

PHOENIX INITIATIVE COLOMBIA

PROJECT REPORT · PUBLIC VERSION

Vannes 2025

Chocolate Show and World Cup · November 2025

For donors and partners: aggregate figures, no personal data.

FUNDS SPENT

13,026,940.70 COP

46,026.21 EUR

Transparency: every expense and its supporting evidence are detailed in the annexed budget.

REFERENCE	INF-VAN25-v1
VERSION	1
EVENT CLOSE-OUT	December 2025
ISSUING ENTITY	FUNDACION PHOENIX INICIATIVE · NIT 901899379-2

Contents

Report sheet 4

Executive summary 5

Origin and traceability of funds 6

Consolidated use of the contributions received 7

Context 9

1. Introduction 10

2. Context and rationale 11

3. Objectives and beneficiaries 12

3.1 Objectives 12

3.2 Theory of change 12

3.3 Beneficiaries and impact 12

4. Description of the action 14

5. Human, material, logistical and financial resources 15

5.1 Event logistics 15

6. Governance and responsibilities 16

6.1 Risk management 16

6.2 Gender approach 16

6.3 Child protection 16

6.4 Environmental impact 17

6.5 Compliance with the Special Tax Regime 17

Foundation organisation chart (October 2026) 17

7. Impact and results 18

7.1 Analysis against the OECD DAC criteria 18

7.2 Economic, social and cooperative benefit 18

8. Quantitative and qualitative indicators 20

9. Communication and records 21

10. Budget, actual spending, funding and supporting documents 22

10.1 Planned, actual and variance 22

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

10.2 How to read the levels of proof . . . 22
10.3 Expense details . . . 22
10.4 Traceability of funds . . . 27
10.5 Forgotten or probable costs . . . 30
10.6 Why some supporting documents are missing . . . 31
10.7 Personal contributions from the founder (not reimbursed) . . . 31

11. Difficulties and adjustments . . . 32

12. Lessons and recommendations . . . 33

13. Next steps . . . 34

Photographs . . . 35

14. Annexes . . . 38

Statement of compliance . . . 39

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Report sheet

Issue	Report issued on 31 October 2026, version 1, ex post documentary consolidation
Reference	INF-VAN25-v1
Version	1. The financial report v2 of 30 October 2026 (annex to the full version) is kept unchanged; this report completes it and prevails.
Date	31 October 2026
Issuing entity	FUNDACION PHOENIX INICIATIVE, NIT 901899379-2, registration S0715224, Rivera (Huila). One issuing entity only.
Project	Vannes Chocolate, Pastry and Bakery Show and first Viennoiserie World Cup (code VAN25)
Period	Preparation in Rivera from 17 September 2025 to 22 September 2025 (filming) and in October 2025 (materials); show from 8 November 2025 to 11 November 2025
Place	Parc des Expositions Chorus, Vannes (Brittany, France); preparation in Rivera (Huila, Colombia)
Planned budget	No prior budget in pesos approved by the Fundación. The French association's index estimates the overall cost of the whole French-Colombian mission at 115,000 to 120,000 EUR, with no verifiable detail: it is not used as a baseline.
Actual spending	13,026,940.70 COP and 46,026.21 EUR (pesos and euros are never added together)
Variance	Cannot be calculated: the Fundación had no prior budget
Source of figures	Fundación project database (BASE_PROYECTOS.xlsx, 31 October 2026): VAN25 sheet, Gastos, Salidas, Fuentes and Cuadre tabs. Reconciliation difference: zero.
Supporting documents register	Section 10. The documents are in the full version, reserved for the accountant and the DIAN.
Image consent register	Image consent forms signed during the event by the delegation, the team and the institutions, kept by the legal representative (declared level). This report contains photographs of the delegation and the stand, without naming private individuals and without minors.
Currency	Colombian pesos (COP) and euros (EUR), in their original currency, never added together
Document status	For review by the accountant and signature by the legal representative. Not sent, not published.

Metadata required by the Phoenix framework for every official report: reference, version, planned and actual budget and variance, register of supporting documents and image consents.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Executive summary

Make our story a lever, not a prison.

9
people in the Fundación's delegation
counted from their Bogotá-Paris tickets

25,000
visitors to the show
estimate by the show's director (press)

13,026,940.70 COP
money actually spent in pesos
plus 46,026.21 EUR in euros, not added

13
Colombian partners invited
an invitation is not participation

What was done. In November 2025, the FUNDACION PHOENIX INICIATIVE ("the Fundación") took a 9-person delegation to Vannes, France, to showcase Huila at the Chocolate, Pastry and Bakery Show, which hosted the first Viennoiserie World Cup. Beforehand, videos were shot in Rivera, the stand materials were made in Colombia (plaques, banners, fique sneakers, dresses, flyers) and 13 organisations, growers and institutions from Huila were invited. The Fundación's book was also presented at the stand.

What it cost. The money actually spent is 13,026,940.70 COP and 46,026.21 EUR; pesos and euros are not added together. Part of it came from the Fundación's Alianza accounts; tickets, the sponsorship of the competition, insurance, lodging, meals and travel within France were paid directly, as in-kind contributions, by the legal representative, the French association Fondation Phoenix Initiative France and a French sponsoring company. Only 160,000 COP are estimates.

What is not here. The French association supported its own delegation and two finalists from Uruguay and Venezuela. Their costs and results belong in its own report and are not counted here. The book presented at the stand has its own report (INF-LIBRO): no cost is counted twice.

What is missing. The signed expense statement for the shoot, proof of the personal payment of the balance for the videos, the document for the lodging in Vannes paid by the French association, proof of payment for one ticket change (payment declared by the sponsoring company), and the Gobernación del Huila's response to the 2027 proposal.

What comes next. Gather the documents, formalise the in-kind contributions by board minutes (documents DA-03, DA-04 and DA-05) and, if the 2027 edition is confirmed, prepare a prior budget in pesos with purchases made from the Fundación's account.

Planned, achieved, result, proof and next step are kept apart in section 7.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Origin and traceability of funds

This section is the same in every report of the Fundación. It first states where the money for this project came from, then how all the contributions received from the French association were used, project by project, down to the account balance.

The resources for this project mainly come from contributions transferred by Fondation Phoenix Initiative France (a French association under the 1901 law, a separate legal entity) to Fundación Phoenix Iniciative, out of the donations that association received. Of the 13,026,940.70 COP spent, 9,589,640.70 COP was paid from the Foundation's account that receives those contributions.

Expenses paid directly by other entities or individuals, on behalf of the Foundation:

- **legal representative (personal funds)** : 2,107,100 COP. Personal funds of the legal representative, in-kind contribution (document DA-03), to be formalised with his statements.
- **legal representative (personal funds)** : 347.10 EUR. Personal funds of the legal representative in euros: preparation hotel in Vannes, in-kind contribution (document DA-03).
- **Fondation Phoenix Initiative France** : 6,058.14 EUR. Own funds of the French association Fondation Phoenix Initiative France, in-kind contribution (document DA-04).
- **French sponsoring company (sponsorship agreement)** : 1,330,200 COP. French sponsoring company, sponsorship agreement of 01/12/2024 (document DA-05): two ticket changes in pesos, one paid by card and the other as declared by the legal representative.
- **French sponsoring company (sponsorship agreement)** : 39,620.97 EUR. French sponsoring company in euros, same agreement (document DA-05): sponsorship of the competition, delegation tickets paid with its corporate American Express card, and ticket changes.

In addition, the French association paid expenses of this project directly for 6,058.14 EUR (in-kind contribution, not transferred to the Foundation).

Date	Alianza transaction	EUR sent	COP credited	COP used by this project
05/09/2025	00425139	9,000 EUR	41,421,037.50 COP	9,579,748.24 COP *estimate*
31/12/2025	Fund financial income	not applicable	229,938.82 COP	9,892.46 COP *estimate*
Total				**9,589,640.70 COP**

Each transfer is assigned to expenses in the order the money arrived (first in, first out): the usage column is an estimate. EUR and COP are not added together: the peso amount is the one credited to the account after the currency sale.

PERSONAL CONTRIBUTIONS FROM THE FOUNDER (NOT REIMBURSED)

Project expenses paid by Benjamin Ravenel from his personal funds and not reimbursed by the Foundation. They are contributions from an individual, separate from the Foundation's resources: they are not included in the funds spent, the cover figure or the funds check.

Date	Item	Level	Amount
2025-11-20 a 2025-11-24	**Balance of cuenta de cobro 113 (invoice-equivalent) from the video and poster supplier (videos, posters and show brochure)** Method: payment confirmed by the supplier's email of 24/11/2025; personal means of payment declared by the legal representative	▪ Declared	2,653,080 COP
Total COP			**2,653,080 COP**

Evidence to be provided: the founder's bank or card statements and invoices in the Foundation's name where they exist.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Consolidated use of the contributions received

RESOURCES RECEIVED IN THE FOUNDATION'S ACCOUNT (ALIANZA)

Item	EUR	COP
Contributions transferred by Fondation Phoenix Initiative France (18 transfers)	158,900 EUR	660,570,306.68 COP
Fund financial income	not applicable	229,938.82 COP
Other account credits (MU-06 certificate): 2026 Fund returns and foreign-exchange sale commissions, reconciled with the Alianza statements	not applicable	2,280,760.58 COP
Total received according to the MU-06 certificate		**663,081,006.08 COP**
Exchange-rate rounding on currency sales		0.70 COP

USE OF THOSE RESOURCES BY PROJECT AND EVIDENCE LEVEL (COP)

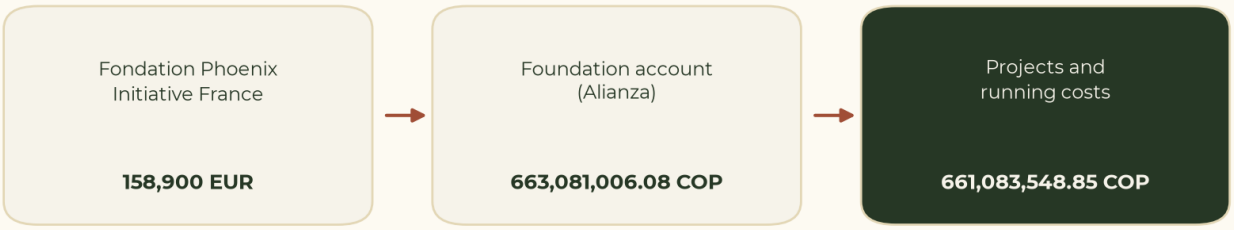
Project	Supported	Probable	Reconstructed	Estimated	Declared	Total COP
Christmas 2024	0	0	0	0	0	**0**
Phoenix Week 2025	0	0	0	0	0	**0**
Vannes 2025 (this project)	9,892.46	2,427,796.24	6,991,952	160,000	0	**9,589,640.70**
Phoenix Week 2026	13,204,644.87	14,110,000	21,000,547.86	18,134,000	6,376,563.25	**72,825,755.98**
Bajo Calima refuge	58,137.69	0	3,551,924	7,244,806	2,203,270	**13,058,137.69**
Cocoa reforestation	0	0	0	0	0	**0**
Alianza	982,882.20	207,995,000	0	0	35,041,234.06	**244,019,116.26**
Book	21,084,743.72	0	0	0	0	**21,084,743.72**
Phoenix Territory	154,724,744.96	12,945,000	2,665,600	680,000	16,000,000	**187,015,344.96**
Vannes 2027	0	0	0	0	0	**0**
Running costs	39,559,300.39	33,845,450	149,900	20,000	39,916,159.15	**113,490,809.54**
Total used	**229,624,346.29**	**271,323,246.24**	**34,359,923.86**	**26,238,806**	**99,537,226.46**	**661,083,548.85**
Account balance on 9 October 2026						1,997,457.93 COP
Check: received + rounding - used - balance						**0 COP**

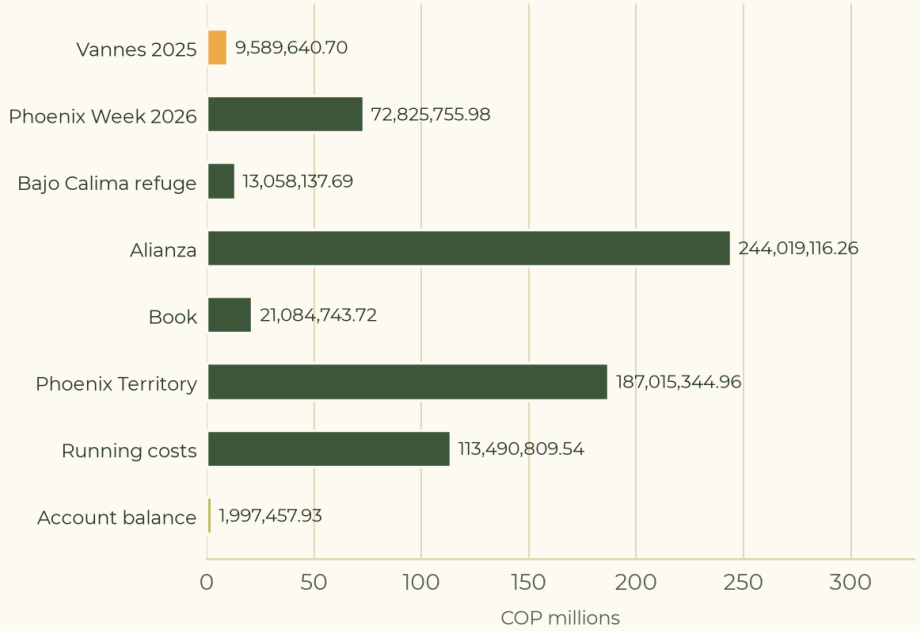
Direct payments by the French association (in-kind, not transferred; EUR)	EUR
Vannes 2025	6,058.14 EUR
Alianza	27,752.98 EUR
Book	7,194.38 EUR
Total	**41,005.50 EUR**

Fondation Phoenix Initiative France and Fundación Phoenix Iniciative are two separate legal entities. COP and EUR are never added together. Projects that did not use the account ("-") were paid directly by other entities: see each report.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

From the contribution in France to each project





The consolidated table above shows the same data.

Context

Public data on the show, the World Cup and Colombian cocoa, as of 31 October 2026. Each item has its source in a note.

- From 8 November 2025 to 11 November 2025, Vannes (Brittany, France) hosted the 21st Salon du Chocolat, Pâtisserie & Boulangerie, at the Parc des Expositions Chorus.[1]
- According to its director, the show drew some 25,000 visitors, up from 22,000 the year before. This is the organiser's estimate, not a count of visitors to the Fundación's stand.[2]
- Alongside the show, from 08/11/2025 to 10/11/2025, the first Viennoiserie World Cup took place, created by the association Pâtissiers dans le Monde. Colombia was on the official list of announced countries.[3]
- Sources disagree on the number of teams (12 nations announced by the official website, 14 teams according to So Good). The podium was South Korea, Switzerland and Canada. The show's guest country of honour was Ecuador, not Colombia.[4]
- The International Cocoa Organization recognises Colombia as a producer of fine or flavour cocoa, a category that accounts for about 80 % of its bean exports.[5]
- Colombia produced 67,700 tonnes of cocoa in 2024 on 200,000 planted hectares; ProColombia lists France among the promising markets for Colombian cocoa and cocoa products.[6]
- The press reviewed does not mention Colombian cocoa growers, the Colombian Embassy or a Colombian chocolate team at the show. This report does not claim they were there.[7]

Sources

1. Unidivers, “Salon du chocolat de Vannes”, 2025. Mairie de Vannes, events calendar. (mairie-vannes.fr/agenda/salon-du-chocolat-patisserie-boulangerie) unidivers.fr/vannes-salon-chocoolat/

2. Ouest-France, 11/11/2025. ouest-france.fr/bretagne/vannes-56000/le-salon-du-chocolat-menace-de-quitter-vannes-17cd56fc-bf1b-11f0-a7a6-0300a242c945

3. Official competition website. So Good Magazine, “South Korea wins the first Coupe du Monde de la Viennoiserie”. (sogoodmagazine.com/pastry-blog/pastry-competition/south-korea-wins-the-first-coupe-du-monde-de-la-viennoiserie/) salon-chocolat-patisserie.fr/coupedumond-viennoiserie

4. Official website; So Good Magazine; Ouest-France, 09/11/2025. ouest-france.fr/bretagne/vannes-56000/en-images-un-niveau-fou-la-coupe-du-monde-de-viennoiserie-au-salon-du-chocolat-attire-les-foules-a-vannes-4c7acb98-bd7f-11f0-8cb4-6688b3edc317

5. ICCO, “Fine or flavour cocoa”, decision of April 2024. icco.org/fine-or-flavor-cocoa/

6. USDA FAS, “The Colombian Cacao Sector, Update”, CO2025-0033, 2025. ProColombia, 10/11/2021. (procolombia.co/en/colombiatrade/buyer/articles/colombian-flower-and-cocoa-exports-revenue) apps.fas.usda.gov/newgainapi/api/Report/DownloadReportByFileName?fileName=The%20Colombian%20Cacao%20Sector%20-%20Update_Bogota_Colombia_CO2025-0033.pdf

7. Document search of 31/10/2026 (Ouest-France, official website, So Good): no mention found.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

1. Introduction

This report covers the participation of the FUNDACION PHOENIX INICIATIVE in the Vannes Chocolate, Pastry and Bakery Show (France), from 8 November 2025 to 11 November 2025, and its preparation in Rivera (Huila). It is the Fundación's first international outing recorded in its database.

It follows the Phoenix network's official report outline (14 points) and adds what the main project reporting frameworks ask for: executive summary, sourced context, theory of change, beneficiaries on three levels, indicator table, analysis against the OECD DAC criteria, traceability of funds, risks, compliance with the Colombian Special Tax Regime (RTE), forgotten or probable costs, and a statement of compliance. No institutional donor funded this action: these frameworks are used as good practice.

The mission was French-Colombian. The French association Fondation Phoenix Initiative France, a separate entity from the Fundación, wrote its own index of the event (CDM 2025 index). This report counts only what belongs to the Colombian Fundación: its 9-person delegation and the costs linked to it, even when another entity paid them.

We wrote it with four words in mind: transparency, justification, common sense and goodwill. Every figure comes from the Fundación's project database and carries its level of proof. What we do not know, we say.

This public version is meant for donors and partners: it presents aggregated figures, with no personal data.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

2. Context and rationale

Huila produces cocoa recognised as fine or flavour, coffee and its own cuisine, yet it is rarely present at European trade shows in the sector. Each year the Vannes Chocolate Show brings together craftspeople, schools, brands and a wide public around chocolate, pastry and baking.

In 2025 the show hosted the first Viennoiserie World Cup, with Colombia on the list of announced countries. For the Fundación it was a chance to present the territory of Rivera, its pillars (ecological restoration, culture and development, eco-sustainable infrastructure, well-being and healthy living) and its book to an audience that did not know it.

Why the Fundación. Its mission is to protect and regenerate the Huila territory and to train the people who live there. Opening markets and contacts in Europe for Huila's growers and young people is part of that mission, as long as what is promised is kept apart from what is achieved.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

3. Objectives and beneficiaries

3.1 Objectives

- **Overall:** showcase Huila's cocoa, growers, trades and territory in an international setting.
- **Specific 1:** run a Fundación stand at the show, built around its four pillars.
- **Specific 2:** take a Colombian delegation and give it a first international experience.
- **Specific 3:** invite Huila's cocoa organisations and growers to take part.
- **Specific 4:** build contacts for future editions and cooperation.

3.2 Theory of change

From activity to impact, in four steps. The first two are proven by tickets, invoices and photos; the last two are what the action aims for, without measurement.

ACTIVITIES
- Video shoot in Rivera from 17/09/2025 to 22/09/2025
- Stand materials: plaques, banners, badges, flyers, fique sneakers and dresses
- Invitations to cocoa organisations and growers in Huila
- Trip of a 9-person delegation to Vannes
- Fundación stand at the show, from 08/11/2025 to 11/11/2025

→

OUTPUTS
- Videos and a poster about the territory
- An 18 m² stand presenting the Fundación's four pillars
- 13 invitation letters sent
- 10,000 flyers printed
- Presentation of the Fundación's book (report INF-LIBRO)

→

OUTCOMES
- Huila and the Fundación seen by a European audience
- Contacts with craftspeople, organisations and institutions
- A Colombian delegation with its first experience of an international show

→

IMPACT
- More opportunities for Huila's cocoa, trades and young people
- A proposal for a 2027 edition with Colombia and Huila as guests

Assumptions: contacts are followed up after the show and the Gobernación del Huila responds to the 2027 proposal. Neither contacts nor stand traffic were measured: the effects and impact describe the logic of the action, not proven results.

3.3 Beneficiaries and impact

Beneficiaries are shown on three levels that are never added together. The direct level is counted in a document; the indirect level is estimated with a public method; the potential level is a projection. The Sustainable Development Goals (SDGs) are cited as a contribution, not as a measured result.

Direct beneficiaries

People who took part or received something, counted in a document.

Group	Number	Method	Source	Status	SDG
The Fundación's delegation people who travelled to Vannes with the Fundación: coordination, ambassador, video production, partner of the cocoa project and Rivera team	9	count of the 9 Bogotá-Paris tickets; the other members listed in the CDM 2025 index belonged to the French delegation and are not counted (confirmed by the legal representative on 31/10/2026)	Air France tickets; CDM 2025 index	verified	contributes to SDG 17, SDG 8

Indirect beneficiaries

People reached as a knock-on effect; estimated with a public method. Never added to the direct level.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Group	Number	Method	Source	Status	SDG
Show audience visitors to the show where the stand was located	**25,000**	organiser's figure reported in the press; not visitors to the stand	Ouest-France, 11/11/2025	verified	contributes to SDG 17
Colombian suppliers workshops and businesses for the materials: plaques, banners, fique sneakers, dresses, flyers, videos and filming	**7**	suppliers with an invoice or receipt	Gastos tab of the database	verified	contributes to SDG 8
Cocoa organisations and growers invited cocoa growers' federation, grower associations in Rivera and Yaguará, businesses and institutions in Huila	**13**	invitation letters sent; an invitation is not participation	letters from June to August 2025	verified	contributes to SDG 17

Potential reach

What the action makes possible in the future: a projection, not a result.

Group	Number	Method	Source	Status	SDG
Image of Colombia and Huila Colombian presence at the show; proposal for a 2027 Colombia-Huila edition	**no figure**	no figure: this is a projection	official competition website; letter of 30/04/2026	projection	contributes to SDG 8, SDG 17

The show's audience is not the stand's audience: it is the event audience, cited as context, not as people reached by the Fundación.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

4. Description of the action

Preparation in Rivera. From 17 September 2025 to 22 September 2025, a filmmaker shot the stand videos in Rivera. In October 2025, identification plaques, banners, badges, seven pairs of fique sneakers and seven long dresses for the delegation were made in Colombia, and 10,000 flyers were printed. Between June and August 2025, the Fundación wrote to organisations, growers and institutions in Huila to invite them.

Travel. Nine people flew from Bogotá to Paris from 5 November 2025 to 13 November 2025; three of them changed their return to stay longer. The legal representative arrived in Vannes on 2 November 2025 to prepare the stand.

At the show. From 8 November 2025 to 11 November 2025, the Fundación ran an 18 m² stand on its four pillars, with videos, flyers and the Fundación's book. The delegation attended the first Viennoiserie World Cup.

What the French association did. According to its index, the Fondation Phoenix Initiative France supported two finalists from Uruguay and Venezuela, trained in France, and brought in French companies and sponsors. Those results are not attributed to the Colombian Fundación in this report.

> WHAT IS NOT CLAIMED
> This report does not claim that a Colombian team competed or that Huila cocoa was sold at the show: no document in the database proves it. The index speaks of an “official sponsor”: this report only records the payment for the sponsorship of the competition to a communication agency, made on 7 July 2025 by the French sponsoring company, a separate entity (section 10).

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

5. Human, material, logistical and financial resources

Human. A 9-person delegation and the legal representative. The delegation's work at the stand has no recorded cost.

Material. An 18 m² stand, a photo booth, plaques, banners, badges, flyers, displays, fique sneakers, dresses, videos and a poster, and copies of the Fundación's book (counted in report INF-LIBRO).

Financial. 13,026,940.70 COP and 46,026.21 EUR, paid between July and November 2025 by the Fundación, the legal representative, the French association and a French sponsoring company. Details are in section 10.

5.1 Event logistics

The group's meals, transport and lodging during the trip, as far as is known today:

- **International travel.** 9 Bogotá-Paris tickets and their changes, in the database (section 10).
- **Travel within Colombia.** Rivera-Neiva bus estimated; Neiva-Bogotá domestic flights not found, apart from one Medellín-Bogotá flight.
- **Lodging.** The French association paid for the delegation's lodging in Vannes from 06/11/2025 to 12/11/2025 (document to be located) and in Paris on the night of 12/11/2025 to 13/11/2025 (in the database). The legal representative's preparation hotel, from 02/11/2025 to 05/11/2025, is also in the database.
- **Meals.** According to the index, the show covered part of the meals with vouchers; the French association paid for the group's meals from 08/11/2025 to 11/11/2025 (in the database). Meals not covered by any outflow are estimated in the logistics sheet, without being added to the total.
- **Vehicle in France.** According to the index, a French town council lent a nine-seat vehicle; the French association paid for fuel, parking and motorway stops (in the database).
- **Shoot in Rivera.** Transport, lodging and meals for the film crew are included in the reimbursement of 16/10/2025.

The Fundación's method for undocumented logistics: people x days x unit cost from a public source, allocated only within an unjustified real outflow and never above it, always labelled as an estimate.

This whole table is an estimate: people x days x sourced unit cost. It only absorbs unsupported real outflows from the same payer close to the date; the uncovered cost is not added to the project's expenses.

Period	The Fundación's delegation in France, 05/11/2025 to 13/11/2025	
People	9	
Counting method	9 delegation tickets, as declared by the legal representative on 31/10/2026	
Days	8	
Meals per day	3 a day, no afternoon snack	
Unit cost	16 EUR per meal	
Theoretical cost		3,456 EUR *estimate*
Already supported by invoice (deducted)		144 EUR *estimate*
Allocated to real outflows		2,014.78 EUR *estimate*
Cost not covered by identified outflows		**1,297.22 EUR** *estimate*

6. Governance and responsibilities

Responsible entity. FUNDACION PHOENIX INICIATIVE (NIT 901899379-2), based in Rivera (Huila). It is the only issuing entity of this report.

Other entities. The Fondation Phoenix Initiative France (a French association under the 1901 Act) is a separate legal entity: it took out the insurance and paid for the delegation's lodging, meals, photo booth and travel in France; it also brought its own delegation. A French sponsoring company, a separate company, paid for the sponsorship of the competition, the delegation's tickets with its corporate American Express card and the ticket changes, under its sponsorship agreement. The legal representative paid from personal funds for the preparation hotel, one domestic flight and the flyers. Each line in section 10 shows its actual payer. These payments are in-kind contributions to the Fundación: the accountant decides how to record them and the board approves them by minutes (documents DA-03, DA-04 and DA-05).

Partners. Organisations, growers and institutions in Huila invited by letter; their participation in the show is not documented.

Approval of this report. It is signed by the legal representative (statement at the end) and reviewed by the accountant.

6.1 Risk management

Risk	What happened in 2025	Measure for a next edition
Mixing of entities	Invitation letters on the French association's letterhead; an event index written by it that speaks of “the Foundation” without distinction.	One issuer per document; one report per entity, without adding up their costs.
Costs paid by third parties	Tickets, insurance and hotels paid by other entities or by the legal representative.	Prior budget and purchases from the Fundación's account, or a written in-kind agreement before the trip.
Advances not accounted for	Reimbursements to the coordinator with no signed expense statement.	Signed expense statement and invoices in the Fundación's name for each advance.
Claims without proof	The index reports titles and social media audiences with no support in the database.	Publish only what has a document; the rest as “declared”.
International group travel	Nine people, some with no experience of travelling abroad; travel insurance for five.	Insurance for every member, a contact person and a written travel protocol.

6.2 Gender approach

The delegation included women and men; the database does not record the exact split by sex: not documented at the issue date. Seven long dresses and seven pairs of fique sneakers were made for the delegation. For a next edition: count the delegation by sex and age, and make sure Huila's women growers are represented.

6.3 Child protection

According to the tickets, no minor was part of the Fundación's delegation. The show photos kept by the Fundación show adults; the image consent forms signed during the event are kept by the legal representative (declared level). No photo is published with the name of a private individual.

> DECLARED
> Image consent: signed at every event by the children's parents, the team and the institutions, as declared by the legal representative. The forms are kept in the Foundation's records and are not published. No child's name appears in this report.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

6.4 Environmental impact

The main impact is air travel: 9 Bogotá-Paris return trips, plus domestic flights. The carbon footprint was not calculated. The 10,000 paper flyers also have an environmental cost. For a next edition: calculate and communicate the trip's footprint, favour digital media and reuse the stand materials.

6.5 Compliance with the Special Tax Regime

The Fundación belongs to the Colombian Special Tax Regime (Régimen Tributario Especial, RTE). Each project is linked to its meritorious activity and to the use of the resources received, under the Tax Code (Estatuto Tributario, ET).

Special Tax Regime (RTE) item	Situation in this project
Meritorious activity (art. 359 ET)	Cultural promotion and development of the Huila territory abroad. Which meritorious activity registered by the Fundación covers it: not documented at the issue date; the accountant determines it.
Origin of resources (art. 364-5 ET, form 2532)	Fundación resources at Alianza (contributions transferred by the Fondation Phoenix Initiative France, a separate entity, from the donations it received) and in-kind contributions from third parties: the legal representative, the French association and a French sponsoring company. Contributions received from abroad are reported as cooperation or donation as the accountant decides.
Use of surplus (art. 358 ET)	Not applicable at project level: analysed in the Fundación's annual accounts.
Payments to executives (art. 356-1 ET, form 2531)	Reimbursement transfers were made to a person who then held an executive position; part of them is reconstructed with invoices for the show. The accountant checks how they are treated.
Publication on the web register (art. 364-5 ET)	This report can feed into the annual results report that the Fundación publishes on the DIAN web register, updated by 30 June each year at the latest.

Foundation organisation chart (October 2026)

Team roles according to the organisation chart in force on 31/10/2026. The public version does not name individuals.

Area	Roles
Leadership and governance	Founder and legal representation; chair of the Fundación Phoenix Initiative Colombia; chair of the Fondation Phoenix Initiative France (separate legal entity); administration and management coordination
Advisory and support	Territorial advisor; regulatory advisor; logistics advisor; support for economic and financial strategy; accounting
Technical team	Architecture (lead and project coordination of the Phoenix mission); environmental management; forestry engineering; electrotechnical innovation; eco-responsible materials and innovative technologies
Community and ambassadors	Communication and environmental restoration; culture; healthy living; responsible architecture; youth and food well-being; culture and community development; agricultural projects and community development

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

7. Impact and results

For each objective: what was planned, what was done, the result, the proof and the next step.

Planned	Done	Result	Proof	Next step
A Fundación stand	18 m² stand from 08/11/2025 to 11/11/2025	The Fundación and its pillars presented to a European audience; visits not counted	Stand photo; CDM 2025 index	Count visits and contacts
A Colombian delegation	9 people travelled	First international experience for the group; no testimonies collected	Tickets	Collect testimonies on return
Involve cocoa organisations	13 invitations	Participation not documented	Letters	Confirm who replied
Materials made in Huila	Plaques, banners, fique sneakers, dresses, flyers, videos	7 Colombian suppliers with an invoice or receipt	Invoices and receipts	Buy from the Fundación's account
Follow-up	2027 Colombia-Huila invitation letter of 30/04/2026	A proposal, not a commitment	Letter (annex to the full version)	Response from the Gobernación del Huila

DECLARED

More than 6,000 new followers, more than 10 million impressions and more than 15 million views on the competition's social media and an individual title for one of the finalists. None of these figures is supported by the Fundación's database: they are not used as results in this report.

7.1 Analysis against the OECD DAC criteria

Criterion	Analysis
Relevance	Showcasing Huila, its cocoa and its trades at a European show fits the Fundación's mission. The show is about chocolate, pastry and baking: a stage close to cocoa, but with no documented cocoa business meetings.
Coherence	The action was carried out with the French association Fondation Phoenix Initiative France, which brought its own delegation and its own finalists. This report keeps the two apart: it only counts the delegation and the costs linked to the Colombian Fundación.
Effectiveness	The stand existed and the delegation travelled, as shown by tickets and photos. Contacts, stand traffic and commercial outcomes were not measured.
Efficiency	13,026,940.70 COP and 46,026.21 EUR spent, mostly backed by documents at the probable or reconstructed level. With no measured results, no cost per contact or per visitor is calculated.
Impact	Not measured. The French association's index reports social media audience figures that the database does not support; the 2027 proposal is a projection.
Sustainability	The 2027 Colombia-Huila invitation letter opens a possible follow-up with the Gobernación del Huila. Nothing is signed: it is a projection.

OECD DAC criteria (2019), used as an internal analysis grid, not as an external evaluation.

7.2 Economic, social and cooperative benefit

LOCAL ECONOMY

Part of the spending stayed in Colombia, with suppliers in Huila and Bogotá: flyers (1,761,200 COP), plaques, banners, fique sneakers and dresses (5,691,952 COP), videos and poster (deposit of 1,300,000 COP; the balance was paid by the founder, section 10.7) and the shoot in Rivera (2,427,796.24 COP). Tickets, insurance and hotels were paid to foreign companies.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

BENEFICIARIES

Beneficiaries are shown on three levels in section 3.3: 9 delegation members (direct), Colombian suppliers and invited partners (indirect), and the image of Huila (potential). For most of the delegation, it was a first professional trip abroad.

Level	Group	Number
Direct beneficiaries	The Fundación's delegation	**9**
Indirect beneficiaries	Show audience	**25,000**
Indirect beneficiaries	Colombian suppliers	**7**
Indirect beneficiaries	Cocoa organisations and growers invited	**13**
Potential reach	Image of Colombia and Huila	**no figure**

People reached as a knock-on effect; estimated with a public method. Never added to the direct level.

FRANCE-COLOMBIA COOPERATION AND PARTNERS

The action brings together the Fundación, the French association Fondation Phoenix Initiative France and a French sponsoring company, which paid directly for a significant share of the euro costs (lodging, meals, insurance, travel and sponsorship) as in-kind contributions. Each entity keeps its own accounts and its own report.

HUMANITARIAN AND VOLUNTARY CHARACTER

The delegation's work at the stand and the legal representative's work have no recorded pay in the database. No monetary value is assigned to them: no source would allow this to be done rigorously.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

8. Quantitative and qualitative indicators

No numerical target was set before the action and there was no baseline measurement: the columns state it as such.

Indicator	Baseline	Target	Achieved	Source and verification	Variance
People in the Fundación's delegation	not applicable	not set	9	Bogotá-Paris tickets (database, Gastos tab)	cannot be calculated without a target
Fundación stand	not applicable	one stand	one 18 m² stand	CDM 2025 index; photo of 08/11/2025	none
Colombian partners invited	not applicable	not set	13 invited; participation not documented at the issue date	invitation letters	cannot be calculated without a target
Colombian suppliers with an invoice or receipt	not applicable	not set	7	database, Gastos tab	cannot be calculated without a target
Flyers printed	not applicable	not set	10,000	invoice FE997	distribution not counted
Visitors to the show	22,000 in 2024	not applicable	25,000 (organiser's estimate)	Ouest-France	audience of the show, not of the stand
Follow-up proposal	none	not set	2027 Colombia-Huila invitation letter of 30/04/2026	letter (annex)	signature and response not documented at the issue date
Money actually spent	not applicable	no prior budget	13,026,940.70 COP and 46,026.21 EUR	database, VAN25 sheet	cannot be calculated

Qualitative. The French association's index describes a close-knit delegation and a busy stand; the Fundación did not collect its own testimonies. No contact or sales indicator was measured.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

9. Communication and records

- Stand videos and poster, produced in Rivera in September and October 2025.
- Show photos in the Fundación's photo library (World Cup 2025 folder), adults only.
- CDM 2025 index of the French association (document EVENT-02), in French.
- Financial report, version 2, of 30 October 2026.
- 2027 Colombia-Huila invitation letter of 30 April 2026.

Source documents are kept in the Fundación's records.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

10. Budget, actual spending, funding and supporting documents

10.1 Planned, actual and variance

The Fundación approved no prior budget. The French association's index estimates the cost of the whole French-Colombian mission at 115,000 to 120,000 EUR, and a net cost of 70,000 to 90,000 EUR, with no verifiable expense table and for both delegations together: it is not used. The accountant recorded 17,690,000 COP under “Feria Francia” in the 2025 income statement, with no detail: it is not used either. Actual spending, rebuilt line by line, is 13,026,940.70 COP and 46,026.21 EUR.

COP, EUR and USD are never added together. Euro amounts are shown in euros; their peso equivalent exists in the database for reference only and is not added to the peso total.

10.2 How to read the levels of proof

Level	How to read the evidence levels
■ **Supported**	Document plus payment visible on a bank statement.
■ **Probable**	Payment on the statement, plus an order, an email, a report or a written reason.
■ **Reconstructed**	Activity proven; the amount comes from a partial document (invoice in another name, payment through an intermediary, expense covered by a transfer).
■ **Estimated**	Activity proven; amount = proven volume x sourced public price, always inside a real cash outflow. Marked “estimate”.
■ **Declared**	Payment on the statement; its purpose is stated by the legal representative or allocated by indication.

RECONSTRUCTED

6,991,952 COP are reconstructed: four invoices for materials in the Fundación's name and the video supplier's deposit receipt, linked to the October 2025 transfers FUND-S08.

PROBABLE

3,332,996.24 COP in pesos are probable: payment is proven by a ticket, an invoice or a statement, but one document is missing (ticket invoice, expense statement, card payment proof). Euro costs carry their level line by line in table 10.3.

ESTIMATED

160,000 COP are estimates: the delegates' bus trips to Neiva (8 delegates x 2 trips x 10,000 COP, public price P04), allocated within transfers FUND-S08.

SUPPORTED

1,771,092.46 COP are supported: the flyers invoice, plus the 4 x 1000 levy and the withholding shown on the Alianza statements.

10.3 Expense details

Item	Category	Actual payer	Level	Amount
Sponsorship of the first Viennoiserie World Cup through an agency: digital communication, videos, photos and coverage	Communication	French sponsoring company (sponsorship agreement)	■ Supported	31,525.20 EUR

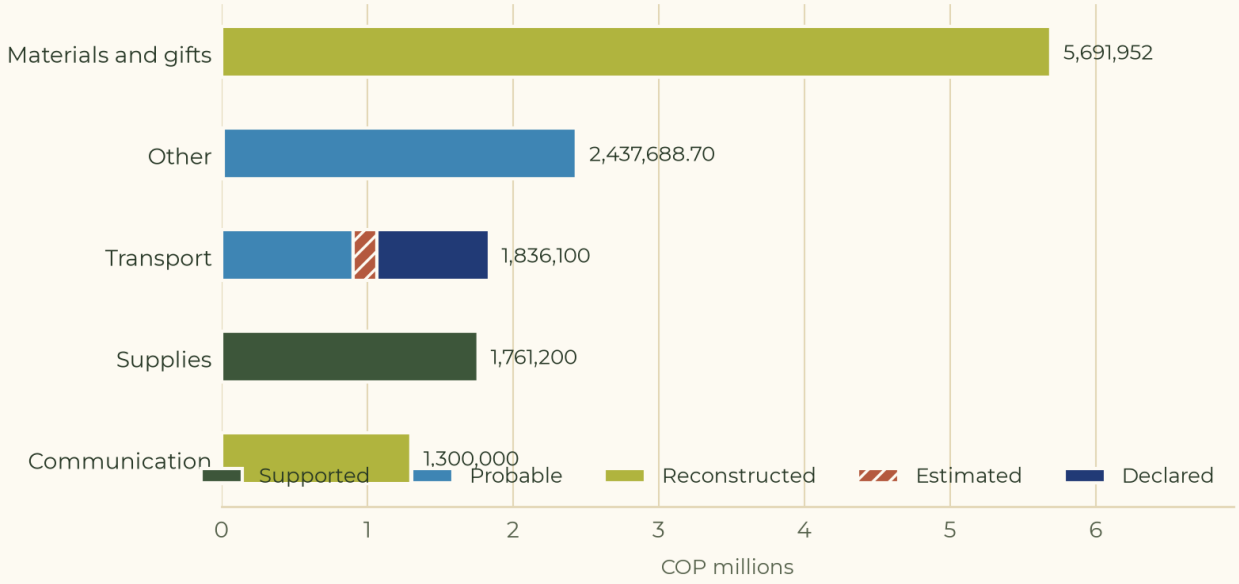
FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Item	Category	Actual payer	Level	Amount
8 Bogotá-Paris tickets for the delegation, 05/11/2025 to 13/11/2025	Transport	French sponsoring company (sponsorship agreement)	■ Supported	7,226 EUR
Bogotá-Paris ticket for the ninth delegation member, same dates	Transport	French sponsoring company (sponsorship agreement)	■ Supported	791.09 EUR
10,000 colour flyers and acrylic displays for the stand	Supplies	legal representative (personal funds)	■ Supported	1,761,200 COP
Ticket change for one member (return on 28/11/2025)	Transport	French sponsoring company (sponsorship agreement)	■ Probable	559,300 COP
Delegation lodging in Paris on the night of 12/11/2025 to 13/11/2025, before the return flight (seven rooms, breakfast included)	Accommodation	Fondation Phoenix Initiative France	■ Probable	2,450 EUR
Cash deposit for the stand's videos and poster Role: coordination	Communication	Fundación (Alianza accounts)	■ Reconstructed	1,300,000 COP
Metal plaques, banners and badges, fique sneakers and long dresses for the delegation	Materials and gifts	Fundación (Alianza accounts)	■ Reconstructed	5,691,952 COP
Overland trips for the Huila delegates to the airport Role: local transport	Transport	Fundación (Alianza accounts)	■ Estimated	160,000 COP *estimate*
Ticket changes for two members (return on 19/11/2025)	Transport	French sponsoring company (sponsorship agreement)	■ Supported	78.68 EUR
Reimbursement of the Rivera shoot (17/09/2025 to 22/09/2025): production, transport, lodging, meals and materials Role: video production	Other	Fundación (Alianza accounts)	■ Probable	2,427,796.24 COP
Ticket change for one member (return on 28/11/2025)	Transport	French sponsoring company (sponsorship agreement)	■ Declared	770,900 COP
Photo booth for the stand, delivered on 08/11/2025	Materials and gifts	Fondation Phoenix Initiative France	■ Supported	669 EUR
Medellín-Bogotá flight for one member to connect with the Paris flight, and its change	Transport	legal representative (personal funds)	■ Probable	345,900 COP
5 travel insurance policies for the delegation	Team and logistics	Fondation Phoenix Initiative France	■ Probable	402.32 EUR
Hotel in Vannes from 02/11/2025 to 05/11/2025 to prepare the stand	Accommodation	legal representative (personal funds)	■ Probable	347.10 EUR
Costs at Nantes airport on the delegation's arrival	Transport	Fondation Phoenix Initiative France	■ Probable	65.30 EUR

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Item	Category	Actual payer	Level	Amount
Delegation meal in Vannes on 08/11/2025	Food	Fondation Phoenix Initiative France	■ Supported	690.90 EUR
Food shopping on 09/11/2025	Food	Fondation Phoenix Initiative France	■ Supported	104.79 EUR
Motorway stops on 10/11/2025	Food	Fondation Phoenix Initiative France	■ Probable	15.59 EUR
Parking at Roissy airport on 10/11/2025	Transport	Fondation Phoenix Initiative France	■ Supported	31 EUR
Meal in Paris on 10/11/2025	Food	Fondation Phoenix Initiative France	■ Supported	45 EUR
Fuel for the vehicle between Vannes and Paris on 10/11/2025	Transport	Fondation Phoenix Initiative France	■ Probable	102.87 EUR
Delegation meal at a Vannes hotel on 11/11/2025	Food	Fondation Phoenix Initiative France	■ Supported	1,158.50 EUR
Fuel on 12/11/2025	Transport	Fondation Phoenix Initiative France	■ Probable	108.65 EUR
Fuel for the return to the Pyrenees on 13/11/2025	Transport	Fondation Phoenix Initiative France	■ Probable	119.52 EUR
Financial transactions levy (4 x 1000) on the project's outflows	Other	Fundación (Alianza accounts)	■ Supported	9,711.18 COP
Withholding tax on returns when withdrawing from the Fund	Other	Fundación (Alianza accounts)	■ Supported	181.28 COP
Fourteen meals on 03/11/2025 in Vannes, while preparing the show	Food	Fondation Phoenix Initiative France	■ Supported	94.70 EUR
Total COP				**13,026,940.70 COP**
Total EUR				**46,026.21 EUR**

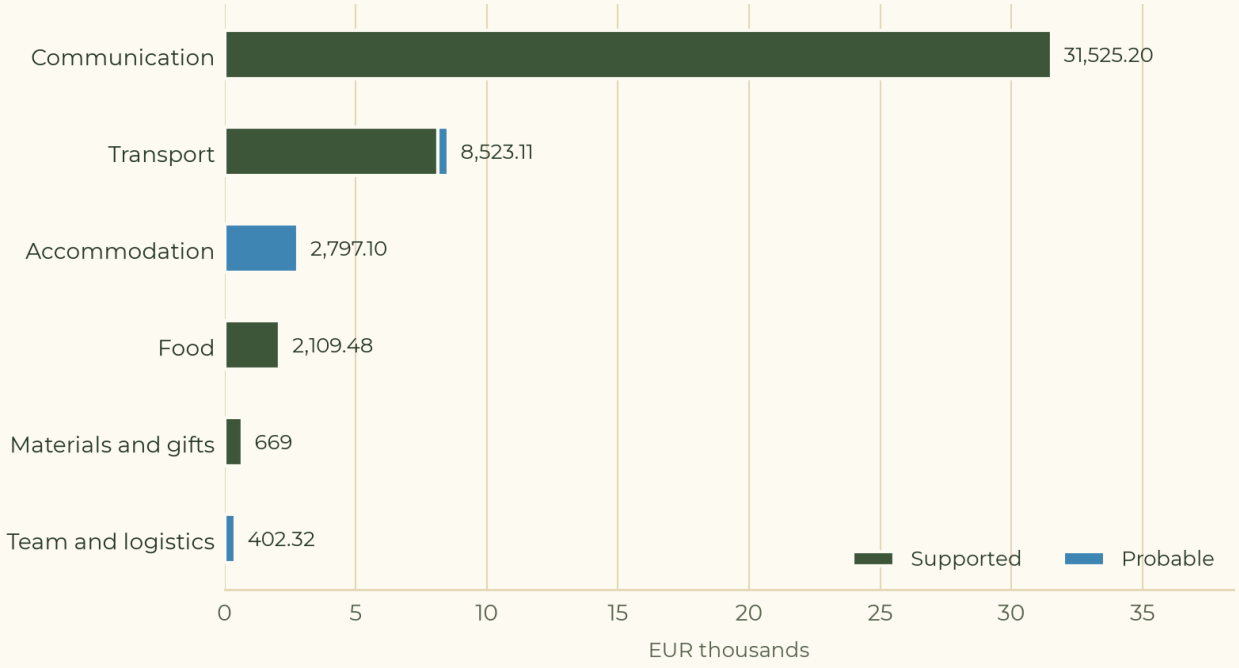
Spending by category and evidence level (COP)



Same data as a table

Category	Supported	Probable	Reconstructed	Estimated	Declared	Total COP
Supplies	1,761,200 COP	0 COP	0 COP	0 COP	0 COP	1,761,200 COP
Transport	0 COP	905,200 COP	0 COP	160,000 COP *estimate*	770,900 COP	1,836,100 COP
Communication	0 COP	0 COP	1,300,000 COP	0 COP	0 COP	1,300,000 COP
Materials and gifts	0 COP	0 COP	5,691,952 COP	0 COP	0 COP	5,691,952 COP
Other	9,892.46 COP	2,427,796.24 COP	0 COP	0 COP	0 COP	2,437,688.70 COP
Total	**1,771,092.46 COP**	**3,332,996.24 COP**	**6,991,952 COP**	**160,000 COP**	**770,900 COP**	**13,026,940.70 COP**

Spending by category and evidence level (EUR)

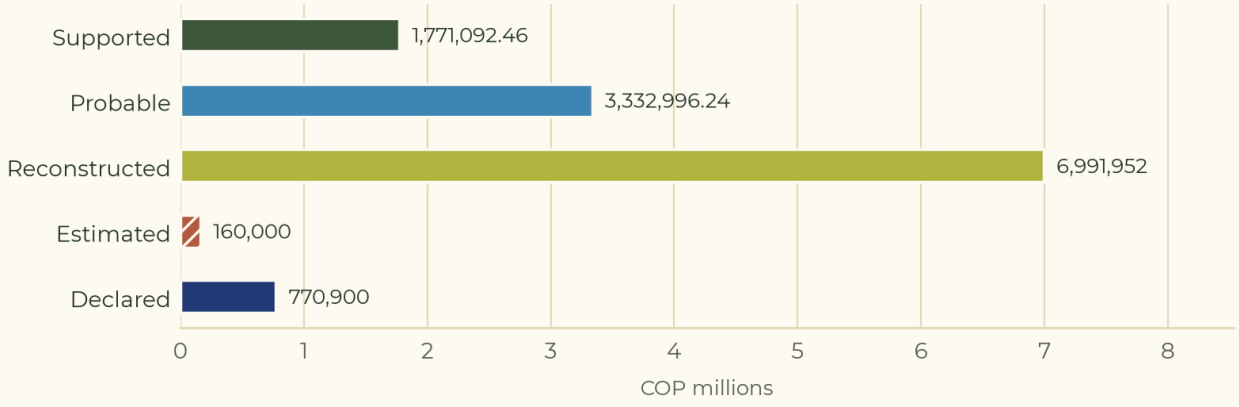


Same data as a table

Category	Supported	Probable	Total EUR
Communication	31,525.20 EUR	0 EUR	31,525.20 EUR
Transport	8,126.77 EUR	396.34 EUR	8,523.11 EUR
Accommodation	0 EUR	2,797.10 EUR	2,797.10 EUR
Materials and gifts	669 EUR	0 EUR	669 EUR
Team and logistics	0 EUR	402.32 EUR	402.32 EUR
Food	2,093.89 EUR	15.59 EUR	2,109.48 EUR
Total	**42,414.86 EUR**	**3,611.35 EUR**	**46,026.21 EUR**

The chart and the table by category and level cover pesos only. The 46,026.21 EUR in euros cover tickets, the sponsorship of the competition, insurance, lodging, meals, travel within France and the photo booth; each line appears in the table with its level.

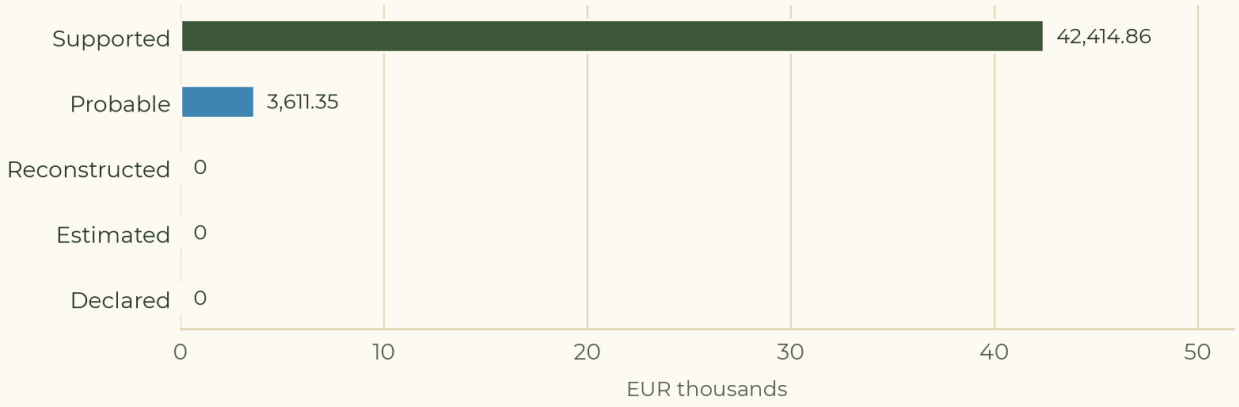
Spending by evidence level (COP)



Same data as a table

Level	Amount
Supported	1,771,092.46 COP
Probable	3,332,996.24 COP
Reconstructed	6,991,952 COP
Estimated	160,000 COP (estimate)
Declared	770,900 COP
Total	**13,026,940.70 COP**

Spending by evidence level (EUR)



Same data as a table

Level	Amount
Supported	42,414.86 EUR
Probable	3,611.35 EUR
Reconstructed	0 EUR
Estimated	0 EUR
Declared	0 EUR
Total	**46,026.21 EUR**

10.4 Traceability of funds

From the money that came in to each outflow. Only two outflows come from the Fundación's Alianza accounts (transfers FUND-S08 and the shoot reimbursement), plus bank levies; the others are third-party payments, counted as in-kind contributions.

Actual payer	Source	Amount
legal representative (personal funds)	Personal funds of the legal representative, in-kind contribution (document DA-03), to be formalised with his statements.	2,107,100 COP
legal representative (personal funds)	Personal funds of the legal representative in euros: preparation hotel in Vannes, in-kind contribution (document DA-03).	347.10 EUR
Fondation Phoenix Initiative France	Own funds of the French association Fondation Phoenix Initiative France, in-kind contribution (document DA-04).	6,058.14 EUR
Fundación (Alianza accounts)	Fundación accounts at Alianza: contributions transferred by the Fondation Phoenix Initiative France (a French 1901 Act association, a separate entity) from the donations it received, and Fund returns.	9,589,640.70 COP

Actual payer	Source	Amount
French sponsoring company (sponsorship agreement)	French sponsoring company, sponsorship agreement of 01/12/2024 (document DA-05): two ticket changes in pesos, one paid by card and the other as declared by the legal representative.	1,330,200 COP
French sponsoring company (sponsorship agreement)	French sponsoring company in euros, same agreement (document DA-05): sponsorship of the competition, delegation tickets paid with its corporate American Express card, and ticket changes.	39,620.97 EUR

Outflow	Item	Outflow amount	In this project	Outside this project	Difference
HC-51	Flyers and displays paid by the legal representative (document DA-03). 14/09/2025 · legal representative (personal funds) → printer	1,761,200 COP	1,761,200 COP	0 COP	0 COP
HC-58	Domestic flight to connect with the international flight (document DA-03). 27/10/2025 · legal representative (personal funds) → airline	345,900 COP	345,900 COP	0 COP	0 COP
HC-61	Hotel for preparing the stand (document DA-03). 05/11/2025 · legal representative (personal funds) → hotel	347.10 EUR	347.10 EUR	0 EUR	0 EUR
FFR-OP159	Delegation lodging in Paris (document DA-04). 10/10/2025 · Fondation Phoenix Initiative France → hotel	2,450 EUR	2,450 EUR	0 EUR	0 EUR
FFR-OP188	Photo booth for the stand (document DA-04). 27/10/2025 · Fondation Phoenix Initiative France → photo booth supplier	669 EUR	669 EUR	0 EUR	0 EUR
HC-60	Travel insurance taken out by the French association (document DA-04). 03/11/2025 · Fondation Phoenix Initiative France → insurer	402.32 EUR	402.32 EUR	0 EUR	0 EUR
FFR-OP202	Payment from the French association's account (document DA-04). 10/11/2025 · Fondation Phoenix Initiative France → airport	65.30 EUR	65.30 EUR	0 EUR	0 EUR
FFR-OP203	Payment from the French association's account (document DA-04). 10/11/2025 · Fondation Phoenix Initiative France → restaurant	690.90 EUR	690.90 EUR	0 EUR	0 EUR
FFR-OP204	Payment from the French association's account (document DA-04). 10/11/2025 · Fondation Phoenix Initiative France → supermarket	104.79 EUR	104.79 EUR	0 EUR	0 EUR
FFR-OP206	Payment from the French association's account (document DA-04). 12/11/2025 · Fondation Phoenix Initiative France → motorway service area	15.59 EUR	15.59 EUR	0 EUR	0 EUR
FFR-OP210	Payment from the French association's account (document DA-04). 12/11/2025 · Fondation Phoenix Initiative France → airport	31 EUR	31 EUR	0 EUR	0 EUR

Outflow	Item	Outflow amount	In this project	Outside this project	Difference
FFR-OP211	Payment from the French association's account (document DA-04). 12/11/2025 · Fondation Phoenix Initiative France → restaurant	45 EUR	45 EUR	0 EUR	0 EUR
FFR-OP212	Payment from the French association's account (document DA-04). 12/11/2025 · Fondation Phoenix Initiative France → petrol station	102.87 EUR	102.87 EUR	0 EUR	0 EUR
FFR-OP213	Payment from the French association's account (document DA-04). 12/11/2025 · Fondation Phoenix Initiative France → hotel restaurant	1,158.50 EUR	1,158.50 EUR	0 EUR	0 EUR
FFR-OP214	Payment from the French association's account (document DA-04). 13/11/2025 · Fondation Phoenix Initiative France → petrol station	108.65 EUR	108.65 EUR	0 EUR	0 EUR
FFR-OP215	Payment from the French association's account (document DA-04). 14/11/2025 · Fondation Phoenix Initiative France → petrol station	119.52 EUR	119.52 EUR	0 EUR	0 EUR
FFR-OP254	Payment from the French association's account (document DA-04). 26/01/2026 · Fondation Phoenix Initiative France → caterer	94.70 EUR	94.70 EUR	0 EUR	0 EUR
FUND-S08	Five reimbursement transfers from 13/08/2025 to 10/10/2025. Only 7,151,952 COP are linked to the show by invoices, receipts and one estimate; the rest is allocated to other projects or remains outside the scope. 13/08/2025 · Fundación (Alianza accounts) → individual (coordinator)	34,411,111 COP	7,151,952 COP	27,259,159 COP 0 COP	0 COP
FUND-031	Reimbursement of the shoot, with what was left in the Fund that day. 16/10/2025 · Fundación (Alianza accounts) → individual (filmmaker)	2,427,796.24 COP	2,427,796.24 COP	0 COP	0 COP
FUND-GMF-VAN25-2025	4 x 1000 levy withheld by the bank. 31/12/2025 · Fundación (Alianza accounts) → tax administration	9,711.18 COP	9,711.18 COP	0 COP	0 COP
FUND-RET-VAN25-2025	Withholding tax on returns. 31/12/2025 · Fundación (Alianza accounts) → tax administration	181.28 COP	181.28 COP	0 COP	0 COP
SAR-PAL-101	Payment for the sponsorship of the competition by the French sponsoring company, a separate company (document DA-05). 07/07/2025 · French sponsoring company (sponsorship agreement) → communication agency	31,525.20 EUR	31,525.20 EUR	0 EUR	0 EUR
HC-49	Eight delegation tickets, paid with the sponsoring company's corporate card. 17/07/2025 · French sponsoring company (sponsorship agreement) → airline	7,226 EUR	7,226 EUR	0 EUR	0 EUR

Outflow	Item	Outflow amount	In this project	Outside this project	Difference
HC-50	Ninth delegation ticket. 02/09/2025 · French sponsoring company (sponsorship agreement) → airline	791.09 EUR	791.09 EUR	0 EUR	0 EUR
HC-52	Ticket change. 03/10/2025 · French sponsoring company (sponsorship agreement) → airline	559,300 COP	559,300 COP	0 COP	0 COP
HC-53	Change of two tickets, paid by the sponsoring company. 10/10/2025 · French sponsoring company (sponsorship agreement) → airline	78.68 EUR	78.68 EUR	0 EUR	0 EUR
HC-55	Ticket change, paid by the sponsoring company as declared by the legal representative. 22/10/2025 · French sponsoring company (sponsorship agreement) → airline	770,900 COP	770,900 COP	0 COP	0 COP
Total COP				**13,026,940.70 COP**	**0 COP**
Total EUR				**46,026.21 EUR**	**0 EUR**

How to read it: each outflow appears with its full amount, the share allocated to this project and the share left to other projects or outside the scope. The sum of the expense lines of each outflow equals its allocated share: zero difference. Euro outflows are read in euros: the total row only adds up pesos.

> TRANSFERS FUND-S08
> Five reimbursement transfers totalling 34,411,111 COP. 7,151,952 COP are allocated to this show with invoices, receipts and one estimate; 27,259,159 COP go to other Fundación projects and 0 COP remain outside the scope, with no proven use.

10.5 Forgotten or probable costs

What probably cost something and is not in the total, or what is in the total without a complete document. Each line with its level.

Cost	What we know	Level	Treatment
Delegation lodging in Vannes	From 06/11/2025 to 12/11/2025, paid by the French association according to the legal representative; the document does not yet appear in its ledger.	declared	Outside the total until the document is located.
Meals not covered by an outflow	The French association paid for the meals with receipts from 08/11/2025 to 11/11/2025 (in the total); the logistics sheet estimates the rest.	estimated	Outside the total: no real outflow absorbs it.
Neiva-Bogotá domestic flights	Needed to reach the Paris flight; only one Medellín-Bogotá flight was found.	no figure	Outside the total; not documented at the issue date.
Balance of the shoot	Expense statement of 4,885,900 COP; 2,000,000 already covered earlier; balance requested 2,885,900, paid 2,427,796.24 COP.	probable	The difference has not been paid according to the emails; the earlier 2,000,000 are not identified in the database.
Printing of the book presented at the stand	Printing invoice of 28/11/2025, delivery on 05/11/2025.	supported	Counted only in report INF-LIBRO (485.16 EUR). Not added here.
Balance for the videos and poster	Cuenta de cobro 113, paid by the legal representative in cash or from his personal account.	declared	Personal contribution from the founder, outside the Fundación's funds (section 10.7).

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

10.6 Why some supporting documents are missing

The missing documents are of two kinds. In Colombia, part of the shoot and of the advances was paid in cash to small suppliers: between July and September 2025, 83.4 % of workers in villages and dispersed rural areas were informal (DANE), and many such sellers are not required to issue invoices. The supporting document the law requires in that case had to be produced within the same week, and it was not.

In France, tickets, insurance and hotels were paid by other entities: the documents exist, but in the payer's name, and must be formalised as in-kind contributions.

The Fundación issues no backdated document. It gathers the existing evidence (statements, tickets, emails, photos), asks formal suppliers for their invoice or a certificate bearing the real date, and declares any cost left without a document as such, with its method.

10.7 Personal contributions from the founder (not reimbursed)

The only personal contribution from the founder linked to this project is the payment of the balance of cuenta de cobro 113 (invoice-equivalent) from the video and poster supplier, made by the legal representative in cash or from his personal account. He asks for no reimbursement.

The supplier confirmed the payment by email on 24/11/2025; the personal means of payment is declared. It is shown at the “declared” level, outside the Fundación's funds, outside the total of this report and off the cover. Its amount appears in the section “Origin and traceability of funds”.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

11. Difficulties and adjustments

- **Two entities, one story.** The event index, written by the French association, mixes the two delegations and the two entities. Adjustment: one report per entity; this one counts only the Fundación's delegation.
- **Payments outside the Fundación's account.** Tickets, insurance and hotels were paid by others. Adjustment: formalise in-kind contributions by board minutes and, from now on, a written agreement before the cost is incurred.
- **A Fund with no balance left.** The shoot reimbursement was paid with what remained in the Fund, less than requested. Adjustment: prior budget and reserved cash.
- **Different figures in different documents.** The index speaks of an 18-person delegation; the tickets and the legal representative of 9 for the Fundación. The ticket count is used.
- **Accountant's figures without detail.** The 17,690,000 COP of “Feria Francia” cannot be rebuilt. Adjustment: every accounting entry linked to a document.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

12. Lessons and recommendations

Turn our scars into paths.

- An international show is a showcase, not a result: decide beforehand whom you want to meet, and count afterwards whom you met.
- What others pay for must be documented too: every in-kind contribution needs a signed paper before the trip.
- Keeping entities apart protects everyone: one report per entity, without adding up the other's costs or results.
- Social media figures are published with their screenshot and date, or not at all.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

13. Next steps

Action	Responsible	Status
Retrieve the shoot's expense statement and have it signed	Legal representative	to do
Provide the receipt or statement for the personal payment of the balance of cuenta de cobro 113	Legal representative	to do
Locate with the French association the document for the lodging in Vannes from 06/11/2025 to 12/11/2025	Legal representative	under way
Obtain proof of payment for ticket change HC-55, paid by the sponsoring company as declared by the legal representative	Legal representative	follow-up planned for November 2026
Approve the in-kind contributions by board minutes (DA-03, DA-04, DA-05) and decide how to record them	Board and accountant	to be signed
Follow up the 2027 Colombia-Huila proposal with the Gobernación del Huila	Legal representative	projection

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Photographs



The Foundation team with a master baker. Vannes, Brittany, France, 8 November 2025. · Fundación Phoenix Iniciative



Colombian dance on the Fair stage. Vannes, Brittany, France, 8 November 2025. · Fundación Phoenix Iniciative

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org



The Foundation stand with the Colombian delegation. Vannes, Brittany, France, 8 November 2025. · Fundación Phoenix Iniciative



The Foundation among the sponsors of the Viennoiserie World Cup. Vannes, Brittany, France, 8 November 2025. · Fundación Phoenix Iniciative



Pastry work during the competition. Vannes, Brittany, France, 10 November 2025. · Fundación Phoenix Iniciative

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

14. Annexes

This public version has no annexes: the source documents contain personal data or photographs of children. They are in the full version, reserved for the accountant and the DIAN.

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org

Statement of compliance

I, the legal representative of the FUNDACION PHOENIX INICIATIVE, declare that this report presents in good faith the Fundación's participation in the Vannes Chocolate Show and the first Viennoiserie World Cup, and the money actually spent on it, based on the documents available at the date of the report. In particular:

- the totals of 13,026,940.70 COP and 46,026.21 EUR match the project sheet in the Fundación's database to the cent, and are never added together;
- each amount carries its level of proof; estimates are marked as such and never exceed the money actually spent;
- the costs of the French delegation and its finalists are not in this report, and the book presented at the stand is counted only in its own report;
- what is missing is stated as “not documented at the issue date” and never filled in with assumptions.



Signature	Signed by the legal representative, Benjamin Ravenel
Name	Benjamin Ravenel
Capacity	Legal representative, FUNDACION PHOENIX INICIATIVE (NIT 901899379-2)
Place and date	Rivera (Huila), 31 October 2026

FUNDACION PHOENIX INICIATIVE · NIT 901899379-2 · Inscripción S0715224
Calle 5A n.° 6-30, Estación de Servicio Serviplus, Barrio Centro, Rivera, Huila, Colombia · contact@foundationphoenix.org