMEA (sponsorship)** : 23,284.05 EUR. Funds of SARL Sarramea, corporate patronage (mécénat) under the agreement of 01/12/2024 (document DA-05).

Consolidated use of the contributions received

RESOURCES RECEIVED IN THE FOUNDATION'S ACCOUNT (ALIANZA)

Item	EUR	COP
Contributions transferred by Fondation Phoenix Initiative France (18 transfers)	158,900 EUR	660,570,306.68 COP
Fund financial income	not applicable	229,938.82 COP
Other account credits (MU-06 certificate): 2026 Fund returns and foreign-exchange sale commissions, reconciled with the Alianza statements	not applicable	2,280,760.58 COP
Total received according to the MU-06 certificate		**663,081,006.08 COP**
Exchange-rate rounding on currency sales		0.70 COP

USE OF THOSE RESOURCES BY PROJECT AND EVIDENCE LEVEL (COP)

Project	Supported	Probable	Reconstructed	Estimated	Declared	Total COP
Christmas 2024	0	0	0	0	0	**0**
Phoenix Week 2025 (this project)	0	0	0	0	0	**0**
Vannes 2025	9,892.46	2,427,796.24	6,991,952	160,000	0	**9,589,640.70**
Phoenix Week 2026	13,204,644.87	14,110,000	21,000,547.86	18,134,000	6,376,563.25	**72,825,755.98**
Bajo Calima refuge	58,137.69	0	3,551,924	7,244,806	2,203,270	**13,058,137.69**
Cocoa reforestation	0	0	0	0	0	**0**
Alianza	982,882.20	207,995,000	0	0	35,041,234.06	**244,019,116.26**
Book	21,084,743.72	0	0	0	0	**21,084,743.72**
Phoenix Territory	154,724,744.96	12,945,000	2,665,600	680,000	16,000,000	**187,015,344.96**
Vannes 2027	0	0	0	0	0	**0**
Running costs	39,559,300.39	33,845,450	149,900	20,000	39,916,159.15	**113,490,809.54**

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Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

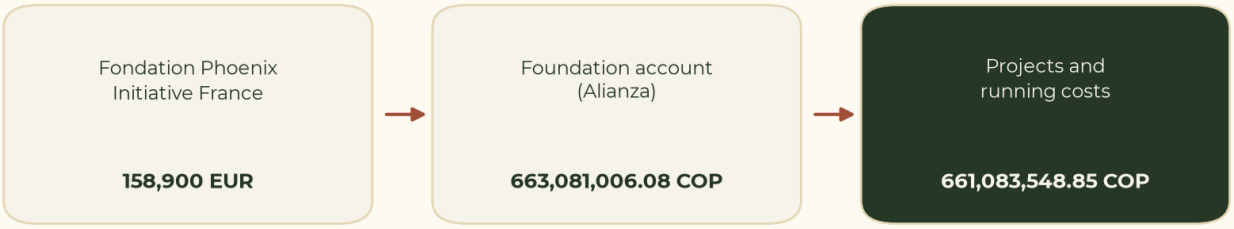
Project	Supported	Probable	Reconstructed	Estimated	Declared	Total COP
Total used	**229,624,346.29**	**271,323,246.24**	**34,359,923.86**	**26,238,806**	**99,537,226.46**	**661,083,548.85**

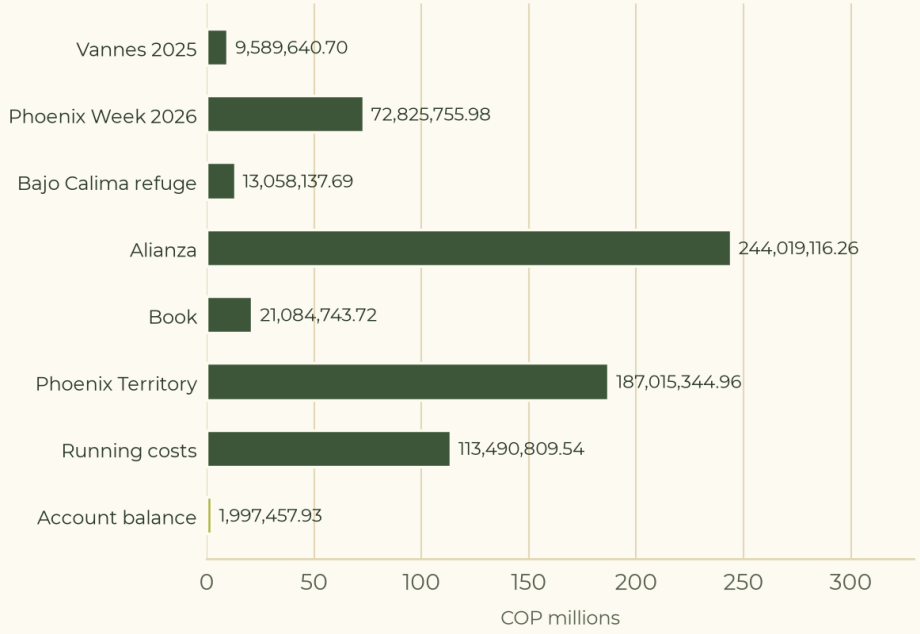
Account balance on 9 October 2026	1,997,457.93 COP
Check: received + rounding - used - balance	**0 COP**

Direct payments by the French association (in-kind, not transferred; EUR)	EUR
Vannes 2025	6,058.14 EUR
Alianza	27,752.98 EUR
Book	7,194.38 EUR
Total	**41,005.50 EUR**

Fondation Phoenix Initiative France and Fundación Phoenix Iniciative are two separate legal entities. COP and EUR are never added together. Projects that did not use the account ("-") were paid directly by other entities: see each report.

From the contribution in France to each project





The consolidated table above shows the same data.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Context

Public data on Rivera, cocoa and Huila, as of 31 October 2026. Each item carries its source in a note.

- Rivera, in northern Huila, had 16,654 inhabitants at the 2018 census, about 59 % of them outside the municipal centre.[1]
- Its rural territory is divided into 29 veredas according to the land-use plan (PBOT); another official source counts 28 veredas and one corregimiento. The veredas reached by the Week are a subset.[2][3]
- Several veredas of Rivera, such as Arenoso, Los Medios, Río Frío, El Guadual, El Dinde and Riverita, have high agricultural potential, including for cocoa.[4]
- Huila produced 5,137 tonnes of cocoa in 2023, 9 % of national output, and Rivera is one of the municipalities in the departmental cocoa planting and replanting programme.[5]
- Multidimensional poverty in Huila stood at 11.9 % in 2023. The latest municipal figures for Rivera date from the 2018 census: this report does not extrapolate them.[6]

Sources

1. DANE, municipal fact sheet of the 2018 National Population and Housing Census, Rivera (41615), updated 17/11/2025. sitios.dane.gov.co/cnpv/app/views/informacion/fichas/41615.pdf
2. Rivera municipality, PBOT summary. rivera-huila.gov.co/Transparencia/PBOT/RESUMEN%20PBOT%20RIVERA.pdf
3. CAM, school environmental project of IE La Ulloa, 2024. cam.gov.co (PRAE IE La Ulloa 2024)
4. Perspectiva Geográfica, vol. 28, no. 1, 2023. scielo.org.co/scielo.php?script=sci_arttext&pid=S0123-37692023000100008
5. Gobernación del Huila, 28/11/2024 and 01/04/2024. Another series (Fedecacao, 2023-2024 cocoa year) gives a much lower figure: different periods and methods. huila.gov.co/publicaciones/15383/exportacion-de-cacao-huilense-crecio-2773/
6. DANE, « Pobreza multidimensional en Colombia, año 2024 », technical bulletin. dane.gov.co/files/operaciones/PM/bol-PMultidimensional-2024.pdf

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Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

1. Introduction

This report tells the story of the first Semana Phoenix of FUNDACION PHOENIX INICIATIVE, from 16 April 2025 to 23 April 2025, in Rivera (Huila). It was the Foundation's launch in its home territory, four months after its registration.

No official report of this week existed. We reconstructed it in full from what does exist: invoices, transfers with a written reference, more than a thousand dated photos and videos, the week's media index, a written summary sent by a consultant from the delegation on 25 April 2025 and the legal representative's answers. What could not be reconstructed is stated.

It follows the official report outline of the Phoenix network (14 points) and adds what the main project reporting frameworks ask for: executive summary, sourced context, theory of change and logical framework, beneficiaries on three levels, indicator table, OECD DAC criteria, traceability of funds, risks and child protection, compliance with the Special Tax Regime, overlooked or probable costs and a statement of compliance. No institutional donor funded this action: these frameworks are used as good practice.

We wrote it with four words in mind: transparency, justification, common sense and goodwill.

This public version is meant for donors and partners: it shows aggregated figures, with no personal data and no photographs of children.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

2. Context and rationale

Rivera lives between its town centre and its veredas: most of its people are rural, and its veredas have land suited to cocoa, avocado and sugar cane. Rural schools receive few resources; cocoa-growing families depend on a price that swings widely from year to year.

Why a Week. The Foundation wanted to introduce itself in Rivera through deeds, not speeches: a week of visible action with children, families and growers, at a time when families are together (Holy Week). Each day touched one of the Foundation's pillars: trades and school (art, culture and education), water, soil and cocoa (ecological restoration), celebration and movement (well-being and healthy living).

Why with France. The Foundation was born from a relationship between France and Colombia. The delegation brought together partner bakers from the future Alianza training programme, a communication agency and a strategy consultant: the Week was also this team's first encounter with the territory.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org



School backpacks handed to children in Rivera with the Foundation team. Rivera, Huila, Colombia, 18 April 2025.

3. Objectives and beneficiaries

3.1 Objectives

- **Overall:** introduce the Foundation in Rivera through a week of practical action with schools, families and growers in the veredas.
- **Specific 1:** give children from rural schools school supplies and a first taste of a trade.
- **Specific 2:** make a first restoration gesture (planting) and meet cocoa growers.
- **Specific 3:** celebrate its culture together with the community (band, dance, wood-fired cooking).
- **Specific 4:** bring the French-Colombian team together and build an archive to tell the story of the territory.

These objectives are reconstructed from the Foundation's 2025 portfolio and from what was done; they were not written before the week.

3.2 Theory of change and logical framework

From activity to impact, in four steps. Activities and outputs are proven by dated photos and invoices; effects and impact are what the action aims for, with no measurement in 2025.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

ACTIVITIES
- Pastry workshop with children from Rivera, with certificates (17/04/2025)
- Handing out school kits under a marquee (18/04/2025)
- Celebration with a band, traditional dance and a wood-fired oven (19/04/2025)
- Planting by a stream and visiting a cocoa farm (20/04/2025 and 21/04/2025)
- Recorded conversations with residents and growers

→

OUTPUTS
- 250 hardback notebooks bought for the kits
- Workshop certificates handed out (number not documented at the issue date)
- Seedlings planted (number and species not documented at the issue date)
- 15 recorded conversations and an archive of photos and videos
- The Foundation's first French-Colombian delegation

→

OUTCOMES
- Children with school supplies and a first taste of a trade
- Ties with schools, families and cocoa growers in the veredas
- A team and partners for later editions
- Real material to tell the story of the territory (« Desde el valle » series)

→

IMPACT
- Veredas of Rivera with more chances to learn and to produce
- Dry forest and cocoa: a base for the ecological restoration pillar

Assumptions: schools and growers keep taking part and the Foundation comes back every year. Effects and impact were not measured in 2025: they describe the logic of the action, not proven results.

Level	Description	Indicators	Means of verification	Assumptions
Overall objective	Introduce the Foundation in Rivera through a week of practical action with schools, families and growers	Schools and veredas reached	Legal representative's statement; dated photos	Schools and vereda leaders welcome the Foundation
Result 1	Children with school supplies and a first taste of a trade	Notebooks handed out; children at the workshop	Invoice FE707; photos of 17/04/2025 and 18/04/2025	One notebook per child (unproven assumption)
Result 2	A first restoration gesture and contact with cocoa growers	Seedlings planted; growers visited	53 photos of the planting; photos of the cocoa farm	The community looks after the seedlings
Result 3	A French-Colombian team and an archive for communication	Delegation; recorded conversations; archived media	Flight invoices; media index	Partners in France stay committed
Activities	Workshop, kits, celebration, planting, cocoa farm, conversations	Days completed	Dated photos from 16/04/2025 to 23/04/2025	Weather and transport allow trips to the veredas

3.3 Beneficiaries and impact

Beneficiaries are shown on three levels that are never added together. The direct level is counted in a document or declared by the legal representative; the indirect level is estimated with a public method; the potential level is a projection. The Sustainable Development Goals (SDGs) are cited as a contribution, not a measured result.

Direct beneficiaries

People who took part or received something, counted in a document.

Group	Number	Method	Source	Status	SDG
Children from Rivera schools (school kits) kits handed out on 18/04/2025; invoice FE707 proves 250 notebooks, not 250 kits	**250**	250 notebooks invoiced; one notebook per child is an unproven assumption	invoice FE707; photos of 18/04/2025; 12 schools according to the legal representative	not documented at the issue date	contributes to SDG 4

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Group	Number	Method	Source	Status	SDG
Communities of Rivera's veredas veredas visited during the week	**12**	declared figure: 12 according to the legal representative, out of the municipality's 29 veredas	legal representative (31/10/2026); Rivera PBOT	not documented at the issue date	contributes to SDG 11
Children at the pastry workshop class with certificates, 17/04/2025	**not documented at the issue date**	number of children not recorded	57 photos of 17/04/2025	not documented at the issue date	contributes to SDG 4
Delegation from France founder, communication agency, partner bakers from the Alianza programme, strategy consultant and guests	**11**	count of passengers on the two Air France invoices, excluding the founder's family	the two Air France flight invoices	verified	contributes to SDG 17
Cocoa growers and community planting on 20/04/2025 and visit to a cocoa farm on 21/04/2025	**not documented at the issue date**	number of growers and farm not recorded	dated photos (53 of the planting)	not documented at the issue date	contributes to SDG 15, SDG 8

Indirect beneficiaries

People reached as a knock-on effect; estimated with a public method. Never added to the direct level.

Group	Number	Method	Source	Status	SDG
Families of the children with kits people living in the children's households	**775 (estimate)**	upper-bound estimate: 250 notebooks x 3.1 people per household = 775, if each notebook went to a child from a different household	DANE, 2018 census, Rivera municipal sheet: 3.1 people per household	estimate	contributes to SDG 4
Suppliers paid lodging and restaurant in Rivera, printer, hostel, Bogotá hotel, transport	**5**	suppliers with an invoice	Gastos sheet of the database	verified	contributes to SDG 8

Potential reach

What the action makes possible in the future: a projection, not a result.

Group	Number	Method	Source	Status	SDG
Trees and seedlings planted planting day of 20/04/2025	**not documented at the issue date**	number of plants and species not recorded; without it, no carbon is calculated	53 photos of the planting	not documented at the issue date	contributes to SDG 15, SDG 13

DECLARED

The 12 schools and 12 veredas are declared by the legal representative. No photo, caption or email lists them yet; whether the twelve schools are in twelve different veredas: not documented at the issue date.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org



Certificates from the pastry workshop. Rivera, Huila, Colombia, 17 April 2025.

4. Description of the action

Where. Rivera (Huila) and its veredas. The delegation stayed in a house in Mesitas and at a country hotel in Rivera, where it also ate.

When. From 16 April 2025 to 23 April 2025, Holy Week. The delegation arrived between 12/04/2025 and 15/04/2025; its return flight of 24/04/2025 was cancelled and it spent one more night in Bogotá.

Day by day (from the dated photos and the week's media index):

Date	What happened	Evidence
16/04/2025	Team introductions and portraits.	56 photos
17/04/2025	Pastry workshop with children from Rivera: kneading, glazing, sharing; certificates handed out.	57 photos
18/04/2025	School kits handed out under a marquee, with hardback notebooks.	40 photos; invoice FE707
19/04/2025	Celebration with a band, traditional dance (sanjuanero) and a wood-fired oven.	36 photos
20/04/2025	Walk from a waterfall to a stream and planting seedlings by hand.	53 photos of the planting
21/04/2025	Visit to a farm's cocoa grove: pods, pulp, hummingbirds.	32 photos
21/04/2025 and 22/04/2025	Recorded conversations with residents and growers.	15 recordings
23/04/2025	Viewpoint and close of the week.	photos of the day

A partner's view. On 25 April 2025, a strategy and social responsibility consultant from the delegation sent the legal representative a written summary of the visit. He suggests three avenues: give the future Oasis the form of a mission-driven company (in Colombia, benefit and collective interest companies, BIC, under Law 1901 of 2018); write responsible purchasing (ISO 20400 standard) into the Foundation's charter, starting with local purchasing; and train the team in social responsibility, with a video in French and Spanish. These are proposals, not decisions.

WHAT WAS NOT CHANGED

This report describes the week from the dated photos, the invoices and the summary of 25/04/2025. Nothing is added to what those documents show; what only the legal representative declares is marked as declared.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

5. Human, material, logistical and financial resources

Human. A Foundation coordinator in Rivera; the delegation from France: the founder, one person from the communication agency, two baker-pastry chefs from a partner French company (later a host company of the Alianza programme), a strategy consultant, an ACAB partner, two participants, a companion and two guests whose role is not documented at the issue date. Vereda leaders, teachers and growers who hosted the delegation have no recorded cost.

Material. 250 hardback notebooks for the kits, clothing, pastry workshop supplies, seedlings, a marquee, sound and a band for the celebration. The kit bags, the marquee, the band and the transfers have no identified payment (section 10.5).

Logistical. Paris-Bogotá flights, local transport for eight days, lodging and meals in Rivera, a hostel at the end of the trip and an unplanned night in Bogotá.

Financial. 39,896,155.92 COP and 23,284.05 EUR, paid by four different payers. Details are in section 10.

5.1 Event logistics

Eating, travelling, sleeping: at every event the Foundation feeds the whole group morning, noon and evening, plus a snack, and transports and houses it, often paying in cash out of the money spent. For the 2025 Week, the following are proven: an 8-bed house in Mesitas for 11 nights, paid from France, 55 nights and 60 meals invoiced in Rivera (FE28), a hostel and a hotel night in Bogotá. The following are estimated, within ACAB's actual transfers: local transport over eight days and the delegation's uninvoiced meals.

The « Logística por evento » sheet of the database estimates the delegation's meals at three meals and a snack a day: the share that no identified outflow covers stays outside the total and is shown in section 10.6. Meals for local participants (workshop children, families, growers) were not estimated: their number is unknown.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

6. Governance and responsibilities

Responsible entity. FUNDACION PHOENIX INICIATIVE (NIT 901899379-2), incorporated on 26 November 2024 and registered on 10 December 2024, domiciled in Rivera (Huila). It is the only issuing entity of this report.

Who paid. The Foundation had no bank account until the end of May 2025. Paying on its behalf were: ACAB S.A.S. (NIT 901596351-6), a Colombian company separate from the Foundation; SARL Sarramea, a French company, as corporate patronage (mécénat), partly with its corporate American Express card; and the legal representative, from personal funds. Each payment is a contribution to the Foundation, not the payer's own expense. The accountant decides how it is booked; the board approves contributions by minutes.

Two entities, two countries. SARL Sarramea, a French company, and the Fundación (Colombia) are separate legal persons. Costs paid from France by the SARL, including flights charged to its corporate card, are in-kind contributions to the Fundación, not spending by a joint entity.

Partners. Schools, vereda leaders and cocoa growers in Rivera. No written agreement.

Approval of this report. It is signed by the legal representative (statement at the end) and reviewed by the accountant.

6.1 Risk management

Risk	What happened in 2025	Measure for future editions
Payments outside the Foundation	With no account of its own, third parties paid for everything, partly in cash.	Since 2026, payments from the Foundation's Alianza account with electronic invoices.
Mixing of entities	Invoices in the Foundation's name paid with cards from France.	One payer and one entity per invoice; contributions approved by minutes.
Children's safety	Workshop and kit handout with children, with adults present.	Written protocol: responsible adults, parental consent, first-aid kit.
International travel	Return flight cancelled: an unplanned night in Bogotá.	Travel insurance and a contingency margin in the budget.
No budget	The week was prepared without a written budget.	Budget by line item, in pesos, approved before buying.

6.2 Gender approach

The week was aimed at girls and boys, families and growers alike. The database does not record the number of women and men or of girls and boys: not documented at the issue date. The delegation was mixed. For the next edition: count participants by sex and age.

6.3 Child protection

Children took part in the pastry workshop and the kit handout. For all photos of the week there are signed image consents (children with their parents, team, institutions), records held by the legal representative (declared). Photos of children are used without names or ages and without scenes of distress; no child's personal data is recorded here (Phoenix Master 11.7; Law 1581 of 2012).

> DECLARED
> Image consent: signed at every event by the children's parents, the team and the institutions, as declared by the legal representative. The forms are kept in the Foundation's records and are not published. No child's name appears in this report.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

6.4 Environmental impact

Expected positive impact: seedlings planted by a stream, in a dry-forest territory. The number of plants and their survival were not recorded. Negative impact: eleven transatlantic return trips and eight days of vehicle use. The carbon footprint was not calculated (no method applied). For the next edition: count and geotag the seedlings, follow their survival and offset or reduce flights.

6.5 Compliance with the Special Tax Regime

The Foundation belongs to Colombia's Special Tax Regime (RTE). Each project is linked to its meritorious activity and to the use of the resources received, under the Colombian Tax Statute (ET).

Special Tax Regime (RTE) item	Situation in this project
Meritorious activity (art. 359 ET)	Education, culture and environment with rural children, families and growers. The accountant specifies in the web register which registered meritorious activity covers it.
Origin of resources (art. 364-5 ET, form 2532)	Contributions from ACAB S.A.S. (Colombian company), the legal representative and SARL Sarramea (France). Contributions from France paid directly to suppliers are in-kind contributions; how they are booked, and reported as international cooperation if applicable, is for the accountant to decide.
Use of surplus (art. 358 ET)	Not applicable at project level: it is analysed in the Foundation's annual accounts.
Payments to directors (art. 356-1 ET, form 2531)	No payment by the Foundation to its directors in this project. ACAB transfers went through a person who held a director role at the time, for purchases for the Week: the accountant checks how they are treated.
Publication in the web register (art. 364-5 ET)	This report can feed the annual results report that the Foundation publishes in the DIAN web register, updated by 30 June each year.

Foundation organisation chart (October 2026)

Team roles according to the organisation chart in force on 31/10/2026. The public version does not name individuals.

Area	Roles
Leadership and governance	Founder and legal representation; chair of the Fundación Phoenix Initiative Colombia; chair of the Fondation Phoenix Initiative France (separate legal entity); administration and management coordination
Advisory and support	Territorial advisor; regulatory advisor; logistics advisor; support for economic and financial strategy; accounting
Technical team	Architecture (lead and project coordination of the Phoenix mission); environmental management; forestry engineering; electrotechnical innovation; eco-responsible materials and innovative technologies
Community and ambassadors	Communication and environmental restoration; culture; healthy living; responsible architecture; youth and food well-being; culture and community development; agricultural projects and community development

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org



Cultural performance in traditional dress. Rivera, Huila, Colombia, 19 April 2025.

7. Impact and results

For each objective: what was planned, what was done, the result, the evidence and the next step.

Planned	Done	Result	Evidence	Next step
Reach schools and veredas of Rivera	Action in schools and veredas over eight days	12 schools according to the legal representative	Statement; dated photos	List of schools and veredas
Supplies and a trade for children	School kits; pastry workshop with certificates	250 notebooks bought; children not counted	Invoice FE707; photos	Count children by sex and age
First restoration gesture	Planting by a stream	Seedlings planted, number not recorded	53 photos of the planting	Count, geotag and follow the seedlings
Meet cocoa growers	Visit to a cocoa farm	Contact made; farm and growers not recorded	Photos of 21/04/2025	Cocoa reforestation project
Team and archive	Delegation of 11 people; recorded conversations	Team formed; photo and video archive; summary with proposals	Invoices; media index; summary of 25/04/2025	2026 Week and Alianza programme

7.1 Analysis against the OECD DAC criteria

Criterion	Analysis
Relevance	The Week answered visible needs in the veredas (school supplies, trades, care for water and soil) and Rivera's cocoa-growing vocation. It did not start from a written needs assessment.
Coherence	Consistent with three of the Foundation's pillars (ecological restoration; art, culture and education; well-being) and with the departmental cocoa programme, with no agreement with the Gobernación or the municipality. No other action in the same schools is documented at the issue date.
Effectiveness	All planned activities took place, according to the dated photos. Results in numbers of children, seedlings and growers were not recorded.
Efficiency	A large share of spending is the trip of the delegation from France (23,284.05 EUR), against 39,896,155.92 COP spent in Colombia. With no count of beneficiaries, no cost per beneficiary is calculated as a firm figure.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Criterion	Analysis
Impact	Not measured. The Week opened the relationship with schools, families and growers that the 2026 Week and the cocoa pillar carry forward; no proven effect is claimed.
Sustainability	First edition, followed by the 2026 Week. The seedlings need follow-up; the link with the cocoa growers remains open (cocoa reforestation project, with no spending of its own identified).

OECD DAC criteria (2019), used as an internal analysis grid, not as an external evaluation.

7.2 Economic, social and cooperative benefit

LOCAL ECONOMY

39,896,155.92 COP were spent in Colombia, mostly with suppliers in Huila: a Rivera guesthouse received 10,170,000 COP for 55 nights and 60 meals, a printer sold the notebooks, and transport, meals and clothing were bought in the region. This money stayed in the territory.

BENEFICIARIES

Children from rural schools received school supplies and tried a trade; families and cocoa growers shared a celebration and a planting. Beneficiaries are shown on three levels in section 3.3, never added together.

Level	Group	Number
Direct beneficiaries	Children from Rivera schools (school kits)	**250**
Direct beneficiaries	Communities of Rivera's veredas	**12**
Direct beneficiaries	Children at the pastry workshop	**no figure**
Direct beneficiaries	Delegation from France	**11**
Direct beneficiaries	Cocoa growers and community	**no figure**
Indirect beneficiaries	Families of the children with kits	**775 (estimate)**
Indirect beneficiaries	Suppliers paid	**5**
Potential reach	Trees and seedlings planted	**no figure**

People reached as a knock-on effect; estimated with a public method. Never added to the direct level.

FRANCE-COLOMBIA COOPERATION AND PARTNERS

The week brought together on the ground, for the first time, the Foundation, partners from France (bakers from the future Alianza programme, a communication agency, a consultant) and the communities of Rivera. It led to the 2026 Week and to written proposals on responsible purchasing.

HUMANITARIAN AND VOLUNTARY CHARACTER

Vereda leaders, teachers and growers hosted the delegation unpaid; partners from France gave their time. This contribution is not valued in pesos: there is no sourced basis for doing so.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

8. Quantitative and qualitative indicators

No numerical target was set before the week and no baseline was measured: the columns say so plainly.

Indicator	Baseline	Target	Achieved	Source and verification	Variance
Schools reached	not measured	not set	12 (declared)	legal representative	cannot be calculated without a target; list of schools not documented at the issue date
Notebooks for the kits	not applicable	not set	250	invoice FE707	number of kits and children not documented at the issue date
Children at the pastry workshop	not applicable	not set	not documented at the issue date	57 photos of 17/04/2025	count not recorded
Seedlings planted	not applicable	not set	not documented at the issue date	53 photos of the planting	number and species not recorded
Members of the delegation from France	not applicable	not set	11	Air France invoices	not applicable
People in the children's households	not applicable	not set	775 (estimate, upper bound)	DANE, 2018 census	cannot be calculated without a target
Suppliers with an invoice	not applicable	not set	5	database, Gastos sheet	not applicable
Money actually spent	not applicable	no budget	39,896,155.92 COP and 23,284.05 EUR	database, SEM25 sheet	cannot be calculated
Peso spending at « supported » level	not applicable	all spending	0 COP	database, SEM25 sheet	no payment went through a Foundation account, as it had none yet; see section 10.5

Qualitative. The photos show children with their hands in the dough, a community dancing and cooking in a wood-fired oven, hands planting and growers showing their cocoa grove. Fifteen recorded conversations keep the voices of residents and growers. The consultant's summary of 25/04/2025 notes a need to train the team in social responsibility. No change in behaviour was measured.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

9. Communication and records

- Archive of the week: 1,045 unique media files (photos and videos) with their index, on the Foundation's Drive (Semana Phoenix fundación folder, 03_Semana_Phoenix_2025).
- A communication agency from France was present during the week (mission invoiced separately, section 10).
- The Foundation's « Desde el valle » series: several cards use real photos from this week (water, the workshop, the cocoa grove, the dry forest).
- Written summary of 25 April 2025 with proposals from a consultant in the delegation.

Source documents are kept in the Foundation's records.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org



The planting day team. Rivera, Huila, Colombia, 20 April 2025.

10. Budget, actual spending, funding and supporting documents

10.1 Planned, actual and variance

The week was prepared without a formal budget. Actual spending, reconstructed line by line, is 39,896,155.92 COP and 23,284.05 EUR. The variance cannot be calculated.

The accountant entered 59,440,000 pesos for the Semana Phoenix in the 2025 income statement, without detail. That figure is not used here: it cannot be linked to any document.

COP, EUR and USD are never added together. Euro amounts are shown in euros; the database keeps a peso equivalent for reference only, at the rate of the nearest Alianza currency sale, with its source.

10.2 How to read the levels of evidence

Level	How to read the evidence levels
■ **Supported**	Document plus payment visible on a bank statement.
■ **Probable**	Payment on the statement, plus an order, an email, a report or a written reason.
■ **Reconstructed**	Activity proven; the amount comes from a partial document (invoice in another name, payment through an intermediary, expense covered by a transfer).
■ **Estimated**	Activity proven; amount = proven volume x sourced public price, always inside a real cash outflow. Marked “estimate”.
■ **Declared**	Payment on the statement; its purpose is stated by the legal representative or allocated by indication.

RECONSTRUCTED

24,613,500 COP are reconstructed: two invoices in the Foundation's name (notebooks FE707, lodging and restaurant FE28) and two ACAB transfers with a written reference (clothing, preparatory costs), all within the ACAB-S07 transfers.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

PROBABLE
10,936,399.92 COP in pesos are probable: a hostel paid by the legal representative and a hotel in Bogotá whose payer is not documented at the issue date, both invoiced. In euros, the two main delegation flight invoices are supported by the statement of SARL Sarramea's corporate American Express card; the Pau-Paris flight, the luggage and the agency remain probable (real invoice, SARL payment without a statement at the issue date).

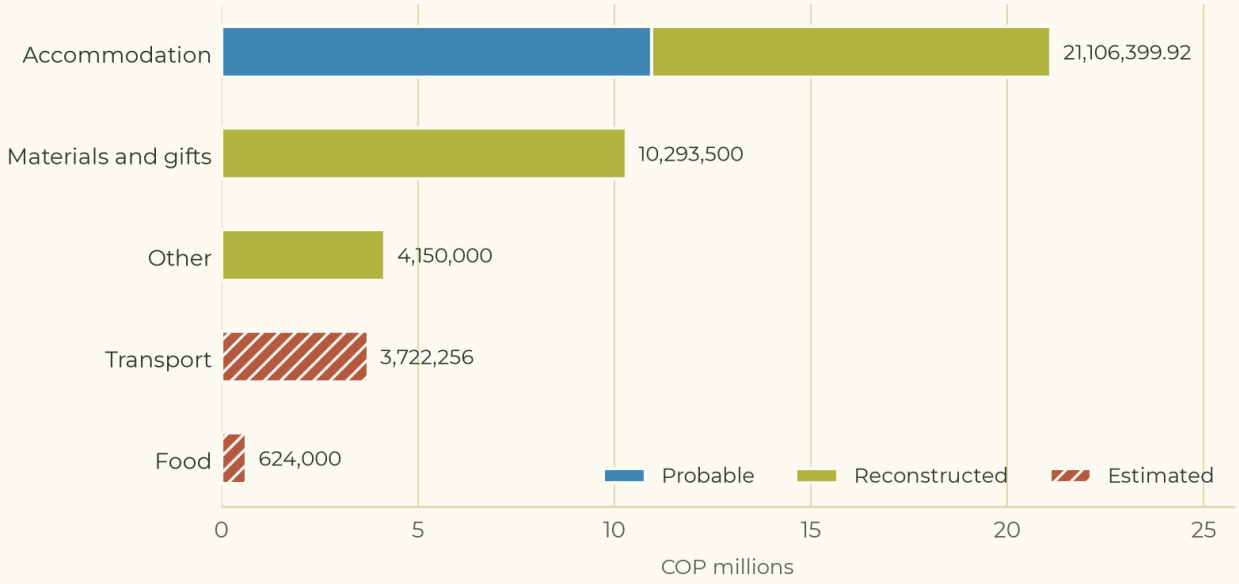
ESTIMATED
4,346,256 COP are estimates: local transport over eight days and the delegation's uninvoiced meals. Each estimate multiplies a proven volume by a sourced public price, and is allocated only within the ACAB-S07 transfers, which are actual outflows.

10.3 Expense detail

Item	Category	Actual payer	Level	Amount
Paris-Bogotá flights for 6 members of the delegation (15/04/2025 to 24/04/2025), with fees and seats	Transport	SARL SARRAMEA (sponsorship)	Supported	7,996.92 EUR
Paris-Bogotá flights for 5 members of the delegation (12/04/2025 to 24/04/2025) and multi-risk insurance	Transport	SARL SARRAMEA (sponsorship)	Supported	7,172.04 EUR
Pau-Paris flight of the legal representative (return trip to join the delegation's flight)	Transport	SARL SARRAMEA (sponsorship)	Probable	322.66 EUR
Delegation lodging: an entire 8-bed house in Mesitas, 11 nights (13/04/2025 to 24/04/2025)	Accommodation	SARL SARRAMEA (sponsorship)	Supported	1,048.43 EUR
Lodging (55 nights) and restaurant (60 meals) in Rivera Role: local catering provider	Accommodation	ACAB S.A.S.	Reconstructed	10,170,000 COP
250 hardback notebooks for the school kits	Materials and gifts	ACAB S.A.S.	Reconstructed	4,343,500 COP
Clothing for the team and participants Role: local provider	Materials and gifts	ACAB S.A.S.	Reconstructed	5,950,000 COP
Foundation costs before the Week Role: local provider	Other	ACAB S.A.S.	Reconstructed	4,150,000 COP
Local transport for the delegation (8 days) Role: local transport	Transport	ACAB S.A.S.	Estimated	3,722,256 COP *estimate*
Delegation meals not covered by invoice FE28 Role: local guide and operator	Food	ACAB S.A.S.	Estimated	624,000 COP *estimate*
Hostel at the end of the delegation's trip	Accommodation	legal representative (personal funds)	Probable	5,932,999.92 COP
Delegation's night in Bogotá after the return flight was cancelled	Accommodation	payer not documented at the issue date	Probable	5,003,400 COP
Communication agency: Phoenix mission in Colombia (excluding VAT)	Communication	SARL SARRAMEA (sponsorship)	Probable	6,544 EUR
Heavy luggage of the delegation, flight of 12/04/2025	Transport	SARL SARRAMEA (sponsorship)	Probable	200 EUR
Total COP				**39,896,155.92 COP**
Total EUR				**23,284.05 EUR**

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

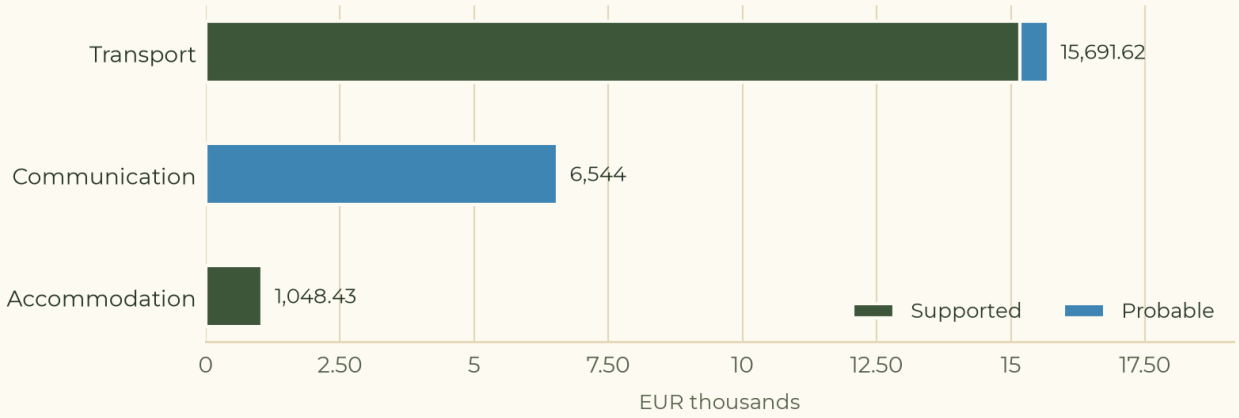
Spending by category and evidence level (COP)



Same data as a table

Category	Probable	Reconstructed	Estimated	Total COP
Accommodation	10,936,399.92 COP	10,170,000 COP	0 COP	21,106,399.92 COP
Materials and gifts	0 COP	10,293,500 COP	0 COP	10,293,500 COP
Other	0 COP	4,150,000 COP	0 COP	4,150,000 COP
Transport	0 COP	0 COP	3,722,256 COP *estimate*	3,722,256 COP
Food	0 COP	0 COP	624,000 COP *estimate*	624,000 COP
Total	**10,936,399.92 COP**	**24,613,500 COP**	**4,346,256 COP**	**39,896,155.92 COP**

Spending by category and evidence level (EUR)

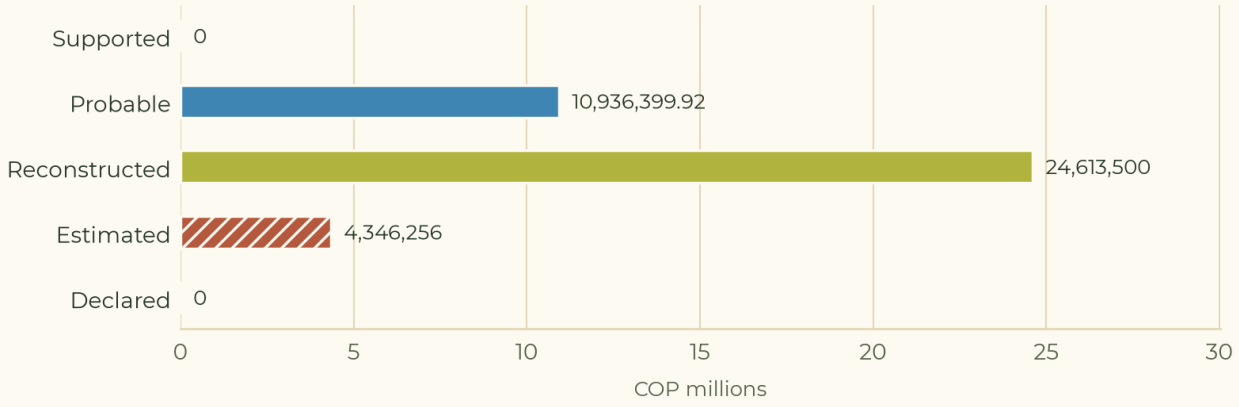


Same data as a table

Category	Supported	Probable	Total EUR
Transport	15,168.96 EUR	522.66 EUR	15,691.62 EUR
Accommodation	1,048.43 EUR	0 EUR	1,048.43 EUR

Category	Supported	Probable	Total EUR
Communication	0 EUR	6,544 EUR	6,544 EUR
Total	**16,217.39 EUR**	**7,066.66 EUR**	**23,284.05 EUR**

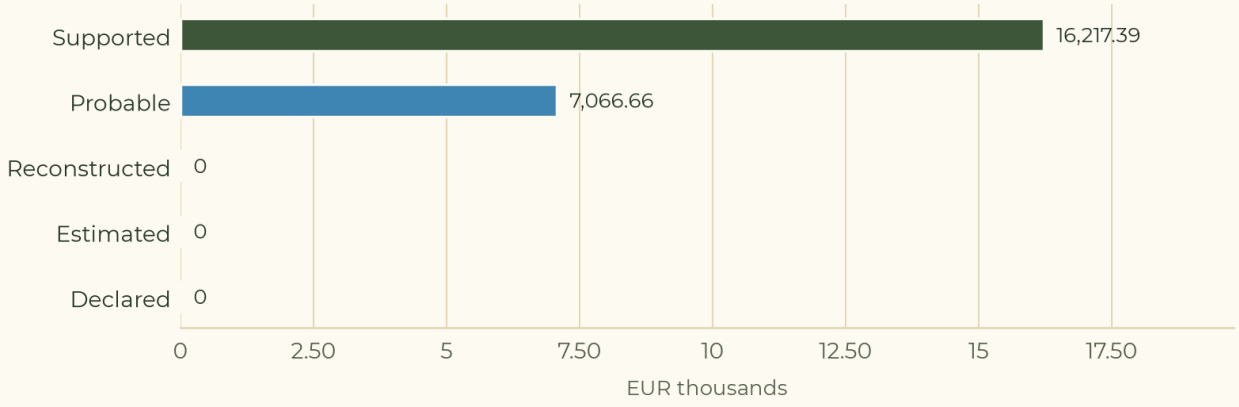
Spending by evidence level (COP)



Same data as a table

Level	Amount
Supported	0 COP
Probable	10,936,399.92 COP
Reconstructed	24,613,500 COP
Estimated	4,346,256 COP (estimate)
Declared	0 COP
Total	**39,896,155.92 COP**

Spending by evidence level (EUR)



Same data as a table

Level	Amount
Supported	16,217.39 EUR
Probable	7,066.66 EUR
Reconstructed	0 EUR

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Level	Amount
▪ Estimated	0 EUR
▪ Declared	0 EUR
Total	**23,284.05 EUR**

10.4 Traceability of funds

From the money that came in to each outflow. The Foundation had no bank account in April 2025 (its first Alianza transactions date from 29 May 2025): all the money for this week came from the payers below.

Actual payer	Source	Amount
ACAB S.A.S.	ACAB S.A.S. own funds (euro contributions from its shareholder, converted into pesos at Alianza), given to the Foundation as a contribution (document DA-02, for signature).	28,959,756 COP
legal representative (personal funds)	Personal funds of the legal representative: in-kind contribution (document DA-03), to be supported with his bank statements.	5,932,999.92 COP
payer not documented at the issue date	Invoice in the Foundation's name paid in cash or by an unidentified third party.	5,003,400 COP
SARL SARRAMEA (sponsorship)	Funds of SARL Sarramea, corporate patronage (mécénat) under the agreement of 01/12/2024 (document DA-05).	23,284.05 EUR

Outflow	Item	Outflow amount	In this project	Outside this project	Difference
ACAB-S07	Nine ACAB transfers to the Foundation's coordinator in 2025, with references such as « team transport », « hotel », « clothing » and « foundation costs ». They fund the lodging and restaurant, the notebooks, the clothing, the preparatory costs and the two estimates; the rest is allocated to other lines of the database. 07/01/2025 · ACAB S.A.S. → individual (Foundation coordinator in 2025)	36,887,480 COP	28,959,756 COP	7,927,724 COP 0 COP	0 COP
HC-70	Hostel paid by the legal representative from personal funds. 23/04/2025 · legal representative (personal funds) → hotel company	5,932,999.92 COP	5,932,999.92 COP	0 COP	0 COP
HC-BIOXURY	Night in Bogotá after the return flight was cancelled; payer not documented at the issue date. 25/04/2025 · payer not documented at the issue date → Bogotá hotel	5,003,400 COP	5,003,400 COP	0 COP	0 COP
HC-65	Six delegation tickets, paid from France. 10/03/2025 · SARL SARRAMEA (sponsorship) → airline	7,996.92 EUR	7,996.92 EUR	0 EUR	0 EUR
HC-66	Five delegation tickets and insurance, paid from France (excluding the founder's family). 10/03/2025 · SARL SARRAMEA (sponsorship) → airline	7,172.04 EUR	7,172.04 EUR	0 EUR	0 EUR
HC-68	Pau-Paris flight of the legal representative. 11/03/2025 · SARL SARRAMEA (sponsorship) → airline	322.66 EUR	322.66 EUR	0 EUR	0 EUR

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Outflow	Item	Outflow amount	In this project	Outside this project	Difference
SAR-AIRBNB-25	Delegation lodging in Mesitas, paid from France. 01/04/2025 · SARL SARRAMEA (sponsorship) → lodging platform	1,048.43 EUR	1,048.43 EUR	0 EUR	0 EUR
HC-72	Communication agency, line for the mission in Colombia. 19/06/2025 · SARL SARRAMEA (sponsorship) → communication agency	6,544 EUR	6,544 EUR	0 EUR	0 EUR
HC-73	Heavy luggage of the delegation. 16/09/2025 · SARL SARRAMEA (sponsorship) → airline	200 EUR	200 EUR	0 EUR	0 EUR
Total COP				**39,896,155.92 COP**	**0 COP**
Total EUR				**23,284.05 EUR**	**0 EUR**

How to read it: each actual outflow appears with its full amount, the share allocated to this week and the share left on other lines of the database. The expense lines of each outflow add up to its allocated share: zero difference.

10.5 Overlooked or probable costs

What probably cost something and is not in the total, or what is in the total without a complete document. Each line with its level.

Cost	What we know	Level	Treatment
Kit bags, marquee, band, transfers	Visible in the photos; no payment identified.	no outflow	Outside the total: an estimate with no actual outflow to fund it is not shown (Excluidos sheet).
Meals for local participants	Children, families and growers shared meals; number unknown.	no figure	Outside the total; to be handled in the « Logística por evento » sheet.
Fuel for local transport	The transport estimate does not include fuel.	no figure	Outside the total; not documented at the issue date.
VAT of the communication agency	The mission line is taken excluding VAT.	probable	VAT stays outside the project total.
Flights of the founder's family	Three relatives travelled on the same invoice.	outside scope	Not counted: not a Foundation expense.
Coordinator's expense statement	Clothing and preparatory costs known from the transfer reference.	reconstructed	In the total; statement to be requested.
Accountant's lump-sum figure	59,440,000 pesos entered in 2025, without detail.	no document	Not used; the accountant reconciles it with this database.

10.6 Logistics by event

This whole table is an estimate: people x days x sourced unit cost. It only absorbs unsupported real outflows from the same payer close to the date; the uncovered cost is not added to the project's expenses.

Period	delegation, 16/04/2025 to 23/04/2025
People	12
Counting method	11 travellers on the Air France invoices plus the founder
Days	8
Meals per day	three meals and a snack, minus the 60 meals on invoice FE28

Unit cost	11,418 + 3,806 COP	
Theoretical cost		2,968,680 COP *estimate*
Already supported by invoice (deducted)		0 COP *estimate*
Allocated to real outflows		624,000 COP *estimate*
Cost not covered by identified outflows		**2,344,680 COP** *estimate*

10.7 Why some supporting documents are missing

In rural Colombia, 83.4 % of working people were in informal work between July and September 2025 (DANE), and cash was still the most used means of payment: 78.4 % of transactions in 2022 (Banco de la República). Many rural sellers are not required to invoice if their annual income is below 3,500 UVT (art. 437 ET).

In that case the law asks the buyer to issue an electronic « documento soporte » in the same week as the purchase. In April 2025 the Foundation had neither a bank account nor electronic invoicing: it could not issue one, and one cannot be issued today backdated to that time. This is why some real costs are proven by transfers with a written reference, dated photographs and invoices from formal suppliers. That evidence shows the cost existed; it does not replace the tax requirement, whose treatment is for the accountant to decide.

Sources: DANE, informal employment bulletin July-September 2025; Banco de la República, 2022 payment instruments survey; Colombian Tax Statute, arts. 437 and 771-2; DIAN Resolution 000167 of 2021.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

11. Difficulties and adjustments

- **A Foundation without an account.** Four months after registration, the Foundation still could not pay: four payers advanced everything. Adjustment: since May 2025, payments come from the Foundation's Alianza accounts.
- **No report at the end.** The week had no official report; reconstructing it a year and a half later took a great deal of work. Adjustment: the 2026 Week had its official report of 09/05/2026.
- **Nothing counted.** Children, seedlings and growers were not counted. Adjustment: attendance lists without sensitive data and a seedling count.
- **A cancelled flight.** The delegation spent an unplanned night in Bogotá; the hotel's payer has not yet been identified.
- **One card, three names.** Flights were paid with SARL Sarramea's corporate American Express card, used by the legal representative, on invoices in the name of the Foundation, the legal representative or the SARL. Adjustment: one clear payer per invoice and contribution minutes.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

12. Lessons and recommendations

Phoenix does not rely on miracles but on method; not only on dreams but on rigour.

- A week done well opens the doors of a vereda: schools, leaders and growers welcomed the delegation. They should be acknowledged and the relationship formalised.
- What is not counted on the day cannot be recovered later: an attendance list per activity and a seedling count are enough.
- A report at the end is worth more than a reconstruction a year later.
- Buying local and buying responsibly, as the delegation's consultant suggested, can become a written rule of the Foundation.
- Protecting children also means protecting their images: parental consent before any publication.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

13. Next steps

Action	Responsible	Status
Write down the list of the twelve schools and twelve veredas reached	Legal representative	follow-up planned for December 2026
Count the children at the workshop and with kits, if a record exists	Rivera team	follow-up planned for December 2026
Specify the seedlings planted, the species and the cocoa farm	Legal representative and board vice-president	follow-up planned for December 2026
Request the coordinator's expense statement (ACAB-S07 transfers)	Legal representative	to do
Confirm who paid the Bogotá hotel	Legal representative	to do
Approve by minutes the contributions from ACAB, the legal representative, and SARL Sarramea (DA-02, DA-03 and DA-05)	Board and accountant	to sign
File a copy of the image consents with this report	Legal representative	to do
Study the proposals in the summary of 25/04/2025 (responsible purchasing, training)	Board	proposal

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Photographs



Joy as the backpacks are handed out. Rivera, Huila, Colombia, 18 April 2025. · Fundación Phoenix Iniciative



Meeting with the community. Rivera, Huila, Colombia, 18 April 2025. · Fundación Phoenix Iniciative

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Preparing the soil on the planting day. Rivera, Huila, Colombia, 20 April 2025. · Fundación Phoenix Iniciative



The Huila landscape seen from the heights of Rivera. Huila, Colombia, 19 April 2025. · Fundación Phoenix Iniciative

14. Annexes

This public version has no annexes: the source documents contain personal data or photographs of children. They are in the full version, reserved for the accountant and the DIAN.

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Statement of compliance

I, the legal representative of FUNDACION PHOENIX INICIATIVE, state that this report presents in good faith the Semana Phoenix 2025 and the money actually spent on it, based on the documents available at the date of the report. In particular:

- the totals of 39,896,155.92 COP and 23,284.05 EUR match, to the cent, the project sheet in the Foundation's database, and are never added together;
- each amount carries its level of evidence; estimates are marked as estimates and never exceed the money actually spent;
- the figures declared by me alone (twelve schools, twelve veredas) are marked as declared;
- what is missing is stated as « not documented at the issue date » and is not filled in with assumptions;
- no personal data about children is published.



Signature	Signed by the legal representative, Benjamin Ravenel
Name	Benjamin Ravenel
Capacity	Legal representative, FUNDACION PHOENIX INICIATIVE (NIT 901899379-2)
Place and date	Rivera (Huila), 31 October 2026

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